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1990-91
ALAMEDA COUNTY
PRELIMINARY BUDGET
OVERVIEW

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Submitted by the County Administrator

Presented to the Alameda
County Board of Supervisors

Don Perata, CHAIRPERSON
3rd District

Edward R. Campbell **1st District**	**Mary King** **4th District**
Charles Santana **2nd District**	**Warren H. Widener** **5th District**

by the Office of the County Administrator
June, 1990

Mission Statement

The Board of Supervisors of Alameda County, through the dedication and excellence of its employees, is commited to serve the needs of the community and to enhance the quality of life.

AGENDA ____ June 26, 1990

COUNTY ADMINISTRATOR

STEVEN C. SZALAY
COUNTY ADMINISTRATOR

SUSAN S. MURANISHI
ASSISTANT COUNTY ADMINISTRATOR

June 20, 1990

Honorable Board of Supervisors
Administration Building
Oakland, CA 94612

Dear Board Members:

Subject: 1990-91 Preliminary Budget

It is with a deep sense of frustration that I present to you next year's preliminary County budget. In accordance with the budget policy, it is **balanced**, but only by means of a few short-term revenue enhancements and significant program reductions in all areas of County government. After four years of expending one-time revenue, as well as spending all increases in local general purpose revenue to sustain and enhance State required, but largely State unsupported programs, Alameda County has reached the end of the road and must face the stark reality. Anticipated financing sources fall $47.7 million short of that which is needed to carry on existing levels of County services during 1990-91.

Since the State is also financially strapped, we cannot count on any last minute, short-term, inadequate, band-aid solutions for which they have become famous over the past twelve years. A temporary retreat is necessary to insure financial stability during the 1990's.

Budget Overview

Expenditures for all funds total $1.03 billion. All funds are **balanced**. General Fund expenditures total $924.7 million--a $38.0 million, or 4.3%, increase over last year's Final Approved budget of $886.8 million.

The General Fund Budget is **balanced** with revenues of $902.9 million and a $21.8 million Available Fund Balance (AFB). Revenues are up $52.1 million, or 6%, from last year's level of $851 million. The AFB has decreased $7.0 million, or 24.3%, from last year's level of $28.8 million. It includes $15.0 million in unrestricted funds and $6.8 million in unanticipated funds restricted for Health Care programs including emergency medical trauma services.

Funding for 10,594.35 full-time equivalent positions is included in the Recommended Budget. This is 250.82, or 2%, fewer positions than last year's level of 10,845.17. This reflects additional mid-year Board-approved staffing of 136.37 positions and additional CAO recommended staffing of 127.44 positions, offset by a 514.63 reduction in staffing to implement the Budget Balancing Strategy. Of the positions recommended for reduction, 378.53 are filled and 136.1 are vacant.

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Major program changes include:

- Courts - Increasing staffing by 55.14 positions and adding $6.8 million in net funding for court and court support departments funded under the Trial Court Funding Agreement
- General Assistance (Social Services Agency) - Increasing net costs by $6.9 million for assistance payments and caseworkers based on caseload growth.
- Sheriff - Closing the North County Jail beginning September 30, 1990, not opening three new housing units at the Santa Rita Jail, and reducing services in other non-jail programs;
- Probation - Closing a 20 bed Juvenile Hall unit, not opening a new 25 bed custody unit, eliminating Juvenile and Adult case carrying and support staff, and reducing funding for community-based providers;
- District Attorney and Public Defender - Eliminating funding for a total of 47.67 attorneys and support staff;
- Health Care Services Agency - Closing a 28 bed acute care ward at Highland Hospital, making staffing and program reductions in all other Health programs and reducing funding for community-based providers;
- Social Services Agency - Closing the Fremont office, reducing Economic Benefit and Human Service case carrying and support staff and decreasing funding for Community-Based Providers.
- Capital Projects - Deferring $5.7 million in needed projects.

The Preliminary Recommended Budget includes the impact of the Governor's 1990-91 Proposed Budget. It does **not** include any additional cuts that may be implemented to help eliminate the State's estimated $3.6 billion shortfall.

Budget Balancing Strategy

In January, 1990 your Board approved a Budget Balancing Strategy requiring the presentation of a balanced preliminary budget. The strategy was implemented to close the estimated 1990-91 funding gap of up to $49.8 million. The gap was due to the multi-year impact of a significant increase in demand and cost for State required services, inadequate State funding for those services and the depletion of local revenues to fill the gap left by the State. Department spending plans were **capped** at the 1989-90 Final Approved Budget level plus increased spending needs offset by program revenues and a pro-rata share of growth in net County funding from general purpose revenue increases. Special adjustments were approved for Trial Court Funding and Health Care Community-Based Provider Stabilization.

With the exception of the special adjustments, the "across-the-board cap" does not reflect funding priorities amongst the major programs. Rather, it mirrors last year's distribution of net county funding plus revenue growth. The second phase of the Value Based Budgeting project is underway and includes the difficult task of setting county-wide program priorities; however, this effort will not help us make the difficult choices this year.

Departments were instructed to develop three-part budget requests which include a capped net funding request, a prioritized program reduction plan (Budget Balancing Plan) with a clear description of the impact on funding reductions and a description of unmet needs.

Implementation of the strategy has resulted in a $47.7 million reduction in net cost from the 1990-91 spending level needed by departments to maintain existing services. This includes program and staffing reductions of $47.4 million and increased revenues of $.3 million. A total of 514.63 full time equivalent positions have been recommended for reduction. Of this sum, 378.53 are filled and 136.1 are vacant. Attachment I provides an itemization of the reductions.

These are not reductions from the 1989-90 approved spending level. Rather, they are reductions from the spending level needed by departments to continue current service levels without the cap. The needed 1990-91 spending level includes $49.7 million for 1989-90 and 1990-91 known salary and benefit adjustments. This includes $20.6 million for Public Protection, $17.6 million for Health Care including the hospitals, $5.8 million for Public Assistance and $5.7 million for General Government including Internal Service Funds. Additional costs include estimated inflationary increases for services and supplies and additional funds needed for workload and caseload growth or new mandates.

Existing staffing, programs, and services are being recommended for reduction due to the increase in the base spending needs of departments without an equal increase in revenue and net county funding.

An itemization of recommended changes and Budget Balancing Plans for the General Fund follows:

General Government

The net county cost for the program will increase $2.9 million or 7.4% from $39.3 million to $42.2 million. Most of the change is due to increased Salary and Benefit costs for known COLA's and a $1.1 million estimated lag in State and Federal reimbursement for earthquake costs. The number of funded positions will increase by 3.4, or .5% to 704.97 positions.

Budget Balancing Plans include a reduction in net funding of $.8 million. This includes a $.5 million reduction in staffing including eliminating 9.21 funded positions, 6.75 filled and 2.46 vacant, and a $.3 million reduction in services and supplies and Fixed Assets.

Public Protection

The net county cost for the program will increase $14.2 million, or 9.5%, from $150.1 to $164.3 million. The number of funded positions will decrease 208.3, or 5.7%, from 3,636.21 to 3,427.87 positions. The net cost of departments funded under the State Trial Court Funding Agreement will increase $6.8 million including the cost of 55.14 additional positions. Most of the remainder of the change is due to increased Salary and Benefit costs for known COLA's and the increased cost of operating the County jails.

Budget Balancing plans include a reduction in net funding of $17.0 million. This includes elimination of $14.4 million for 267.06 funded positions, 208.55 filled and 58.51 vacant positions, a $2.5 million reduction in Services and Supplies and Fixed Assets and a $.06 million increase in revenue.

Public Assistance

The net county cost for the program is recommended to increase $8.6 million, or 15.4%, from $55.8 to $64.3 million. Most of the change is due to increased Salary and Benefit costs for known COLA's and a $6.1 million increase in cash aid costs for the General Assistance program. The number of funded positions will increase 16.9, or 0.9%, from 1,790.95 to 1,807.85 positions. All staffing increases for the Social Services Agency will be reviewed further prior to final budget hearings.

Budget Balancing Plans for Public Assistance include a reduction in net county cost of $6.4 million. This includes eliminating $4.7 million for 61.42 positions, 50.67 filled and 10.75 vacant, reductions in Services and Supplies of $1.4 million and other charges of $.02 million.

Health Care Services

The net county cost for the program will increase $10.0 million, or 20.7%, from $48.4 million to $58.4 million. The $10 million increase is partially financed with one-time 1989-90 carryover funds of $6.8 million restricted for Health Care programs, pursuant to State statute, including emergency medical trauma services. Without the one-time carryover, net Health Care costs will increase $3.2 million or 6.6%. The number of funded positions will decrease 108.24, or 3.4% from 3,221.03 to 3,112.79 positions. This includes the County Hospitals.

Budget Balancing Plans for Health Care Services, including the County hospitals, include a reduction in net county cost of $17.8 million. This includes eliminating $8.2 million for 176.33 positions, 109.95 filled and 66.38 vacant, reductions in other operating expenses and funding for Community-Based Providers of $9.3 million and increased revenues of $.3 million.

Capital Projects

The net cost of the program will decrease $5.7 million, or 28.6%, from $19.9 million to $14.2 million. The recommended Capital Projects Program includes deferral of several major projects to be funded by the General Fund.

Public Ways and Facilities

The cost of the Public Ways and Facilities program is offset by restricted revenue sources. There is no net county cost.

Cultural, Recreation, and Education

The net cost of the Cultural, Recreation, and Education program will increase $.02 million, or 4.9%, to $0.5 million. The number of funded positions for the program is recommended to decrease 0.61, or 8.6%, from 7.11 positions to 6.5 positions.

Budget Balancing Plans include a reduction in funding of $14,171 and the elimination of 0.61 filled and funded positions, a reduction in Services and Supplies and an increase in revenues.

Special Districts and Internal Service Funds

Special Districts include fire protection, flood control, street lighting, road maintenance, sewer and bridges, emergency medical services, and vector control services. The cost of the districts are offset by restricted revenue sources and Special District Augmentation Funds. There is no net county cost.

Internal Service Funds provide support services to the County departments. The actual costs of providing the services are charged to the operating departments and are reflected in those budgets. The Internal Service Funds are recommended to increase 9.6% over the 1989-90 level. These departments will be reviewed for reduction based on departmental reductions approved by your Board.

Contingency and Reserves

The Contingency fund will decrease $15.9 million or 72.4% from $22.0 million to $6.0 million. This represents 0.7% of the total spending requirement for the General Fund. The reduction in Contingency funds is recommended in order to shift funds to support programs and still maintain a minimal margin to meet unbudgeted needs.

General Reserves total $3.1 million. Other reserves include $20.3 million designated by the Board last year for major capital improvements like construction of a new County hospital, and $20.0 million for self-insurance reserves including $6.0 million for self-insurance costs and an additional $14.0 million in Internal Service Fund balance sheet reserves. All reserves are one-time funding sources.

Pending Factors, Funded Issues, and Unmet Needs

Included in the budget document and summarized separately are:

- Pending Factors which may have a budgetary impact during the year;
- $48.5 million and 76.42 positions in Funded Issues in the General Fund budget; and
- $90.5 million and 397.38 positions in Unmet Needs.

Alternative Strategies for Balancing the Budget

I am proposing that your Board consider the following reductions for balancing the budget as a partial alternative to the recommended program and staffing reductions in my Preliminary Recommended Budget. If approved, these reductions could yield an estimated $21.7 million in generally one-time savings to help balance the budget and mitigate other recommended program reductions and layoffs.

- $10.2 million from the one-time suspension of approved 1990-91 Labor Contract and management COLA's.
- $1.4 million from the one-time suspension of approved January 1991 Pay Equity Adjustments.
- $4.0 million from closing county offices during the last week of the calendar year.
- $0.9 million from eliminating the approved vacation sellback option for management and PJI.
- $0.9 million from eliminating two approved paid holidays.
- $1.2 million from eliminating the approved taxable portion of the management benefit package for 1991.
- $1.6 million from suspending 1990-91 Community-Based Provider COLA's.
- $1.5 million from suspending approved 1990-91 funding for Community-Based Provider stabilization.

These strategies could provide some relief but must be seen as one-time stop gap measures which will not contribute to achieving long term financial stability.

Future Outlook

Alameda County has already taken a leadership role in the conflict with the State over our fiscal crisis and the fiscal crisis of other counties. Your Board's Chairman has testified before the Assembly Revenue and Taxation Committee about the impact of the Governor's Budget on the County and options for providing fiscal relief. I have prepared a "white paper" for your Board and the County's legislative delegation about the county's fiscal crisis and how the crisis has been created by State budget policies. I am working on a state-wide County Administrators' Committee with the State Department of Finance to provide recommendations on balancing the State budget. My office is also working closely with CSAC on a major study of the fiscal condition of counties and the fundamental reform needed in the way counties are financed.

The County continues its efforts to obtain more revenues, leverage existing resources and do more with less. We continue our program to increase the value of the County's land assets for future development to generate stable long term revenue streams. The County continues to benefit from cost savings measures like establishing special assessments to offset the cost of specialized services, using debt-financing for equipment and facilities, purchasing rather than leasing buildings where it will generate savings, contracting for services when appropriate, and restructuring programs to improve efficiency.

Medium and long range revenue enhancement and productivity improvement efforts include:

- Recommending cost effective alternatives to provide indigent defense services for Public Defender conflict cases;
- Reviewing revenue leveraging opportunities for County and Community-Based human service programs;
- Improving revenue sharing opportunities with the cities in the areas of sales tax, fines and forfeitures, and redevelopment tax increments;
- Completing a jail correctional officer feasibility study;
- Recommending establishing a benefit assessment for law enforcement services in the unincorporated areas;
- Studying the feasibility and cost effectiveness of court consolidation;
- Completing a County Fire Service Plan Organization Study;
- Completing management audits of the Superior Court, Highland Hospital, and the Social Services Agency;
- Recommending the consolidation or contracting out of programs when cost effective and practical.

These steps are also only stopgap measures given the magnitude of the County's fiscal crisis. Without a fundamental reform in the way counties are financed by the State, the gap between the level of spending to meet local needs and resources available to meet those needs will only widen.

With this message, I recommend that your Board:

Budget Balancing Recommendations:

1. Approve a hiring freeze, beginning July 1, 1990, for those classifications and classification series targeted for reduction in the Recommended Budget.
2. Direct those Departments with recommended staffing reductions to prepare layoff lists and immediately begin efforts to identify, or create through hiring freeze, vacant funded positions to transfer staff from positions being eliminated;
3. Suspend the 1990-91 vacation sellback benefit for management, beginning July 1, 1990, during the interim budget until your Board approves the final budget and direct the Director of Personnel and Labor Relations to meet and confer with PJI regarding suspension of this benefit;

4. Direct the Clerk of the Board of Supervisors to schedule Bielenson hearings, required in preparation for reducing health care services, and direct the Health Care Services Agency Director to prepare for those hearings;

5. Direct the Director of Personnel and Labor Relations to begin the Meet and Confer process with affected unions to pursue the alternative budget balancing strategies identified;

Budget Adoption Recommendations:

1. Readopt 1989-90 Budget to meet legal requirements until the adoption of the 1990-91 Final Budget;

2. Receive the Preliminary Budget for 1990-91 for review, pending final budget recommendations from my office prior to public hearings beginning on August 7, 1990 at 1:00 p.m.;

3. Adopt the attached Budget Hearing Schedule;

4. Hold a Proposition 4 spending limit hearing as required by law on August 14, 1990;

5. Decide on a final budget on the last day of public hearings on August 14, 1990 to allow time for the Auditor-Controller and my office to prepare budget and tax rate resolutions for adoption; and

6. Adopt a Final Budget on August 21, 1990.

Very truly yours,

Steven C. Szalay
County Administrator

SCS:KG:jc/2789c
Attachments
cc: All Agency and Department Heads
Lynn Suter, Sacramento Legislative Representative
Ken Wade, Washington Legislative Representative
Boards and Commissions
Community-Based Organizations
Unions
CAO Analysts

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OVERVIEW

FISCAL YEAR 1990-91
COUNTY BUDGET HEARING SCHEDULE

Program	Date/Time
• General Comments	Tuesday, August 7, 1:00 p.m.
• Public Assistance	
• Health Care	Thursday, August 9, 9:00 a.m.
• Public Protection	Tuesday, August 14, 1:00 p.m.
• General Government	
- Public Ways & Facilities	
- Special Funds	
- Cultural, Recreation & Education	
- Advertising	
• Other Issues	
- Proposition 4	
- Final Budget Adjustments	
• Open/As Needed	Thursday, August 16, 9:00 a.m.
• Adopt Final Budget	Tuesday, August 21, 10:00 a.m.

2904c

ALAMEDA COUNTY
1989-90 FINAL BUDGET
(IN $ MILLIONS)

	APPROPRIATIONS								FINANCING						
	Exp. Reqmt.	+	Contin- gencies	+	Reserve Inc.	=	Total	=	AFB	+	Misc. Revenue	+	Property Taxes	+	Reserve Cancel
General Fund	864.8	+	21.9	+	0.1	=	886.8	=	28.8	+	656.0	+	194.9	+	7.1**
Road Fund	37.3	+	0.0	+	0.3	=	37.6	=	8.9	+	28.7	+	0.0	+	0.0
Fish & Game Fund	(23,790)*	+	0.0	+	0.0	=	(23,790)*	=	(12,695)*	+	(11,095)*	+	0.0	+	0.0
Struc. Fire Fund	1.8	+	0.0	+	0.0	=	1.8	=	0.5	+	1.0	+	0.3	+	0.0
Library & Lib. Spec. Tax Funds	14.8	+	0.0	+	0.0	=	14.8	=	3.4	+	6.1	+	5.3	+	0.0
Capital Projects	70.1	+	0.0	+	16.7	=	86.8	=	68.2	+	18.6	+	0.0	+	0.0
Accum. Cap. Outlay	0.3	+	0.0	+	0.0	=	0.3	=	0.2	+	(65,000)*	+	0.0	+	0.1
Total All Funds	989.1	+	21.9	+	17.1	=	1,028.1	=	110.0	+	710.4	+	200.5	+	7.2

*Amount less than $100,000, shown for display purposes only.
**Includes $0.9 million General Reserve for Coliseum improvements transferred to Capital Improvement reserve.

9038i

ALAMEDA COUNTY
1990-91 PRELIMINARY BUDGET
(IN $ MILLIONS)

	APPROPRIATIONS								FINANCING						
	Exp. Reqmt.	+	Contin-gencies	+	Reserve Inc.	=	Total	=	AFB	+	Misc. Revenue	+	Property Taxes	+	Reserve Cancel
General Fund	918.7	+	6.0	+	0.0	=	924.7	=	21.8	+	683.4	+	219.5	+	0.0
Road Fund	40.4	+	0.0	+	0.0	=	40.4	=	8.4	+	32.0	+	0.0	+	0.0
Fish & Game Fund	(30,830)*	+	0.0	+	0.0	=	(30,830)*	=	(19,030)*	+	(11,800)*	+	0.0	+	0.0
Struc. Fire Fund	1.8	+	0.0	+	0.0	=	1.8	=	0.4	+	1.1	+	0.3	+	0.0
Library & Lib. Spec. Tax Funds	15.6	+	0.0	+	0.0	=	15.6	=	3.3	+	6.2	+	6.1	+	0.0
Capital Projects	43.2	+	0.0	+	0.0	=	43.2	=	24.7	+	18.5	+	0.0	+	0.0
Accum. Cap. Outlay	0.3	+	0.0	+	0.0	=	0.3	=	0.2	+	0.1	+	0.0	+	0.0
Total All Funds	1,020.0	+	6.0	+	0.0	=	1,026.0	=	58.8	+	741.3	+	225.9	+	0.0

*Amount less than $100,000, shown for display purposes only.

2905c

PENDING FACTORS

General Financial

1. Final Budget Adjustments Unknown 0.00

- Final adjustments necessary to reflect:

  a. Final State budget actions and impact.
  b. Items approved by your Board subsequent to compilation of the preliminary budget.

- Final Available Fund Balance based on the Auditor's final closing of accounts.

- If necessary, adjustments based on more current information.

General Government

1. Central Collections - Adjustments Based on Operations Unknown Unknown

Adjustments in Central Collections may be made to reflect implementation of departmental reduction plans.

2. Public Works Administration - Surveyor Fee Schedule $(200,000) 0.00

Revised fee schedule for County Surveyor work will significantly reduce the $200,000 current net cost if adopted by Board of Supervisors in 1990-91.

3. Plant Management - Potential Concessions Revenue Unknown 0.00

Potential for partial restoration of concessions revenue from the Coliseum.

4. Other Insurance & Surety Bonds - Funding Level for Reserves in Budget 173 Unknown 0.00

An audit and an actuarial study will be completed by June 30, 1990. The results of these two studies will determine outstanding liabilities and the appropriate funding level for reserves in budgets #171 and #173. Budget #174 is the General Fund pro-rata share of budget #173.

5. Disaster Response - FEMA/State OES Reimbursement Unknown 0.00

Full reimbursement of allowable earthquake costs.

Capital Projects

1. Final Budget Unknown 0.00

The recommended Capital Projects budget will be reviewed for possible reductions before adoption of the Final Budget.

2. Animal Shelters Unknown 0.00

City share of animal shelter construction costs is still being negotiated. Capital Projects budget assumes 90% city share.

3. Potential Sale of Phase I of Staples Ranch Property Unknown 0.00

Public Protection

1. Proposition 115 Unknown Unknown

May affect the volume and administration of criminal filings. Increases involvement of the Grand Jury in criminal matters.

2. New Alameda Court Facility $0 0.00

Relocation of the Alameda Municipal Court to a new facility in the Fall, 1990 is budgeted in the Capital Projects budget #146. The cost is offset by revenue from the Criminal Justice Facilities Fund.

3. Berkeley-Albany Municipal Court $0 0.00

Continued review of appropriate alternatives to the current Berkeley Court space is budgeted in the Capital Projects budget #146. The cost is offset by revenue from the Criminal Justice Facility Fund.

4. Additional Fremont Municipal Judgeship $544,834 10.00

Legislative request for additional judge to replace existing Commissioner position in Fremont-Newark-Union City Municipal Court. This would also require additional District Attorney, Public Defender and Sheriff's staff to support the court.

5. Small Claims Legal Advisory Program (SCLAP) Unknown 0.00

On January 1, 1989, the jurisdiction for Small Claims Court was increased to $2,000. This resulted in a 24% increase in clients handled by the Small Claims Legal Advisory Program. On January 1, 1991, the jurisdiction will increase to $2,500, which may impact the workload of SCLAP by a like amount.

6. Funding of Substance Use Risk Evaluation (SURE) Grant Unknown 0.00

Funding for the final year of the SURE grant is pending.

7. Dispute Resolution Programs Unknown 0.00

A Request for Proposal for contracts to provide dispute resolution services will be completed by June 30, 1990. Funding level is dependent upon funds available in the Dispute Resolution Trust Fund. There is no effect on net county cost.

8. Security Services Unknown Unknown

Resolution with the Social Services Agency of the level of security services to be provided during 1990-91. Determination by Health Care Services Agency whether security services will continue to be provided by the Sheriff's Department or by an outside agency.

9. Management Study Unknown Unknown

Building on the Hughes-Heiss management audit completed in January 1987, the Sheriff will complete his review and reorganization of this budget unit during this fiscal year.

10. Dublin Police Services $(10,549) 3.00

The City of Dublin is considering adding three positions. These positions would be fully offset by revenue, with the negative net county cost representing indirect costs not included in the budget. The Sheriff's Department is currently recalculating their indirect charges. Any necessary adjustments will be made as a final budget adjustment.

11. County Fire Unknown Unknown

Results of County Fire Plan Organization Study expected to be completed in January, 1991.

12. Santa Rita Shelter Replacement Unknown 0.00

Replacement facility for the Santa Rita Animal Shelter is budgeted in the Capital Projects budget (#146). Participating cities will share in the funding. Source of funding for any increases in operating costs must be determined.

13. Medical Services Contract $3,286,149 0.00

The current contract with Prison Health Services expires June 30, 1990. The Board is tentatively scheduled to act on the new contract June 26, 1990.

14. Santa Rita Debt Service $685,000 0.00

Payment of December, 1990 Santa Rita debt service principal payment.

15. CORPUS System Enchancement/Replacement Unknown 0.00

CORPUS system enhancement/replacement as part of Court Computer Project.

16. User Fees Unknown 0.00

Complete study in 1990-91 to determine the feasibility of instituting user charges in 1991-92.

Public Assistance

Welfare Administration

1. Federal and State Allocations Unknown 0.00

Final notice of federal and State allocations will determine revenue and subsequent program expenditures in budgets #345-356.

2. General Assistance Growth Unknown 0.00

General Assistance caseload increases beyond the level projected will create a commensurate need for staff.

Welfare Assistance

1. AFDC COLAs — $667,828 — 0.00

    No COLA has been included in this budget. If the State approved budget includes a COLA, an additional $11,521,105 in appropriations would be anticipated resulting in an additional net county cost of $667,828.

2. State Rate Adjustment for Group Homes — Unknown — 0.00

    The State is planning to adjust rates for group homes, but there is no rate structure at the present time.

3. Program Transfer — ($104,235) — 0.00

    The program for severely emotially disturbed children may be transferred to the Department of Education. It is not currently included in the Governor's Budget for Social Services programs.

4. Refugee Assistance COLA — $0 — 0.00

    No COLA has been included in the recommended budget. If the approved State budget includes a COLA, appropriations and revenues will both increase by $60,781 reflecting a 4.62% increase in the California Needs Index.

5. General Assistance — $1,456,077 — 0.00

    The CNI based 4.62% COLA is not included in the Governor's budget. If granted, appropriations would increase $1,456,077.

6. Aid-in-Kind Program — Unknown — 0.00

    Potential impact of General Assistance Aid-in-Kind Program for the homeless.

7. County Homeless Trust Fund — $100,000-$200,000 — 0.00

    Possible utilization of $100,000-$200,000 in county homeless trust fund monies for contract restoration of homeless programs targeted for reduction and/or elimination in 1990-91 budget.

Health Care

Mental Health

1. San Diego County Equity Lawsuit — Unknown — Unknown

    San Diego has sued the State regarding the distribution of funding to California counties. The impact of resolution of this issue is unknown.

2. Available Fund Balance — Unknown — 0.00

    Final Available Fund Balance for the acute inpatient facility based on the Auditor's final accounting of expenditures.

Alcohol and Drug

1. Receipt of final Alcohol and Drug allocations Unknown 0.00

Adjustments for final State and federal funding allocations are pending. Early information indicates the likelihood of funding increases.

2. Homeless Funding $0 0.00

Homeless funding received through Housing and Community Development (HCD), $76,120, is not included in the budget as the grant term has terminated. HCD is applying for an extension of the grant. Funds will be restored if approved.

Community Health Services

1. Mini-Household/Mini-Generator Hazardous Waste Collection Program Unknown Unknown

Finalization of proposal for County household/mini-generator hazardous waste collection program.

Other HCSA Departments

1. Governor's Budget ($2,257,580) 0.00

Pending approval of the Governor's proposed budget which includes a reduction in the base allocation and no COLA for the AB 8 program.

Public Ways & Facilities

1. FEMA/State OES Reimbursement Unknown 0.00

Full reimbursement of allowable earthquake costs.

Internal Services Funds

1. Funding Level for Reserves Unknown 0.00

An audit and an actuarial study will be completed by June 30, 1990. The results of these two studies will determine outstanding liabilities and the appropriate funding level for reserves.

2. Adjustments Based on Operations $(1,583,115) 0.00

Adjustments in this Internal Service Fund will be made to reflect implementation of the North County Jail closure, the delay in opening last three housing units at Santa Rita, and reductions consistent with the budget balancing plans of other departments.

3. Mid-Year Adjustments $140,000 0.00

Historically, several departments have required mid-year transfers within their budgets to fund their reprographics requests. The reprographics budget has not been augmented to reflect these mid-year adjustments. Departments may have to fund additional reprographics charges from within their net funding cap if they do not reduce their demand for reprographics services or demands cannot be absorbed within the reprographics budgets.

4. New GAIN Office Unknown 0.00

Increased telephone communications costs should a GAIN office be authorized to serve the South County area.

5. Adjustments Based on Operations Unknown 0.00

Adjustments in Internal Service Fund will be made to reflect implementation of the North County Jail closure.

6. Santa Rita Gas Station Unknown 0.00

The Preliminary Budget does not include any additional personnel, equipment, or operating costs for the planned service station at the Santa Rita Jail Facility.

7. Greater Increase in Volume Than Anticipated $761,477 0.00

Current volume increase is estimated at 15% due to changes in the law; increases could be as high as 30%.

8. Claims Administration Contract Negotiations Unknown 0.00

Contract for claims administration services to be renegotiated effective February 1, 1991.

9. Potential Audits and Penalties $15,108 0.00

Changes in the law require audits of claims which could result in additional penalities for not meeting requirements.

10. State Mandated Assessment $42,405 0.00

Assessment would be levied only if the State General Fund appropriation for State Worker's Compensation administration exceeds $56,057,000 adjusted annually for changes in the cost of living and population as provided in Article XIIIB of the California Constitution (Labor Code Section 62.5).

11. Funding Level for Reserves Unknown 0.00

An audit and an actuarial study will be completed by June 30, 1990. The results of these two studies will determine outstanding liabilities and the appropriate funding level for reserves.

12. Equipment Needs Unknown 0.00

Possible purchase of new Central Processing Unit (CPU).

Health Care/Benefit Assessment

1. Full Implementation of Recommendations of Fitch Study Unknown 0.00

Full implementation of recommendations for improvement of the EMS system as presented in the Fitch Study is in process. These may have some impact on assessment rates.

2.	Ambulance Contract	Unknown	0.00
	Negotiations are in progress to develop the final contract with Regional Ambulance, the successful bidder for County ambulance services. This may impact assessment rates.		
	Highland Hospital		
1.	Capital Improvements	$250,000,000	0.00
	Capital improvements as outlined in Master Plan.		
2.	Governor's budget and status of CHIPS/CMSP Program.	($2,300,000)	0.00
3.	Ancillary and Outpatient Charges	Unknown	Unknown
	Review of ancillary and outpatient charges.		
4.	Revenue Estimates	($350,000)	Unknown
	Final review and analysis of revenue estimates, in particular, insurance, PHS, Mental Health, and Criminal Justice.		
5.	State Victims of Crime Fund	($3,000,000)	Unknown
	Resolution of outstanding accounts receivable from State Victims of Crime fund.		
6.	HPI - Materials Management Contract	($150,000)	Unknown
	Renegotiation of HPI - Materials Management contract and clarification of current expenditures.		
7.	Central Collections Revenue	($300,000)	Unknown
	Actual realization of Central Collections revenue and cost reductions.		
8.	Medicare Cost Report Settlement	($381,000)	0.00
9.	Renegotiation of Medi-Cal Contract	Unknown	Unknown
	Negotiations to start in June, 1990.		
10.	Renegotiation of PHS contract	$100,000	Unknown
	Negotiations to start in June, 1990.		

BUDGET BALANCING PLAN SUMMARY

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost		Service Impact
GENERAL GOVERNMENT					
101-BOARD OF SUPERVISORS Within cap by reducing Services & Supplies and Fixed Assets			S&S FA Net	(20,886) (2,500) (23,396)	• Minimal
103-CLERK, BOARD OF SUPERVISORS Within cap by reducing Services & Supplies			S&S	(17,124)	• Minimal
104-COUNTY ADMINISTRATORS OFFICE Within cap by reducing staff		(0.75)	S&EB	(57,244)	• Increased workload for remaining staff
110-AUDITOR-CONTROLLER Within cap as expenditures are offset by revenue					
111-OFFICE OF ASSESSOR Within cap by reducing funding for appraisal staff	(2.75)	(1.71)	S&EB	(206,849)	• Reduced ability to make timely and accurate assessments and potential reduction in property tax revenues
114-TREASURER-TAX COLLECTOR Within cap by reducing Salaries & Benefits, Services & Supplies, and Fixed Assets	(3.00)		S&EB S&S FA Net	(103,396) (39,810) (3,000) (146,206)	• Increased workload for remaining staff
115-RETIREMENT No reductions required because appropriations are fully offset by revenues					
117-PURCHASING & STORES Below its cap due to increase in credits and decreased Services & Supplies			S&S	(10,802)	• Will offset other overages in GSA

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant		1990-91 Reduction in Net County Cost	Service Impact
	#F	#V		
120-CENTRAL COLLECTIONS No reduction required because appropriations are fully offset by revenues.				
121-PROPERTY & SALVAGE Within cap because Intra-Fund Transfers fully offset increases				
125-COUNTY COUNSEL Within funding cap by reducing a position and Services & Supplies	(1.00)		S&EB (80,064) S&S (18,783) Net (98,847)	• Workload increases for remaining staff resulting in service delays and Service & Supplies reduction will affect staff training and development
131-PERSONNEL & LABOR RELATIONS Above cap but is offset by reduction of Services & Supplies and equal reduction in the Unemployment Insurance budget			S&S (162,245)	• Impacts legal and audit services and employee related child care programs
145-PUBLIC WORKS ADMINISTRATION Within cap by reducing Services & Supplies			S&S (4,044)	• Delay in review process for submittals by developers
147-PLANT MANAGEMENT Within cap by reducing Services & Supplies			S&S (6,889)	• Minimal
148-GENERAL SERVICES AGENCY ADMINISTRATION Above cap but overage is offset by revenues from Purchasing & Stores				
155-REGISTRAR OF VOTERS Within cap because revenue is sufficient to offset any need for reductions				
165-ADVERTISING COUNTY RESOURCES No reduction needed since revenues and appropriations are within cap				

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V		1990-91 Reduction in Net County Cost	Service Impact
167-ECONOMIC DEVELOPMENT New budget which has no funding cap but is within County Administrator's cap					
174-OTHER INSURANCE AND SURETY BONDS Within cap so no budget balancing plan					
175-UNEMPLOYMENT INSURANCE Below its cap which will equally offset Personnel & Labor Relations budget which is above its cap			S&S	(67,516)	● Reduced insurance reserves
195-DISASTER RESPONSE New budget which has no funding cap, the cost will be offset by a corresponding reduction in the Capital Projects budget					
197-UNALLOCATED SPACE Within cap with no negative impact on services					
199-MISCELLANEOUS EXPENSE Within cap with no negative impact on services					
TOTAL GENERAL GOVERNMENT	(6.75)	(2.46)		(801,152)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V		1990-91 Reduction in Net County Cost	Service Impact
PUBLIC PROTECTION					
TRIAL COURT FUNDING DEPARTMENTS					
200 - Superior Court					• None. These courts and related departments will exceed their net funding cap due to the State Trial Court Funding Agreement
201 - Trial Court Revenue					
202 - County Clerk					
210 - Alameda Municipal Court					
211 - Berkeley-Albany Municipal Court					
212 - Fremont-Newark-Union City Municipal Court					
213 - Livermore-Pleasanton-Dublin Municipal Court					
214 - Oakland-Piedmont Municipal Court					
216 - San Leandro-Hayward Municipal Court					
218 - Office of Court Services					
228 - Sheriff - Bailiffs					
205-DISTRICT ATTORNEY	(29.00)		S&EB	(2,286,521)	
Eliminate 18.0 FTE attorney positions, 4.5 FTE inspector positions, 0.5 FTE audio visual specialist, 0.5 Investigative Assistant, 0.5 Rehabilitation Counselor and 5.0 FTE Clerical positions			S&S	(212,480)	• Alter the way in which criminal prosecutorial services are provided, resulting in the appointment of private prosecutors by the Superior and Municipal Courts • Reduce availability of counseling services to victims of crime • Restrict in-house training capability
			Net	(2,499,001)	
TOTAL DISTRICT ATTORNEY	(29.00)			(2,499,001)	
207-PUBLIC DEFENDER					
Eliminate 18.67 FTE attorney poisitions	(4.00)	(14.67)	S&EB	(1,540,632)	• No out-of-custody intake interviews will be done • Number of in-custody intake interviews will be significantly reduced resulting in overcrowding in detention facilities, increased delays, dismissals and the appointment of private counsel by the Superior and Municipal Courts
TOTAL PUBLIC DEFENDER	(4.00)	(14.67)		(1,540,632)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
240-PROBATION ADMINISTRATION:					
Elimination of one of two adult half way houses, Allied Fellowship and 7th Step Foundation, and phase out of delinquency prevention program contract with Berkeley Asian Youth Center			S&S	(86,014)	• Loss of 10 beds which presently serve approximately 65 offenders each year • This deliquency prevention program is not a direct component of the status offender network nor is it typically used as a resource for alternate disposition by the Juvenile Court
242-JUVENILE HALL					
Close a 20 bed unit	(4.17)		S&EB	(177,942)	• Reduce combined maximum capacity at Juvenile Hall and the Probation Center from 354 to 334
243-ADULT PROBATION					
Reduce adult probation staff by 15.62 FTE	(9.62)	(6.00)	S&EB	(561,002)	• Eliminate pretrial services, forcing judges to make bail and release decisions without verified information • Eliminate six court officers, increasing delays and inaccuracies • Reduction in drug testing of serious drug abusers
245-CHABOT RANCH					
No adjustments made to this budget unit but within Probation Department's cap					
246-LOS CERROS					
Eliminate 9.51 FTE; decrease Services and Supplies accounts		(9.51)	S&EB S&S Net	(379,249) (67,957) (447,206)	• Newly refurbished 25 bed secure custody unit will not open • Waiting list for vacant beds at Los Cerros will grow longer

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V		1990-91 Reduction in Net County Cost	Service Impact
248-JUVENILE PROBATION Reduce juvenile probation staff by 6.75 FTE	(2.75)	(4.00)	S&EB	(356,228)	• Average supervison caseload will increase from 58 to 66 cases • South County average intake per deputy will will increase from 37.1 to 42.2 cases • Sex offender caseload will be absorbed by remaining staff
249-JUVENILE INSTITUTIONS ADMINISTRATION No adjustments made to this budget unit but within Probation Department's cap					
250-STANDARD TRAINING FOR CORRECTIONS (STC) Within cap as expenditures are totally offset by revenue					
257-DEINSTITUTIONALIZATION OF STATUS OFFENDERS Eliminate 1.0 FTE; decrease $175,000 in funding for crisis counseling with: Berkeley Youth Center Alternatives for Family Counseling City of Fremont City of Hayward City of Livermore Metro YMCA-Oakland San Leandro Girls Club Scotlan Center Second Chance So. Alameda County YWCA and Xanthos House; eliminate funding for delinquency prevention services at Scotlan Center	0.00	(1.00)	S&EB S&S Net	(60,496) (184,797) (245,293)	• Unit Supervisor's duties absorbed by Section Supervisor • Funding reduction of 11.2% for crisis counseling services to be absorbed by the eleven affected organizations • Four month phaseout contract for delinquency prevention services with one community based organization

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V		1990-91 Reduction in Net County Cost	Service Impact
260-PUBLIC PROTECTION					
Decrease in CBO contract services for counseling/education and diversion programs with: Project Intercept Stiles Hall San Leandro Girls Club So. Alameda County YWCA Spanish Speaking Citizens Foundation BAWAR	0.00	0.00	S&S	(283,499)	• Six community based organizations will no longer receive county funding for non-mandated programs
TOTAL PROBATION DEPT.	(16.54)	(20.51)		(2,157,184)	
SHERIFF'S DEPARMENT					
162-CONSOLIDATED DISPATCH					
Equipment maintenance/ fully operational support services for CAD/RMS system			S&S	(12,349)	• Minor impact as this is first year of operation and costs are only a preliminary estimate
220-SHERIFF-ADMINISTRATION					
Delete 7.0 positions; reclassify 1.0; reduce services and supplies		(7.00)	S&EB S&S FA Net	(309,463) (44,933) (16,837) (371,233)	• Delays in clerical activities; shifting of assignments
221-COUNTYWIDE SERVICES					
Delete 11.0 FTE positions; reduce lab, equipment maint. other services & supplies	(7.00)	(4.00)	S&EB S&S Net	(588,087) (89,778) (677,865)	• Delays in Crime Lab processing; could result in trial delays; intelligence activity reduced; reorganization of command positions
222-UNINCORPORATED SERV.					
Delete 12.67 FTE positions; reduce dispatch, other services and supplies	(12.67)		S&EB S&S Net	(604,779) (90,579) (695,358)	• Reduction of available Sergeant & Deputy hours for patrol; reduction of Sergeant hours for investigation by 50%

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost		Service Impact
223-DUBLIN POLICE SERVS. There is no budget balancing plan for this program as expenditures are fully offset by revenues					
225-CIVIL DIVISION Delete 5.0 FTE positions; transfer 4.0 FTE positions from Civil to Transportation; increase services and supplies for increased transportation	(4.00)	(1.00)	S&EB S&S Rev Net	(264,222) 86,345 60,000 (117,877)	• Reduce civil process services to mandated services only--evictions, judgments, collections, bench warrants, real property levies and sales; impact on revenue; transportation of prisoners increases
226-CAL ID There is no budget balancing plan for this program as expenditures are fully offset by revenue					
227-CONSOLIDATED CRIMINAL RECORDS Delete 10.0 FTE positions Fingerprint Technicians, clerical staff; reduce services & supplies	(3.00)	(7.00)	S&EB S&S Net	(305,586) (4,186) (309,772)	• Delays in information processing, retrieval, workload backlogs in recordkeeping activities
228-BAILIFFS This budget will exceed its funding cap due to the State Trial Court Funding Agreement					
235-COURTHOUSE JAIL Delete 6.0 FTE Keeper positions; reduce services and supplies		(6.00)	S&EB S&S Net	(142,833) (358) (143,191)	• Minimal; significant decline in inmates receiving medical care at Highland Hospital due to on-site medical care at the jails

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V		1990-91 Reduction in Net County Cost	Service Impact
236-SANTA RITA REHAB. CEN.					
Decrease overtime due to available staff from No. Co. Jail; increase serv. and supply for add'l population; decrease Fixed Assets; decrease IFT for laundry service to No. Co. Jail; decrease BMD for addtl. 3 units to remain unoccupied			S&EB	(1,064,740)	• 700 inmates transfer to Santa Rita from North County Jail; increased services and supplies due to higher inmate population; overcrowded conditions
			S&S	1,241,800	
			FA	(67,703)	
			IFT	58,524	
			Net	167,881	
237-WORK FURLOUGH					
Delete 7.0 FTE positions; reduce services and supplies	(3.00)	(4.00)	S&EB	(332,673)	• Reduced level of supervision for work furlough programs
			S&S	(10,324)	
				(342,997)	
238-NORTH COUNTY JAIL					
Close North County Jail 9/30/90; delete 115.17 FTE positions for last six months of fiscal year	(115.17)		S&EB	(5,072,029)	• Savings in salaries and benefits, services and supplies, building maintenance costs for 9 months; 700 inmates transfer to Santa Rita; transportation costs increase; increased costs for other depts. for travel to Santa Rita for interviews; increased risk of inmate violence
			S&S	(2,184,660)	
			Net	(7,256,689)	
239-DETENTION & CORRECTION					
Delete 1.0 FTE Inmate Services Manager position; decrease services & supplies		(1.00)	S&EB	(57,845)	• Minimal; possibility for funding position from the Inmate Welfare Trust Fund; services and supplies reductions based on first-year expenditure history
			S&S	(7,582)	
			Net	(65,427)	
270-OFF. OF EMERGENCY SVC.					
Delete 1.00 FTE position of Account Clerk; reduce services & supplies		(1.00)	S&EB	(31,208)	• May require reassignment of certain clerical tasks to ensure revenues attained; services and supplies reduced based on experience
			S&S	(6,796)	
			Net	(38,004)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V		1990-91 Reduction in Net County Cost	Service Impact
271-CORONER					
Delete 3.5 FTE positions	(1.50)	(2.00)	S&EB	(163,077)	• Frequency of hospital transport and autopsies performed; reduced potential for on-site storages and delays in criminal cases
280-STRUCTURAL FIRE					
There is no budget balancing plan for this program as expenditures are fully offset by revenues					
282-ANIMAL CONROL					
Delete 2.00 FTE positions; reduce services and supplies		(2.00)	S&EB S&S Net	(70,206) (12,688) (82,894)	• Requires realignment of staffing patterns at animal shelters; possible reduction in service hours or closure of Fairmont Shelter
282-ANIMAL CONTROL-FISH & GAME					
There is no budget balancing plan for this program as expenditures are fully offset by revenues					
455-ADULT DETENTION MEDICAL SERVICES					
This budget will exceed its funding cap due to priority for quality medical services in the jails			S&S	(462,874)	• Recommended to be reduced effective September 30, 1990 when North County Jail will close and inmates transfer to Santa Rita
TOTAL SHERIFF'S DEPT.	(146.34)	(33.00)		(10,571,726)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V		1990-91 Reduction in Net County Cost	Service Impact
265-AGRICULTURAL COMMISSIONER					
Within cap as expenditures are offset by revenue					
TOTAL AGRICULTURAL COMMISSIONER	0.00	0.00		0	
266-BUILDING INSPECTION					
Within cap as expenditures are offset by revenue					
TOTAL BUILDING INSPECTION	0.00	0.00		0	
267-SEALER OF WEIGHTS AND MEASURES					
Elimination of one Senior Weights and Measures Inspector position and one departmentally assigned vehicle		(1.00)	S&EB	(39,711)	• Reduce the number of two-party unregistered measuring device inspections
			S&S	(4,632)	
			Net	(44,343)	
TOTAL SEALER OF WEIGHTS AND MEASURES	0.00	(1.00)		(44,343)	
272-HOUSING & COMMUNITY DEVELOPMENT					
Within cap as expenditures are offset by revenue					
TOTAL HOUSING & COMMUNITY DEVELOPMENT	0.00	0.00		0	
273-PLANNING DEPARTMENT					
Within cap as expenditures are offset by revenue					
TOTAL PLANNING DEPARTMENT	0.00	0.00		0	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost	Service Impact
274-LOCAL AGENCY FORMATION COMMISSION				
Within cap as expenditures are offset by revenue				
TOTAL LOCAL AGENCY FORMATION COMMISSION	0.00	0.00	0	
275-RECORDER				
Within cap as expenditures are offset by revenue				
TOTAL RECORDER	0.00	0.00	0	
TOTAL PUBLIC PROTECTION	(208.55)	(56.51)	(16,957,824)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost	Service Impact
PUBLIC ASSISTANCE				
SOCIAL SERVICES AGENCY ADMINISTRATION				
345-OPERATIONS REVENUE No adjustments. This budget reflects revenues claimed from State and federal sources.			• Unclaimed revenues due to budget reductions	• see operating budgets.
349-SSA ADMINISTRATION No adjustments made to this budget but within Social Services Agency cap.				
350-ECONOMIC BENEFITS Decrease in staff for AFDC, Food Stamps, specialized functions and an outstationed worker; increase in salary savings	(25.00)		S&EB (2,069,772)	• 10% increase in AFDC workload, service delays, increased error rate. • potential for increases in the number of overpayments in Food Stamp program • decreased level of service for clients • Fremont welfare recipients will have to travel to Hayward for initial screening
351-HUMAN SERVICES Decreased staffing in Adult Services, Adult Protective Services, Child Welfare Services and Volunteer Services; increase in salary savings	(16.50)	(9.75)	S&EB (2,257,047)	• lower levels of services, increased time to find appropriate placements for abused and neglected children • lower levels of service to vulnerable adults • difficulty coordinating donations to clients
352-MANAGEMENT SERVICES Decrease in staff for Veteran Service Office, Administrative claims, Vital Statistics and Data Entry Services as well as closure of the Fremont office	(9.17)	(1.00)	S&EB (382,667) S&S (391,524) Net (774,191)	• veterans will be referred to community-based groups for information concerning services until federal area office opens in Oakland, 1991 • clients in Fremont will have to go to Hayward to see caseworker for initial screening.

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost	Service Impact
353-SNEDIGAR COTTAGE Cottage has been closed and budget discontinued				
354-FINANCIAL SERVICES Budget has been combined with budget #352				
355-EMPLOYMENT PROGRAMS No adjustments made to this budget which is under its Social Services Agency cap				
356-GAIN PROGRAM Within cap as expenditures are totally offset by revenue				
TOTAL SOCIAL SERVICES AGENCY ADMINISTRATION	(50.67)	(10.75)	(5,101,010)	
SOCIAL SERVICES ASSISTANCE				
361-CHILD CARE MAINTENANCE No adjustments made to this budget unit				
365-AGED, BLIND, DISABLED-SPECIAL CIRCUMSTANCES No adjustments made to this budget unit				
366-AFDC No adjustments made to this budget unit.				
367-CHILDREN'S AID-FOSTER CARE No adjustments made to this budget unit				
368-CHILDREN'S AID - SED No adjustments made to this budget unit				

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost		Service Impact
370-COMMUNITY SERVICES CONTRACTS					
Elimination of two child abuse prevention contracts: Children's Hospital and Parental Stress Services; reduced support for four non-mandated food/shelter contracts: Alameda County Food Coalition, Food Bank Network, Salvation Army (shelter), Travelers Aid			S&S	(384,625)	• lower level of services to these clients
380-GENERAL ASSISTANCE					
No adjustments made to this budget unit					
382-REFUGEE ASSISTANCE					
No adjustments made to this budget unit					
390-CARE OF JUVENILE COURT WARDS					
No adjustments made to this budget unit					
392-REFUGEE SERVICES					
No adjustments made to this budget unit					
395-SPECIAL WELFARE PROGRAMS					
Decrease in 8 homeless service provider contracts with: First Unitarian-B.O.S.S., Women's Refuge-Berkeley, Berkeley Emergency Food Program, Family Crisis Center, S.A.V.E., Emergency Shelter Program, Tri-City Homeless Coalition, Family Emergency Shelter Coalition; and elimination of 3 homeless service provider contracts with: Volunteers of America, Emergency Services Network, and Eden I&R, as well as elimination of voucher services and increased revenue			S&S OC Rev Net	(188,060) (229,500) (182,550) (600,110)	• reduction in major housing, shelter and information and referral programs for poor and homeless countywide
TOTAL SOCIAL SERVICES ASSISTANCE	0.00	0.00		(984,735)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant		1990-91 Reduction in Net County Cost	Service Impact
	#F	#V		
OTHER PUBLIC ASSISTANCE PROGRAMS				
357-PUBLIC GUARDIAN/CONSERVATOR No adjustment made to this budget as it is within the SSA funding cap				
358-FAMILY SUPPORT DIVISION No adjustment made to this budget as all expenditures are offset by revenue				
359-DEPARTMENT ON AGING Non-renewal of eight CBO contracts for legal services, adult day health care, money management, social day care and in-house reassurance, and increased salary savings			S&EB (33,640) S&S (288,663) Net (322,303)	• elimination of non-mandated services to needy and elderly • increase in management workload
TOTAL OTHER PUBLIC ASSISTANCE	0.00	0.00	(322,303)	
TOTAL PUBLIC ASSISTANCE	(50.67)	(10.75)	(6,408,048)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V		1990-91 Reduction in Net County Cost	Service Impact
HEALTH CARE					
MENTAL HEALTH					
440-MENTAL HEALTH SERVICES					
Closing of Alameda Mental Health Clinic, reduction of 6 community based providers and elimination of new facility operations reserve. CBO's are Pacific Childrens Center, Center of Deafness, West Oakland Health Center, Gladman Day Treatment, Pacific Center for Human Growth, Native American Health Center.	(6.00)	(1.50)	S&EB	(374,504)	• elimination of outpatient clinic services to Alameda
			S&S	(1,239,373)	• reduction of day treatment, deaf translation, outpatient, advocacy and outreach services available to clients
			IFT	(2,521,762)	• requirement to identify additional funds for operations at new acute care facility
			Rev	(72,654)	
			Net	(4,208,293)	
440-CAPITAL PROJECTS					
No cap as expenditures are totally offset by revenue					
443-MENTAL HEALTH CONTRACTS					
No reductions as appropriations are being reallocated to mental health program budget					
TOTAL MENTAL HEALTH DEPARTMENT	(6.00)	(1.50)		(4,208,293)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V		1990-91 Reduction in Net County Cost	Service Impact
ALCOHOL AND DRUG DEPARTMENT					
444-ALCOHOL & DRUG ABUSE ADMIN. Decrease in funding for special projects and elimination of funding for Second Chance shelter program			S&S	(88,586)	• decrease in funds available for anti-drug special events • elimination of shelter beds for the homeless in Newark
445-ALCOHOLISM SERVICES Reduction in funding to West Oakland Health Center (WOHC) for supportive services to homeless			S&S	(51,504)	• reduce availability of alcoholism services
446-DRUG ABUSE SERVICES Reduction in funding for methadone maintenance programs delivered through WOHC, BATS and HAART			S&S	(423,541)	• only Medi-Cal eligible clients will be served
447-ALCOHOL & DRUG CONTRACTS No reductions as funds in this budget are being reallocated to program budgets					
TOTAL ALCOHOL & DRUG DEPARTMENT	0.00	0.00		(563,631)	
COMMUNITY HEALTH					
405-SERVICE ADMINISTRATION Decrease in staffing and contracted security and programming services	(2.50)	(1.08)	S&EB S&S Net	(124,239) (54,163) (178,402)	• minimal impact on vital registration staffing • administrative workload would have to be redistributed • no security at HCSA administration building • reduced data processing applications

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
410-DISTRICT SERVICES					
Elimination of perinatal and dental expansions, reductions in field nursing, closure of Alameda Health Center and allocation of CHIP indigent health care funds	(16.32)	(0.75)	S&EB	(911,792)	• 20% decrease in field nursing services • Alameda clients would have to travel to Oakland for services • no expansion of perinatal and dental services • equipment purchases would be foregone
			S&S	(256,000)	
			FA	(42,500)	
			IFT	(1,023,228)	
			Net	(2,233,520)	
410-CAPITAL PROJECTS					
No reductions as budget is discontinued					
413-PROMOTION AND PROTECTION					
Elimination of administrative staff, reduction in health promotion staffing, data analysis and claims review, contracted dental service planning, and reduction in AIDs services provided by CBOs: AIDS Project of East Bay, Bay Area Consortium for Quality Health Care, LaClinica DeLaRaza, CA Prostitute Education Program, Catholic Charities, Asia Health Services, The Spiritual Resource Center, Filipinos for Affirmative Action, Richard Allen Institute, An Ark of Love, Tri-City Health.	(5.26)	(3.00)	S&EB	(461,343)	• reduction in health promotion activities • impairment of collection of statistical data • elimination of health promotion coordinator • elimination of ability to provide specialized program and data analysis • delay in claims review • elimination of dental service planning and technical assistance • reduction in AIDs community education and direct services
			S&S	(247,193)	
			Net	(708,536)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost		Service Impact
417-COMMUNITY HEALTH CONTRACTS Elimination of State restored family planning funding and proportional reduction in funding for 14 primary care clinics: Asian Health Services, Berkeley Women's Health Collective, Clinica DeLa Raza, Over-60 Health Clinic, Tiburcio Vasquez Health Center, Tri-Cities Clinics, Urban Indian Health Board, Valley Community Health Center W.Berkeley Health Center, W.Berkeley Health Council, Alameda Health Consortium, Agency for Infant Development, Children's Hospital Medical Center, Durham Transportation			S&S	(913,431)	• no impact in family planning as State has restored funding • reduction of approximately 9,000 patient visits
426-EMERGENCY MEDICAL SERVICES No reduction as expenditures are totally offset by revenue					
451-CRIMINAL JUSTICE-MEDICAL SERVICES Work with Highland to control medical services charges and reduction in medical staffing and funding for outside medical services	(3.34)	0.00	S&EB S&S Net	(138,413) (101,518) (239,931)	• jeopardize ability to provide 24-hour coverage • reduction in reimbursement rates to private hospitals
TOTAL COMMUNITY HEALTH DEPARTMENT	(27.42)	(4.83)		(4,273,820)	

AGENCY/DEPARTMENT	Positions F=Filled V=Vacant			1990-91 Reduction in Net	
Recommended Reductions	#F	#V		County Cost	Service Impact
OTHER HCSA DEPARTMENTS					
400-AGENCY ADMINISTRATION					
Reduction of Administrative Services Assistant and Oversight Committee on Infant Mortality funding		(1.00)	S&EB S&S Net	(49,563) (54,484) (104,047)	• reduced Agency Administration support to other HCSA departments • reduced funding for the Oversight Committee on Infant Mortality
430-ENVIRONMENTAL HEALTH					
Reduction of 1.0 Program Specialist, 1.0 Environmental Health Specialist; 1.0 Hazardous Materials Specialist; 1.0 Account Clerk, increased salary savings; decreased services and supplies, and increased revenue		(4.00)	S&EB S&S FA Rev Net	(370,181) (46,951) (20,300) (104,000) (541,432)	• dept. will conduct fewer inspections • workload will increase for remaining staff
465-COUNTY MEDICAL SERVICES PLAN					
Reduced contract data processing services for the Health Care Services Finance Unit			S&S	(12,151)	• reduced data processing programming to develop reimbursement documents for State and federal governments
476-MEDICAL CARE FINANCING					
Reduced General Fund subsidy to Highland and Fairmont Hospitals			OFU	(8,102,325)	• reduction in available resources to Highland and Fairmont Hospitals • see Hospital Enterprise Fund summary for detail
TOTAL HCSA	(33.42)	(11.33)		(17,805,699)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant		1990-91 Reduction in Net County Cost		Service Impact
	#F	#V			
CULTURAL, RECREATION AND EDUCATION					
600-VETERANS MEMORIAL BUILDING Within cap as expenditures are totally offset by increased revenue.					
790-COOPERATIVE EXTENSION	(0.61)	0.00	S&EB	(13,578)	• Less personnel to complete work
			S&S	(2,093)	• Less Service & Supplies to complete work
			Rev	(1,500)	• Increased revenue to meet budget cap
	(0.61)	0.00	Net	(17,171)	
TOTAL CULTURAL, RECREATION AND EDUCATION	(0.61)	0.00		(17,171)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost		Service Impact
ENTERPRISE FUNDS					
470-HIGHLAND HOSPITAL					
The closure of Ward 5-West will result in the elimination of 112.02 positions, salary and benefit costs, services and	(72.53)	(39.49)	S&EB S&S Rev Net	(4,751,182) (1,900,305) 2,240,000 (4,411,487)	• Severely limit the ability of the Hospital to function as a Level II trauma center • Result in decreased capacity to fulfill Co. responsibilities for indigent care per Section 17000 of the Welfare and Institutions Code • Place the Hospital in jeopardy of losing its accreditation with State and federal compliance agencies due to a reduced inpatient capacity
Net impact of reductions in services and supplies and increases in revenue including $300,000 from Central Collections			S&S Rev Net	(15,000) (617,500) (632,500)	
Increased Trauma revenue from Emergency Medical Services (EMS) District			Rev	(1,496,341)	
TOTAL HIGHLAND HOSPITAL	(72.53)	(39.49)		(6,540,328)	
471-FAIRMONT HOSPITAL					
Elimination of staff of Mobile Health Van, closure of dental clinic, reduction in management positions, services & supplies, increased revenue.	(4.0)	(15.56)	S&EB S&S Net	(1,048,730) (13,267) (1,061,997)	• Reduced quality assurance • Decreased Hospital support services • Reduction in dental services to poor • Reduction in services to seniors unable to travel to Fairmont
Additional CHIPS revenue			Rev	(500,000)	
TOTAL FAIRMONT HOSPITAL	(4.00)	(15.56)		(1,561,997)	
TOTAL HOSPITALS - ENTERPRISE FUND	(76.53)	(55.05)		(8,102,325)	

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1990-91 BUDGET
UNMET NEEDS

	Amount	Positions
General Fund		
General Government	$178,200	2.00
Capital Projects	71,720,000	0.00
Public Protection	10,412,238	203.50
Public Assistance	1,530,909	20.75
Health Care	468,455	0.84
Total General Fund	84,309,882	227.09
Other Funds		
Internal Service Funds	500,044	10.00
Enterprise Funds	5,708,511	160.29
Total Other Funds	6,208,555	170.29
Grand Total All Funds	$90,518,437	397.38

UNMET NEEDS

GENERAL GOVERNMENT

1. Purchasing and Stores - Annual Supply Contract Team $85,550 2.00

As a General Fund budget the Purchasing Department has not increased its resources to meet new and expanded programs authorized since Proposition 13. The result has been a reduction in the overall service level and most importantly the Department's ability to take advantage of savings that are generated through the establishment of annual supply contracts which are the end product of the competitive bid process. The development and maintenance of these types of contracts cannot be handled by the existing buying staff and as a result the County is missing the opportunity to save substantially more than the $116,250 annual savings shown below.

The team would be responsible for: identifying and developing new annual supply contracts, monitoring the annual contracts program for the County, maintaining a master list of contracts, sending notification to staff of contract expirations in sufficient time to allow for rebid, renewing or extending, reviewing existing contracts with the Purchasing staff and using departments with the intent of improving future contracts.

The following are a few examples of commodities that should be put under annual supply contracts to lower purchasing costs.

Commodity/Annual Expenditures	Savings from Contracting
Prepared/Canned Meats - $50,000	$5,000
Travel Services - $100,000	$10,000
Auto Parts - $750,000	$37,500
Fresh Produce - $225,000	$11,250
Window Replacement - $150,000	$15,000
Frozen Food - $50,000	$5,000
Misc. Food Supplies - $25,000	$2,500
Orthopedic Hardware - $50,000	$5,000
X-ray Equipment Maint. - $20,000	$20,000
Surgical Instruments - $50,000	$5,000
TOTAL	$116,250

2. County Counsel - Data Processing/Computer Enhancements $47,000 0.00

Ugrading of the Department's data processing and computer capabilities was begun in 1989-90. In order to improve the delivery of high quality cost-effective legal services, personal computer capability needs to be available to all professional staff. This will aid legal research, drafting, and communication and can avoid increases in non-attorney staff.

3. Advertising County Resources - Admission Day Celebration $500 0.00

The County has appropriated $1,000 to this activity in prior years. The Committee has requested an additional $500; this would represent a 50% increase in the County's General Fund contribution from the 1989-90 level.

Alameda County Art Commission $45,150 0.00

- Art Support Program: An increase in the amount of $8,000 for additional grant funding to community based art organizations; this would represent a 5% increase in the County's General Fund contribution from the 1989-90 level of $160,000.

- ARTSFUND Program: An increase in the amount of $5,000 from the County's General Fund for expansion of the program's solicitation efforts.

- Art Commission Administration: An increase in the amount of $24,150; this would represent a 39% increase in the County's General Fund contribution from the 1989-90 level of $61,197.

- New Art Program: An increase in the amount of $8,000 for a proposed new intra-county touring program; this would represent a 100% increase in the County's General Fund contribution level.

CAPITAL PROJECTS

1. Deferred Capital Projects $71,720,000 0.00

A total of $71,720,000 in capital projects was requested for 1990/91 but must be deferred due to funding constraints. This does not include any funds required for the proposed new Hospital Medical Center.

PUBLIC PROTECTION

1. Dispatch Services - Additional Position $56,100 1.00

The department requested an additional Program Specialist position to assist the Emergency Services Dispatch Manager with the installation, implementation and staff training associated with the new Computer Aided Dispatch (CAD) system.

2. Additional Staffing $1,799,249 34.00

Initial staffing for Santa Rita was conceptual in nature and based on a specific inmate population. The original plan did not consider the increased inmate population, nor did it foresee the complexity of contract enforcement/coordination responsibilities involved with a provider that must meet accreditation requirements. Staffing shortages are due to either oversight, unrealistic workload expectations, misunderstanding of the master schedule's rigidity and the time actually needed to complete functions in that schedule, a vertical loading of work by having multiple activities occurring simultaneously, or a lack of information regarding the needs of contract service providers. The additional positions requested are: 25.0 Deputy Sheriff II, 1.0 Laundry Equipment Operator, 3.0 Sergeant, 5.0 Sheriff's Clerk. These positions are currently filled on overtime.

3. Staffing Additional-Three Housing Units $3,664,408 71.00

With the opening of three new units, an additional 542 beds will be added to the facility. This will result in increased needs in all areas, including Inmate Services, Kitchen, Supply, Medical, as well as the housing units themselves. The positions have been identified as follows: 16.0 Sheriff's Technician, 3.0 Sergeant, 50.0 Deputy Sheriff II, 1.0 Payroll Records Clerk, 1.0 Supply Clerk.

4. Services & Supplies-Additional Housing Units $193,378 0.00

With the opening of three additional housing units and the increase in population, additional clothing, household, laundry, office supplies and food service will be needed. The requested amount includes start-up supplies.

5. Additional Staffing: All Municipal Court Buildings $907,810 20.00

The Sheriff has identified the following additional positions as current unmet needs.

Item #	Classification	Positions	Pay Units
8604	Deputy Sheriff II	17.0	204
8617	Sergeant	3.0	36

The Sheriff states that additional positions are necessary to cover the various courts that are currently being covered on overtime.

- Last year, as part of the Trial Court Funding agreement, walk-through metal detectors and an x-ray machine were installed at each of the three public entrances to the Oakland Municipal Court building. 6.0 positions were approved to staff these stations. However, the stations are now required to be staffed 9.5 hours daily plus 4.0 hours on Monday evenings for night court. According to the Sheriff, each station requires 3.0 deputies during peak hours. The additional coverage is currently being provided on overtime. The 4.0 additional positions would provide a relief factor for vacation, training and illness and a Sergeant to supervise the unit.

- The Hayward Hall of Justice has twelve Superior Courtrooms. Only two of them, both juvenile, have assigned bailiffs. The equivalent of two of the remaining are now hearing in-custody criminal cases on a regular basis. The Sheriff is requesting 3.0 deputies, 1.5 per court to include a relief factor.

- The new Alameda Court building is scheduled for completion in late 1990. It will have a total of three courtrooms, two of which are scheduled for use upon opening and an audio/visual security console in the Marshal's office to monitor inmates in the courtrooms and holding cells. The Sheriff is requesting 4.0 deputies, 1.5 for each of the courtrooms and 1.0 for the Marshal's office, and a Sergeant for supervision.

- Two courtrooms, and occasionally a third, currently operate in the Pleasanton Municipal Court building. There is also an audio/visual security console in the Marshal's office to monitor inmates in courtrooms and holding cells. In order to staff this facility, 2.0 additional deputies have been assigned on an overtime basis for the past two years and supervision has been provided by the Sergeant assigned to the Fremont Marshal's office. The request is for 2.0 additional Deputy Sheriffs and 1.0 Sergeant position.

- There are presently two new municipal courtrooms under construction in the Fremont Municipal Court building scheduled for completion during 1990-91. The request is for 3.0 additional Deputy Sheriffs to provide Marshal service in these two courtrooms.

- Two courtrooms in the annex a block away from the Berkeley Municipal Court building handle in-custody criminal cases on a regular basis. The approved staffing configuration does not provide adequate staffing for this activity. The request is for 2.0 additional Deputy Sheriff positions.

- A uniform allowance of $19,750 is requested for these additional positions.

Given the County's current financial condition, these positions are not recommended for funding and have been identified as unmet needs.

6. Additional Public Defender Staffing $884,475 19.00

The Public Defender has identified the following additional positions as current unmet needs of the Office:

Item No	Classification	Positions	Pay Units
0220M	Admin. Serv. Asst. I	1.0	12
1212	Transcriptionist	2.0	24
1296N	Clerk Intermittent	1.0	1958 hrs.
1590N	Senior Legal Research Asst.	5.0	60
1585N	Legal Research Asst.	5.0	60
3125M	Asst. Public Defender III	5.0	60

The Public Defender states that additional support and administrative staff is required to assist the legal staff in completing necessary steps to provide effective assistance to indigent defendants. The office expects to have an increase of 300 new files per month bringing total files to 5,676 per month and the number of murder cases has risen 28.7% in the past 18 months. Workload currently exceeds the capacity of both the legal and support staff. The Public Defender states that without adequate time to prepare, attorneys risk allegations of incompetency by clients and the courts resulting in investigations by the State Bar. Given the County's current fiscal crisis these positions have been identified as unmet needs.

7. Non-Statutory Diversion Program $51,652 1.00
Full Year Funding for DPO III

In February, 1990 the Board approved the establishment of a pilot Non-Statutory Diversion Program for young adults and authorized the addition of 1.0 FTE DPO III position to serve as the program's full time coordinator. The Probation Department identified general fund sources from within its 1989-90 appropriations to fund this position through June 30, 1990. No funding has been identified for fiscal year 1990-91.

8. Additional Staffing-Adult Investigation $734,933 15.00

The Probation Department has identified the need for the following additional positions in Adult Investigations:

Item No	Classification	Positions	Pay Units
1212	Transcriptionist	2	24
6115	Deputy Probation Officer III	12	144
6122M	Unit Supervisor	1	12

Based on recent experience, the Probation Department expects Municipal Court referrals to remain stable at 800 per month and referrals from Superior Court to continue to increase to an average of 700 per month. Twelve additional investigators plus supervisory and clerical support staff are necessary to meet the demands of the courts. Without additional staff, reports ordered by the court will either not be done, or cursory investigations will be conducted and incomplete reports written. Deadlines will be missed. These delays will in turn increase court and jail costs.

9. Additional Staffing-Adult Supervision $1,851,063 38.00

The Probation Department has identified the need for the following additional positions in Adult Supervision:

Item No	Classification	Positions	Pay Units
1212	Transcriptionist	6	72
6115	Deputy Probation Officer III	29	348
6112	Unit Supervisor	3	36

The number of supervision cases continues to rise steadily. During the period 12/87-12/89 the number of supervision cases increased 13%. During the same period felony cases increased 39%, from 5,057 to 7,046. Currently probation officers have caseloads which average 200+. To approach a supervision level of 156 per deputy, which is the recognized yardstick, an additional 29 deputies are needed along with supervisory and clerical support staff. Without adequate staffing, the Probation Department is unable to efficiently enforce court ordered conditions of probation including collection of fines and restitution to properly supervise offenders or to promptly report violations.

10. Additional Staffing - Probation Administration $55,920 1.00

The Probation Department has identified the need for a Probation Specialist to act as coordinator of diversion services. This individual would be responsible for locating and evaluating appropriate resources and for assisting staff in obtaining access to providers. The Probation Department is confident that this position has the potential for a major impact on services. This position would also be responsible for evaluating resources and programs currently in use, identifying supplemental needs of the Juvenile Division and actively pursuing the development of new resources.

11. Additional Position - Comprehensive General Plan & Elements $55,400 1.00

Consolidation of all plan documents into a cohesive package and review, update, and ensure internal consistency. Preparation of the optional Economic Development Element would require additional staff support.

12. Additional Position - Specific Plan $55,400 1.00

Initiation of the East Fourteenth Street/Lewelling Boulevard Corridor Specific Plan. The plan will incorporate economic, design and traffic studies to develop policies for redevelopment, parcel consolidation, design, land use and traffic measures to improve the economic viability, appearance and livability of the corridor.

13. Additional Position - County Ordinances and Guidelines $27,700 0.50

Review and update of the County Subdivision Ordinance and EIR Guidelines. These are state-mandated requirements and subject to annual changes from new legislation. Out of date requirements result in liability to the County through inadequate environmental review, public participation or procedural errors.

14. Additional Position - Regional Coordination $74,750 1.00

Increased involvement in regional and sub-regional land use related planning efforts to ensure coordination of and consistency with the County's General Plan program as well as maximize return from County-owned real estate.

15. Participation in a Geographic Information System (GIS) Unknown 0.00

GIS gives the ability to provide and coordinate land use based information between County agencies and perhaps other outside agencies. Automated retrieval of vast amounts of land use based data allows for improved public service and increased efficiencies in accessing and providing information. The Public Works Agency and other agencies, including the Planning Department, are currently evaluating GIS. Costs are unknown at this time.

PUBLIC ASSISTANCE

1. Restoration of Funding $708,590 0.00

If additional funds become available, $708,590 would be needed to restore all contracts to their 1989-90 level and grant COLA's.

2. Voluntary Referrals to Family Maintenance $335,559 6.75

Services to families voluntarily participating in the Family Maintenance Program have been discontinued in the recommended budget. Rather than preventing injury and abuse prior to legal action, only the more serious cases referred to the courts will be handled.

3. Child Welfare Services $486,760 14.00

Already high caseload levels will increase as a result of the recommended budget. Mandated timeframes will be tested, children in need of specialized services will face longer delays in temporary facilities, and fewer families will receive the needed level of service to help them maintain their children.

4. County Share of State GAIN Allocation $0 0.00

On a proportional basis determined by its 4.82% share of the statewide AFDC caseload, Alameda County receives only 57.72% of its justified 1990-91 State allocations. The difference is a shortfall of $4,203,252 in program resources. There is no net county cost associated with this unmet need.

HEALTH CARE

Alcohol and Drug

1. W.O.H.C. Cocaine Program $109,500 0.00

Your Board approved the funding of $109,500 as a mid-year augmentation for this program. Your Board requested this program be brought up for consideration as part of the 1990-91 budget process. The program is not fully functioning and therefore has not been recommended for continued funding.

Community Health

1. Additional Funding for Oversight Committee on Infant Mortality $307,000 0.00

The Oversight Committee on Infant Mortality requested an increase of $307,000 to fund the Committee's programs and activities. Additional funding is not recommended due to countywide funding constraints.

2. Additional Funding for Detention Facility Inspection Team $38,962 0.69

The Health Care Services Agency has requested additional hourly services as needed staff at a cost of $38,962 to carry out the required County detention facilities inspection program. Additional funding is not recommended due to funding constraints.

3. Additional Funding for Sexually Transmitted Diseases and Tuberculosis Controllers $12,993 0.15

The Health Care Services Agency has requested 286 hours of Physician II time to replace clinical time while assigned physicians provide required administrative support. Approximately 715 patient visits are not provided while physicians perform the controller function. Additional funding is not recommended due to funding constraints.

INTERNAL SERVICE FUNDS

1. Architectural Project Coordinator II $52,160 1.00

A full-time, experienced architectural coordinator whose efforts can be fully dedicated to Enterprise Projects is required to meet accreditation standards and maintain the level of service demanded by the hospitals' staff.

2. Boiler Room Operator - Fairmont Hospital $45,306 1.00

Proposition 13 eliminated one boiler room operator position, which has never been replaced. Over the years, stationary engineers have provided coverage for that position. As the workload has increased, however, it has become increasingly difficult to dedicate a stationary engineer to boiler watch. In order to meet the hospital's maintenance needs and requirements, one (1) boiler room operator's position must be created and funded to cover the watch and free up a stationary engineer for regular and emergency maintenance activities.

3. Painters - Highland Hospital (2), Fairmont Hospital (2) $199,737 4.00

Painting is an ongoing process at both hospitals. In fact, as hospital services increase, so do maintenance activities. As day-to-day wear increases, so does maintenance and general upkeep. At the current time, the General Services Agency's Building Maintenance Department (GSA-BMD) painting staff is not able to respond to the needs of the hospitals' staff in as timely a fashion as GSA-BMD would like to. Additionally, the painting staff is unable to keep up the painting and plastering throughout the hospital required by accreditation standards. Each hospital, Highland and Fairmont, requires a dedicated staff of two painters each to accomplish this. Therefore, four (4) funded positions are requested.

4. Asbestos Program Administrator $52,890 1.00

GSA-BMD is currently spending approximately $600,000/year for asbestos abatement which is done coincidentally with routine repairs and remodelling. Currently, asbestos is being addressed on a limited basis. The County should hire a full-time asbestos program administrator in order to allow GSA-BMD to reasonably manage asbestos abatement in County buildings in a coordinated, planned fashion. He/she could assess the extent of the problem, develop a plan of action, administrate the contracts involved and make certain the County and its abatement contractors are fulfilling their obligations and meeting legal requirements as safely and economically as possible.

5. Specialist Clerk - Hospitals Manager $30,317 1.00

The newly created position of Hospital's Manager must be provided with clerical support at the outset. Like Santa Rita, Fairmont and Highland General Hospitals must maintain strict standards set by the Joint Commission on the Accreditation of Hospitals to receive funding from the State of California. Compliance with these standards includes not only a continuous work effort and prompt resolution to problems, but also a strict adherence to the maintenance of necessary files and documentation. While it is the responsibility of the Hospitals Manager to plan, oversee and coordinate any maintenance effort between GSA-BMD and the hospitals' staff, maintaining the required files as well as preparing the appropriate documentation will be a clerical support function assigned to this position.

6. Specialist Clerk - Hazardous Materials/Energy Mgmt. $30,317 1.00

This position is required to assist two to three managers, including the Asbestos program Administrator, the Energy Program Coordinator and the Hazardous Materials Manager, and to maintain the documentation required by law relative to hazardous materials and asbestos abatement. This position will also be responsible for providing routine clerical support for these managers on a day-to-day basis.

7. Specialist Clerk - Deputy Director, GSA-BMD, 2 Building Managers $30,317 1.00

BMD is the largest department within GSA, both in relation to size and budget. It has grown rapidly in size over the years as additional responsibilities have been assigned. However, clerical staff has not been added to GSA-BMD except for Santa Rita Jail. Having management staff perform clerical duties is not a cost-effective use of resources. An additional Specialist Clerk will free managerial staff time for managerial tasks.

8. Rebuild Hy Pro Ironer $59,000 0.00

The ironer is critical to the 6-day processing of hospital linen. The ironer is the only machine without backup. Breakdowns stop the production line and maintenance must be done at night. This remains the limiting factor for expansion of future business.

ENTERPRISE FUNDS

Highland Hospital Administration

1. Medical Translator II $80,654 3.00

Current translators are not able to meet the needs of our non-English speaking patients. Highland is not able to supply translators to cover all calls. These three positions will help alleviate this problem.

2. Patient Care Monitor System $25,000 0.00

This request includes the Patient Care Monitor System, Lotus 1-2-3 software, laser printer and workstations. This is basic equipment found in QA/Risk Management units throughout the country.

Ambulatory Care

3. Specialist Clerks $72,828 3.00

Addition of 3 Specialist Clerk positions to address the 46% increase of clinic physician visits in three years. Justification exists to support 7 additional registration clerks.

4. Medical Social Worker II $205,710 3.50

Addition of 3.50 full-time Medical Social Workers for coverage of OB/GYN/Nursery, Oncology/Hematology and Emergency Room/Sexual Assault.

5. Dental Drop-In Clinic Expansion $43,814 0.00

Add 8 hours of drop-in clinic per week: requires 16 hours of dentist and 32 hours of dental assistant per week. Value reflects net county cost. The additional revenue has been deducted from the additional cost.

6. Physician Assistants $153,307 5.00

Add 5 Physician Assistants as committed to in the Emergency Department contract. These positions will be phased in during the year.

Medical

7. Mid-Level Practitioner, OB Coverage, MCH $150,000 3.00

3 positions of mid-level practitioners in lieu of housestaff are needed.

Nursing

8. CNIII $98,856 2.00

Two additional FTEs, both in Maternal and Child Health. The need for these positions is caused by several factors: increases in normal and high-risk patients, many new programs to support patient activities, support for newly hired staff with little or no OB experience and nursery upgrade to provide intermediate care.

9. CNII $1,443,760 36.30

36.3 FTEs are requested in several areas: TCU (8.8), 5 East (5.0), Surgery (4.9), Maternal Child Health (10.0), Ambulatory Care (2.0), and Emergency Department (5.6). TCU and 5 East requests are to meet Joint Conference on Accreditation of Hospitals (JCAH) requirements for average daily census of 7. Ambulatory Care, Surgery MCH and Emergency Department requests are caused by increased patient load.

10. LVN $270,745 9.90

9.90 additional FTEs are requested: TCU (4.0), 5 East (4.2) and Ambulatory Care (1.7). TCU and 5 East requests are to meet JCAH requirements for average daily census of 7. Ambulatory Care request is caused by increased patient load.

11. Nursing Assistant $364,601 15.80

15.80 additional FTEs are requested: 4.0 for 5 East, 3.8 for Maternal Child Health and 8.0 for other inpatient units. The nurse assistants are used as nurse extenders relieving the professional nurses of non-nursing duties thereby allowing them to be more productive.

12. Surgical Attendant $62,404 2.30

2.30 additional FTEs would be used in Surgery and Recovery. These personnel would complete a team with nurses providing coverage Monday-Friday, 3 p.m. to 7 a.m.

13. Orthopedic Technician $23,342 1.00

One FTE would be divided between Ambulatory Care at .4 and inpatient units at .6. This position will cover otherwise uncovered time, providing experience with skills difficult to recruit in casting and traction application.

14. Staff Services Assistant $33,804 1.00

This position would be in Surgery and would perform a number of high level administrative tasks, such as coordinating the operating room schedule, prioritizing work loads, maintaining inventories, etc.

15. Clerk II $30,545 1.60

1.6 FTE would be assigned to nursing administration. Nursing Administration is required to provide clerical support to the laboratory for the purpose of posting lab slips. Estimated cost savings are $5,000.

16. Medical Clerk $185,702 7.80

7.80 FTEs are requested to staff positions in: Surgery (1.0), Maternal and Child Health (3.9) and inpatient units (2.9). Medical Clerks perform tasks such as answering the telephone, stock charts, file reports, order forms, etc. These positions would free up nurses to perform nursing duties and cover vacations and shifts not currently covered by medical clerks.

Operations

17. EKG Technician $47,753 1.00

The additional position is requested because of the steadily increased workload and the need for 24-hour technician coverage. The hospital is in jeopardy of being cited by the State for not having ECG reports in the chart or the poor quality of the ECGs.

18. Food Service Workers $189,803 9.00

9.00 FTEs are requested for cold food production, sandwich bar, transfer tray and nourishment passing from Nursing staff.

19. Hospital Maintenance Porter $183,768 8.00

8.00 FTEs are to provide an increased level of service to meet the needs of patient care areas, equipment maintenance and repairs, and expansion of hospital departments and terminal cleaning.

20. Increase clerical and technical staff hours $132,132 3.78

This request would increase the current clerical and technical staff hours from 7.5 to 8.0 hours/day.

21. Microscope $4,600 0.00

Microscope with polarizing $4,500 filter (replacement). The current equipment is over 15 years old.

22. Cell wash $3,570 0.00

A one-time cost for replacement of current equipment which is over 12 years old.

23. Medical Clerk $23,808 1.00

The Medical Clerk will provide the clerical support to the Accredited Record Technicians (or LVNs).

24. Computer and printer $4,000 0.00

This is needed for the correspondence/subpoena unit. A computer will allow for easy tracking of data and an easier method of information retrieval. Currently this is a manual system.

25. Omnifax machine $4,500 0.00

Needed to improve the receipt of medication orders in Pharmacy because the new machine will use regular paper, not thermal. Efforts to acquire this via a lease purchase were not successful. The old machine will be given to Admin.

26. Outpatient Pharmacy Computer System $80,000 0.00

This will increase efficiency, reduce waiting time 1-20% and provide a significant increase in quality of care. This will provide information which will soon be a federal requirement.

27. Chart Tracking system $40,000 0.00

This was originally planned to be included in the Shared Medical Systems Program (SMS). Lost charts result in lost or delayed revenues and poor patient care. Deficiency system is archaic and cumbersome.

28. Accredited Records Technicians $89,544 3.00

Three positions are needed to establish insurance unit in Medical Records department to prepare routine insurance.

29. Clerk IIs $82,472 2.70

The workload per clerk at Highland is the highest by far of any Bay Area hospital surveyed, many times more than at Fairmont. Additional staff will be assigned to discharge processing and files unit.

30. Physical Therapy Assistant $28,436 1.00

This position is requested due to the increased need in the outpatient area.

31. Increase Work Week $73,960 0.00

Increase the work week from 37.5 hours to 40 hours per week for pharmacists and pharmacy technicians. This will allow for smooth shift changes and enhance recruitment of staff.

32. Clerk II (File Room) $65,090 2.00

Two additional FTEs requested due to increased workload.

33. Supervising Clerk $23,837 1.00

This position is needed to supervise the file room, registration and billing areas of the department.

34. Respiratory Technicians $289,280 8.40

Expand staff to the Nursery Level II. Includes expanded coverage to E.R., service for AIDS clinic and to completion of all physician orders.

35. CN IV $54,331 1.00

A senior level nurse is needed to serve as assistance utilization review coordinator.

36. Medical Clerk $23,808 1.00

The workload in Utilization Review has become overwhelming due to increased admissions and regulatory changes.

37. Clerk II $30,545 1.00

This request is to staff the laboratory with nightly printer coverage 7 days/week to generate lab reports for patient's charts in a timely fashion.

38. EEG Technician $13,812 0.50

Increase the current .5 FTE position to 1.0 FTE. Currently, the EEG technician averages 7-10 hours of overtime per week to respond to inpatient requests.

39. Supervising Clerk I $26,124 0.80

No management staff is assigned to this department for day-to-day operations. The department needs 24 hour, 7 day/week supervisory coverage.

40. Data Input Clerk $22,632 1.00

A data entry clerk will be needed to complement the existing clerical staff and carry out all of the data entry functions.

41. Clinical Nurse II $47,028 1.00

The current Utilization Review Coordinator and the only CN II in the Utilization Review cannot complete their volume of tasks during the normal work day. This, plus the labor intensity of the computerized utilization review component of Shared Medical Systems (SMS), requires an additional CN II.

42. Medical Clerk $143,806 3.01

These positions are needed to assure timely and accurate completion of analysis and re-analysis of medical records.

43. Clerk Intermittent $9,302 0.37

This position is needed for the enormous amount of filing generated by payroll and personnel and to cover for vacation, sick leave, etc.

44. Departmental Personnel Officer I $47,448 1.00

The recruitment assistance provided by the County Personnel Department is valuable, but it is not sufficient to attract and fill the growing number of difficult-to-fill professional and technical positions.

45. Santa Rita Jail $216,409 6.00

Approximately 6 fulltime positions were transferred from Santa Rita in September, 1989, with no funding attached. It is requested that funding be provided for these positions.

Fairmont Hospital

1. MD Contract - Pediatrics $58,240 0.00

Fairmont has identified a need to expand the half-time Pediatrics Clinic to full-time. This action could better serve the needs of children and alleviate some of the pressures placed on Urgent Care.

2. Clinical Lab Tech II $99,585 2.00

The laboratory currently operates 16 hours per day. Expanding to a 24-hour operation could eliminate need to send statistical tests to other facilities during the night shift. Volumes are increasing due to increased numbers of patients in Urgent Care and acuity levels of inpatients.

3. Pharmacists $132,314 2.00

Recommendations from pharmacy consultants and increased workloads caused by outpatient volumes substantiate the need for additional staff in Pharmacy. This need may be addressed again when the outpatient pharmacy remodeling project is completed (anticipate Spring, 1991).

4. MD Contract and LVN - Medical Clinic $52,145 1.00

By expanding the Medical Clinic hours into the evening (Monday thru Friday), Fairmont feels that some of the increasing patient volume from Urgent Care can be redirected. Wait times can be reduced and patients may be "appointed" to a clinic for non-emergent conditions rather than further stressing Urgent Care.

5. Dentist and Dental Assistant $64,538 2.00

Fairmont provides the only dental services in South County for indigents and most Medi-Cal patients. The Clinic currently operates half-time which results in waiting lists for appointments and emergency cases referred to Highland. This increase would allow the clinic to be open full-time.

6. Physician Specialist $54,819 0.53

Fairmont has only a half-time radiologist budgeted for interpretation of radiology procedures. Volumes are increasing due to numbers of patients in ambulatory care and acuity of inpatients.

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1990-91 BUDGET
FUNDED ISSUES

	Amount	Positions
General Fund		
General Government	$38,723	1.00
Capital Projects	30,481,387	0.00
Public Protection	89,344	2.00
Public Assistance	3,126,272	70.50
Health Care	14,777,843	2.92
Total General Fund	48,513,569	76.42
Other Funds		
Capital Projects Fund	8,641,966	0.00
Library Fund	0	4.67
Enterprise Funds	(1,506,529)	23.30
Total Other Funds	7,135,437	27.97
Grand Total All Funds	$55,649,006	104.39

FUNDED ISSUES

GENERAL FUND

GENERAL GOVERNMENT

1. Auditor Controller - Funding for Auditor II Position $43,357 1.00

The recommended budget includes funding for an existing Auditor II position. This position is currently filled but unfunded. Funding is available within the department's net funding cap.

2. GSA Purchasing & Stores - Implementation of Surcharges $(215,984) 0.00

As a General Fund department which supports County operations, the Purchasing and Stores Department has been unable to expand its resources to meet increased demands for purchasing services. Although the increased demands come from a wide spectrum of county agencies and departments they are primarily from the law and justice and health care areas. Many of the increases are funded by State and federal grants, special use trust funds, and Board approved budget increases. The surcharge will be applied to all County Agencies and Departments, rather than to a select number, so as not to jeopardize the ability of subvented budgets to claim reimbursement.

The result of the surcharge is a Purchasing and Stores Department budget request that is $48,885 under the 1990-91 cap, eliminating the need for a budget reduction and maintaining the existing service level. The difference between the budget cap and the budget request will be applied to the budget for GSA-Administration, budget #148, so it may continue to provide administrative support to all GSA budgets while guiding many of the business activities of the County.

3. Advertising County Resources - Miscellaneous Category (Board of Supervisors) $10,350 0.00

- Admission Day Committee	$1,000
- Veterans Day Committee	$850
- Veterans Parade	$2,500
- JACKIE	$1,000
- Black Cowboy Parade	$5,000

Artistic Category (Art Commission) $201,000 0.00

- Art Support Program	$167,000
- ARTSFUND Program	$34,000

CAPITAL PROJECTS

1. The following projects are newly recommended for 1990-91 and are identifed as funded issues at this time: $30,481,387 0.00

Project Description	1990/91 Funding Required	Revenue	Net County Cost
Fairmont Hospital			
B2 Nurses Station	$165,000	$165,000	$ 0
Total Fairmont Hospital	$165,000	$165,000	$ 0
Probation			
New Juvenile Hall Feasibility	$ 84,000	$ 84,000	$ 0
Sally Port	75,000	75,000	0
Total Probation	$159,000	$159,000	$ 0
Courts/Ancillary			
Oakland Muni Security Civil/Probate	$ 75,000	$ 75,000	$ 0
Hayward-Relocate Civil & Small Claims	200,000	200,000	0
Fremont Clerks Office Counters	50,000	50,000	0
Pleasanton Marshal's Office	35,000	35,000	0
Fremont Marshal's Security	100,000	100,000	0
Total Courts	$460,000	$460,000	$ 0
County Clerk			
Rm 109 Remodel-Civil/Probate	$82,500	$82,500	$ 0
Total County Clerk	$82,500	$82,500	$ 0
Public Works			
Storage	$40,000	$40,000	$ 0
Total Public Works	$40,000	$40,000	$ 0
General Services Agency			
Administration-Electric/Fire	$150,000	$ 0	$ 150,000
Reloc Hayward Gas Stn/Site Search	100,000	0	100,000
Total General Services Agency	$250,000	$ 0	$ 250,000
Sheriff			
OES Addition	$ 320,000	$ 0	$ 320,000
Total Sheriff	$ 320,000	0	$ 320,000
TOTAL 1990-91 RECOMMENDED CAPITAL PROJECTS	$1,476,500	$ 906,500	$ 570,000

1990-91 CAPITAL PROJECTS

I. 1987-88 Board Approved Project Description	Total Estimated Project Costs	1990-91 Funding Required	Funding Source
Highland Hospital			
First Flr Clinic, Med Rec	$ 2,800,000	$1,250,000	
Fourth Flr Acute	3,900,000	1,500,000	Budget Unit 470
Third Flr Acute Lab Ventilation	250,000	150,000	($630,900)/General
Electrical Expansion	2,000,000	500,000	Fund ($2,769,100)/
E Bldg 1,2,3	4,000,000	2,750,000	1989 Bond Proceeds
Renovate Old Admin Bldg	3,000,000	1,500,000	($4,250,000)
Total Highland	$15,950,000	$7,650,000	
Courts/Ancillary			
Alameda Muni Court	$ 4,500,000	$ 600,000	Cortese
Fremont Hall of Justice Remod	1,810,000	230,000	Cortese
Winton Ave Addition	2,000,000	25,000	Temp Court House Const
Berkeley Muni Court	13,200,000	50,000	Temp Court House Const
Superior Ct/Renov Prob Cntr			
Air Cond Main Bldg, Annex	0	0	Project Deleted
Court Rooms	6,000,000	500,000	Temp Ct House Const
Court House Security	75,000	75,000	Temp Ct House Const
Total Courts/Ancillary	$27,585,000	$1,480,000	
Animal Shelters			
San Leandro	$ 3,050,000	$ 0	General Fund/Cities
Tri Valley	3,590,000	300,000	General Fund/Cities
Total Animal Shelters	$ 6,640,000	$ 300,000	
Probation			
Intercom Replcmt	$ 90,000	$ 70,000	County Correctional
Juv Hall Med Unit/Modular	270,000	20,000	Facilities Capital
Los Cerros Dr Expansion	85,000	85,000	Expenditures Bond
Central Kitchen Renov	600,000	500,000	Act (Prop 52)/Prop 86
Total Probation	$ 1,045,000	$ 675,000	General Fund/Cortese
Public Defender Remod	$520,000	$20,000	Cortese
Total Public Defender	$520,000	$20,000	
Sheriff			
Santa Rita Haz. Waste Remov	$2,000,000	$1,200,000	ACO Fund
Total Sheriff	$2,000,000	$1,200,000	
General Services Agency			
County Laundry	$ 850,000	$ 560,000	General Fund
Total General Services Agency	$ 850,000	$ 560,000	
Planning & Feasibility		$ 50,000	General Fund
Prior Projects		$ 150,000	General Fund
TOTAL 1987-88 CAPITAL PROJECTS	$54,590,000	$12,085,000	

II. 1988-89 Approved Capital Proj Project Description	Total Estimated Project Costs	1990-91 Funding Required	Funding Source
Highland Hospital			
Stat Lab Relocation	$300,000	$300,000	General Fund
Total Highland Hospital	$300,000	$300,000	
General Services Agency			
Comm Tower Crane Ridge	$400,000	$400,000	General Fund/SDAF/EMS
Comm Tower Sunol Ridge	250,000	20,000	General Fund
Total General Services Agency	$650,000	$420,000	
Santa Rita Reuse			
SR-Master Plan	$ 165,000	$100,000	General Fund
SR-CHP Facility	1,800,000	50,000	General Fund
SR-Agri Dept Facility	1,815,000	25,000	General Fund
Total Santa Rita Reuse	$3,780,000	$175,000	
TOTAL 1988-89 CAPITAL PROJECTS	$4,730,000	$895,000	

III. 1989-90 Approved Cap Proj Project Description	Total Estimated Project Costs	1990-91 Funding Required	Funding Source
Highland/Fairmont Hospitals			
Master Plan	$500,000	$200,000	Hospital Capital ($300,000)/Generl Fund
Total Highland/Fairmont	$500,000	$200,000	
General Services Agency			
Oakland Muni Crt: HVAC Deficiencies	$1,000,000	$ 900,000	Temp. Court House Const./ Designer:HOK/Takashasi if Suit Settled in County's Favor
HHJ Center Parking Structure	2,720,000	2,620,000	Temp Court House Const.
GSA Warehouse Relocation	5,000,000	4,800,000	General Fund
Lakeside Plaza Building Renovation	3,350,000	1,997,167	Bond Proceeds
12th and Oak Building Renovation	3,817,720	3,817,720	General Fund/Temp Courthouse Const ($217,000)
Total General Services Agency	$15,887,720	$14,134,887	
Courts/Ancillary			
County Clerk-Remodel Civil Process	$150,000	$ 25,000	Co Clks Micrographic Trust Fund
SLO/Hay Municipal Court-Comp Rm	75,000	75,000	Temp Crt Hse Construction
Total Courts/Ancillary	$225,000	$100,000	

Probation			
Emergency Fire Road Construction	$ 50,000	$ 50,000	Eden Fire District
Chabot Camp: Track & Drainage Rep	200,000	200,000	General Fund
Total Probation	$250,000	$250,000	
Sheriff			
Santa Rita Training Academy	$2,640,000	$ 740,000	General Fund/BU#234
Total Sheriff	$2,640,000	$ 740,000	
Social Services Agency			
Main Office: Remodel Waiting Rm	$600,000	$600,000	State/Federal Reimbursement/General Fund
Total Social Services	$600,000	$600,000	
TOTAL 1989-90 APPROVED CAPITAL PROJECTS	$20,102,720	$16,024,887	
GRAND TOTAL ALL 1987-88 - 1988-89 APPROVED CAPITAL PROJECTS	$79,422,720	$29,004,887	

IV. 1990-91 Recommended Cap Proj Project Description	Total Estimated Project Costs	Funding Required	Funding Source
Fairmont Hospital			
B2 Nurses Station	$ 165,000	$ 165,000	Enterprise Fund
Total Fairmont Hospital	$ 165,000	$ 165,000	
Probation			
New Juvenile Hall Feasibility	$ 84,000	$ 84,000	Cortese
Sally Port	100,000	75,000	Cortese
Total Probation	$ 184,000	$ 159,000	
Courts/Ancillary			
Oakland Muni Security Civil/Prob.	$ 75,000	$ 75,000	Cortese
Hayward-Relocate Civl & Small C	200,000	200,000	Cortese
Fremont Clerks Office Counters	50,000	50,000	Cortese
Pleasanton Marshal's Office	35,000	35,000	Cortese
Fremont Marshal's Security	100,000	100,000	Cortese
Total Courts	$ 460,000	$ 460,000	
County Clerk			
Rm 109 Remodel-Civil/Probate	$ 550,000	$ 82,500	Cortese
Total County Clerk	$ 550,000	$ 82,500	
Public Works			
Storage	$ 40,000	$ 40,000	$50% Road/50% Flood
Total Public Works	$ 40,000	$ 40,000	
General Services Agency			
Admin. Bldg.-Electric/Fire Sys	$ 150,000	$ 150,000	General Fund
Reloc Hayward Gas Sta/Site Search	100,000	100,000	General Fund
Total General Services Agency	$ 250,000	$ 250,000	

Sheriff			
OES Addition	$3,200,000	$ 320,000	General Fund
Total Sheriff	$3,200,000	$320,000	
TOTAL 1990-91 RECOMMENDED CAPITAL PROJECTS	$4,849,000	$1,476,500	
GRAND TOTAL APPROVED AND RECOMMENDED PROJECTS	$84,271,720	$30,481,387	

PUBLIC PROTECTION

1. CBO COLA's $89,344 0.00

An additional 4% COLA is included for community-based providers with full 12 month contracts for 1990-91.

2. Additional Position - Mitigation Monitoring $0 1.00

Current law requires that public agencies monitor a project sponsor's compliance with environmental impact mitigation measures imposed on projects. Addition of this Planner position will enable the County to follow up on each development project approved in our jurisdiction to ensure that all measures required to mitigate significant environmental impacts are carried out. The annual cost of the position will be fully offset through direct project billing and an increase in the hourly rate.

3. Additional Position - Project Management $0 1.00

The Planning Department is in the process of updating its data processing system which will include a Department-wide project tracking component. The purpose of this is to have accurate information available to other public jurisdictions and the public; to increase efficiency in application processing; to ensure that legal requirements, particularly deadlines, are met; and, to ensure that conditions of approval are fulfilled once the project is approved. The annual cost of the position will be fully offset by an additional increment to the billable hourly rate.

PUBLIC ASSISTANCE

1. County Funded Homeless Programs $733,865 0.00

The 1989-90 County discretionary funding base for homeless programs is recommended at a total funding amount of $733,865. This includes base funding of $722,912, and $10,953 for a 4% COLA.

2. CBO COLA $25,659 0.00

A 4% COLA has been included for all contracts recommended to be continued.

3. Senior Centers $150,908 0.00

The following Senior Centers have been included in the CAO Recommended Budget:

	1989-90	1990-91
City of Albany	12,330	12,823
Bay Area Community Services-St. Joseph	15,600	16,224
City of Emeryville	15,620	16,245
Hayward Area Recreation District	15,843	16,477
City of Alameda (Mastick Ctr.)	16,497	17,157
YMCA-New Light Ctr.	5,200	5,408
City of Oakland	26,000	27,040
Spanish Speaking Unity Council	10,400	10,816
City of Berkeley-West Berkeley Ctr.	27,613	28,718
TOTAL	$145,103	$150,908

The 1990-91 recommendation includes 4% COLA of $5,805.

4. 350 - Additional Staff (to be reviewed prior to final budget hearings) $966,274 40.00

a. General Assistance: 24.00 FTEs:
4.00 FTE clerical
19.00 FTE Eligibility Technicians
1.00 FTE Supervising Eligibility Technician

These positions are required to deal with the existing caseload as well as any growth.

b. Medi-Cal: 10.00 FTEs
8.00 FTE Eligibility Technicians for Perinatal Outreach;
1.00 FTE Perinatal Outreach Coordinator;
1.00 FTE for growth of Medi-Cal caseload.

The eight Perinatal Outreach staff have been State-authorized to carry lower caseloads in order to provide an outreach function. The remaining 2.00 FTEs are needed for overall growth.

c. Food Stamps: 6.00 FTEs
Three of these positions are needed to process clients with immediate needs for assistance including but not limited to food stamps. The other three are floaters to deal with fluctuations in the caseload and are reimbursed 100% by the State.

5. 351 - Additional Staff (to be reviewed prior to final budget hearings) $974,800 21.50

Additional staff include 2.00 FTE clerical for Children's Placement Services, 5.00 FTEs clerical for In-Home Supportive Services, 0.58 FTE for a Child Abuse Coordinator, and 0.92 FTE for a Social Worker in the Emergency Response Unit. In addition, 13.00 FTEs have been added to the department from Snedigar Cottage: 6.00 FTEs are Transportation Workers who will be needed to transport children in the foster care system; 4.00 FTEs are clerical workers who are needed in the Emergency Response Unit and 3.00 FTEs will provide child care services.

6. 352 - Additional Positions (to be reviewed prior to final budget hearings) $274,766 9.00

This budget supports almost all the benefit and assistance programs of the Agency. Increasing caseloads and mandated timeframes for processing client applications and claims make additional staff necessary. Included are 6.25 FTEs for clerical staff. In addition, the Agency has experienced difficulty in recruiting and maintaining qualified staff leading to a large number of vacancies. In order to increase recruiting efforts and to build a more experienced staff, 1.75 FTEs for a Personnel Officer and 1.00 FTE for an Administrative Services Officer have been recommended for the Agency's Personnel Department.

HEALTH CARE

Mental Health

1. Mental Health Overmatch $6,203,704 0.00

Your Board has previously approved augmentation of the Mental Health program with General Funds beyond mandated match requirement levels. The recommended budget includes a net county cost of $10,692,274. The mandated match is $4,501,625. The overmatch amount is $6,203,704. There is a positive cashflow variance of $13,055.

2. CBO COLA $773,101 0.00

An additional 4% COLA is included for community-based mental health providers; $738,068 for CBO's previously in this budget unit and $35,033 for those transferred from budget unit 443.

3. Stabilization of CBO Providers $790,087 0.00

Your Board adopted the implementation of a four and one-half year phase-in of $3,555,394 in additional funding to stabilize mental health community-based providers. The 1990-91 recommended budget adds $790,087 as the second installment of this policy.

Four and One-Half Year Mental Health CBO Stabilization Plan:

$395,044	1989-90 1st installment
790,087	1990-91 2nd installment
790,087	1991-92 3rd installment
790,088	1992-93 4th installment
790,088	1993-94 5th installment
$3,555,394	

Alcohol and Drug

1. General Fund Overmatch $2,917,206 0.00

The County is required to provide a 10% match for State Alcohol and Drug Funds. Based on 1990-91 preliminary allocations, the 10% County match totals $327,447; $185,365 for Alcohol Programs and $142,082 for Drug Abuse Programs. The 1990-91 Recommended Budget includes $2,917,206 of overmatch.

The $2,917,206 General Fund overmatch includes the following:

Alcohol Programs	
- 1984-85 CBO COLA's	$ 87,481
- 1986-87 CBO COLA's	74,512
- 1987-88 CBO COLA's	105,829
- 1988-89 CBO COLA's	125,354
- 1989-90 CBO COLA's	141,435
- WOHC Alcohol Recovery	170,483
- Second Chance Homeless Shelter	40,000
- Revenue Sharing	166,131
Subtotal Prior Year	871,225
- 1990-91 CBO COLA's	156,878
- 1990-91 Rev. Sharing COLA's	6,645
- Second Chance Homeless Shelter	(40,000)
- CAO Recommend	(51,504)
TOTAL ALCOHOL PROGRAM	$ 983,244

Drug Abuse Programs	
- Continuation of optional County match for NIDA	$ 355,874
- 1981-82 CBO COLA's	67,255
- 1982-83 CBO COLA's	214,328
- 1983-84 CBO COLA's	114,772
- 1986-87 CBO COLA's	102,262
- 1987-88 CBO COLA's	135,209
- 1988-89 CBO COLA's	151,058
- 1989-90 CBO COLA's	167,126
- Mandella House	75,000
- Revenue Sharing	817,511
Subtotal Prior Year	$2,200,395
- 1990-91 CBO COLA's	172,993
- 1990-91 Revenue Sharing COLA's	32,701
- Methadone Maintenance	(147,543)
- Special Projects	(48,586)
- CAO Recommend	(275,998)
TOTAL DRUG PROGRAM	$1,933,962

2. CBO COLA's $369,217 0.00

An additional 4% is included for community-based providers; $329,871 for CBO's previously included in this budget and $39,346 for contracts transferred from budget unit 447.

3. Transfer of Alcoholism Contracts $166,131 0.00

Contracts once funded by Revenue Sharing funds are transferred to this budget unit and included as part of the alcohol program overmatch.

4. Transfer of Drug Abuse Contracts $817,511 0.00

Contracts once funded by Revenue Sharing funds are transferred to this budget unit and included as part of the drug abuse overmatch.

Community Health

1. CBO COLA's $278,954 0.00

An additional 4% COLA is included for primary care community-based providers.

2. County Health Clinic Restructuring $0 2.17

Your Board approved the Health Care Services Agency's plan to augment and restructure the County operated health clinics at a cost of $322,000 in 1988-89. It was agreed at that time that any additional augmentation would have to be offset by revenue generated by the restructuring. In 1989-90, an additional $191,000 offset by $116,000 in revenue was allocated. For 1990-91, an additional $78,050 is recommended which is totally offset by revenue. This completes the restructuring cost for Phase I.

3. Stabilization of CBO Providers $700,000 0.00

Your Board adopted the implementation of a four-year phase-in of $2,926,529 in additional funding to stabilize primary care community based providers. The 1990-91 recommended budget adds $700,000 as the third installment of this policy.

Four Year Primary Care CBO Stabilization Plan:

$ 750,000	1988-89 1st Installment
750,000	1989-90 2nd Installment
700,000	1990-91 3rd Installment
726,529	1991-92 4th Installment
$2,926,529	Total Cost

4. Continuation of County Funding in Excess of CMSP Program Revenue $1,138,813 0.00

The recommended budget includes the following County costs in excess of CMSP Program revenues:

$ 271,458	for unreimbursed clinic visits for CBO's approved for 1984-85
63,551	for cost-of-living increase approved for 1985-86
167,000	for unreimbursed clinic visits for CBO's approved for 1985-86
100,000	for primary care services for 1986-87
200,000	for urgent care/unreimbursed visits at community clinics for 1987-88
86,957	for cost-of-living increase for CBO's for 1987-88
90,434	for cost-of-living increase for CBO's for 1988-89
159,513	for cost-of-living increase for CBO's for 1989-90
$1,138,913	Total CMSP Net County Cost

6. Additional Nursing and Physician Hours $44,603 0.75

The recommended budget includes funding for 0.48 Clinical Nurse (Per Diem) to provide coverage for off days for existing staff; 0.25 Mid-Level Practitioners to provide for existing evaluations and treatment for detainees before transfer to placement units; and 0.02 Podiatrist positions as a cost effective alternative to transporting detainees to a medical office.

7. Infant Mortality Oversight Committee Program $569,516 0.00

In 1987-88 your Board approved $600,000 to fund the activities and programs of the Infant Mortality Oversight Committee. A cost-of-living increase of $24,000 and one-time carryover of $166,000 was included in the 1989-90 budget. No increases are recommended for 1990-91 due to countywide funding constraints. A budget balancing reduction of $54,484 is recommended for 1990-91.

8. CBO COLA $9,000 0.00

An additional 4% COLA is included for the East Oakland Community Project.

OTHER FUNDS

Capital Projects Fund

1. Mental Health Capital Project $8,641,966 0.00

Your Board has previously approved implementation of a capital project to construct inpatient and outpatient Mental Health facilities on the Fairmont Hospital campus to replace and expand upon existing County facilities. In addition to this the Health Care Services Agency has proposed purchasing a 99 bed Skilled Nursing Facility to expand long-term care bed resources and potentially free up acute beds for more seriously ill acute patients. Operating costs for the facility have not yet been identified.

Funding for the Fairmont project and the proposed Skill Nursing Facility purchase is made available through the SB 900 contract with the State, which allows using State revenues and County matching funds in excess of program operating costs to fund capital projects. This funding mechanism was agreed to when the State was generally honoring its commitment to fund Mental Health services at adequate levels through funding annual COLAs. Since that time the State has pulled back on its funding commitment through not granting COLAs, among other things, and the County General Fund has been compelled to pay for a greater share of the Mental Health program beyond County mandated levels. The total revenue accumulated from implementation of this process, including interest, has been $26.9 million, however, overmatch totaling $14.0 million has had to be contributed to make up for lack of State mental health funding. The recommended 1990-91 budget includes an available fund balance of $8,641,966.

Library Fund

1. Increased Library System Staffing to Meet Operational Needs $0 4.67

The County Library has requested a net of 4.67 additional library positions to meet its increased system-wide operating needs: 1.00 Supervising Librarian I, 2.00 Clerk I/II's at Fremont, 0.50 Clerk I/II at Albany and 1.17 FTE (additional pay units for existing Book Mobile Drivers). These positions will be funded from projected growth in revenue and property taxes and are being recommended.

Enterprise Funds

Fairmont Hospital

1. Ashland Perinatal Services ($94,812) 2.25

Official notice of the continued grant funding for Ashland Perinatal Services has not yet been received.

2. Increased Medi-Cal Patient Volume ($1,221,717) 18.22

The Hospital is predicting an increase of 4 patients per day on this acute ward. A monthly review of patient census is necessary to determine if Medi-Cal patient volume resulting from the new transfer policy and Physician incentive-based contracts policy is working. If volume does not increase, further program reductions will be made.

3. Alzheimer Respite Ward ($190,000) 2.83

The Board of Supervisors established this ward on the basis that it would be self supportive. A monthly review of patient volume and revenue will be made to ensure it maintains its financial stability. If not, the program will be closed.

2910c

ALAMEDA COUNTY VITAL STATISTICS

- Area . . . . 813 sq. miles

- Population 1,265,929

  - 14 cities 1,146,300
  - Unincorporated areas 119,629

- Budget, 1990-91 . . . . $1,025,963,422

- Budgeted Positions 1990-91 . . . . 10,594.35

- Unemployment

Year	Alameda County	Bay Area	California
1978	7.0%	6.2%	7.1%
1979	5.9%	5.6%	6.2%
1980	6.1%	5.4%	6.8%
1981	6.5%	5.7%	7.3%
1982	8.6%	7.2%	9.4%
1983	8.6%	7.9%	9.9%
1984	7.2%	5.8%	7.8%
1985	7.3%	4.5%	7.6%
1986	5.6%	4.1%	6.5%
1987	5.4%	3.9%	6.3%
1988	4.6%	4.1%	5.3%
1989	4.2%	4.2%*	5.1%

*Oakland Metropolitan Area (includes Contra Costa County)

- Inflation

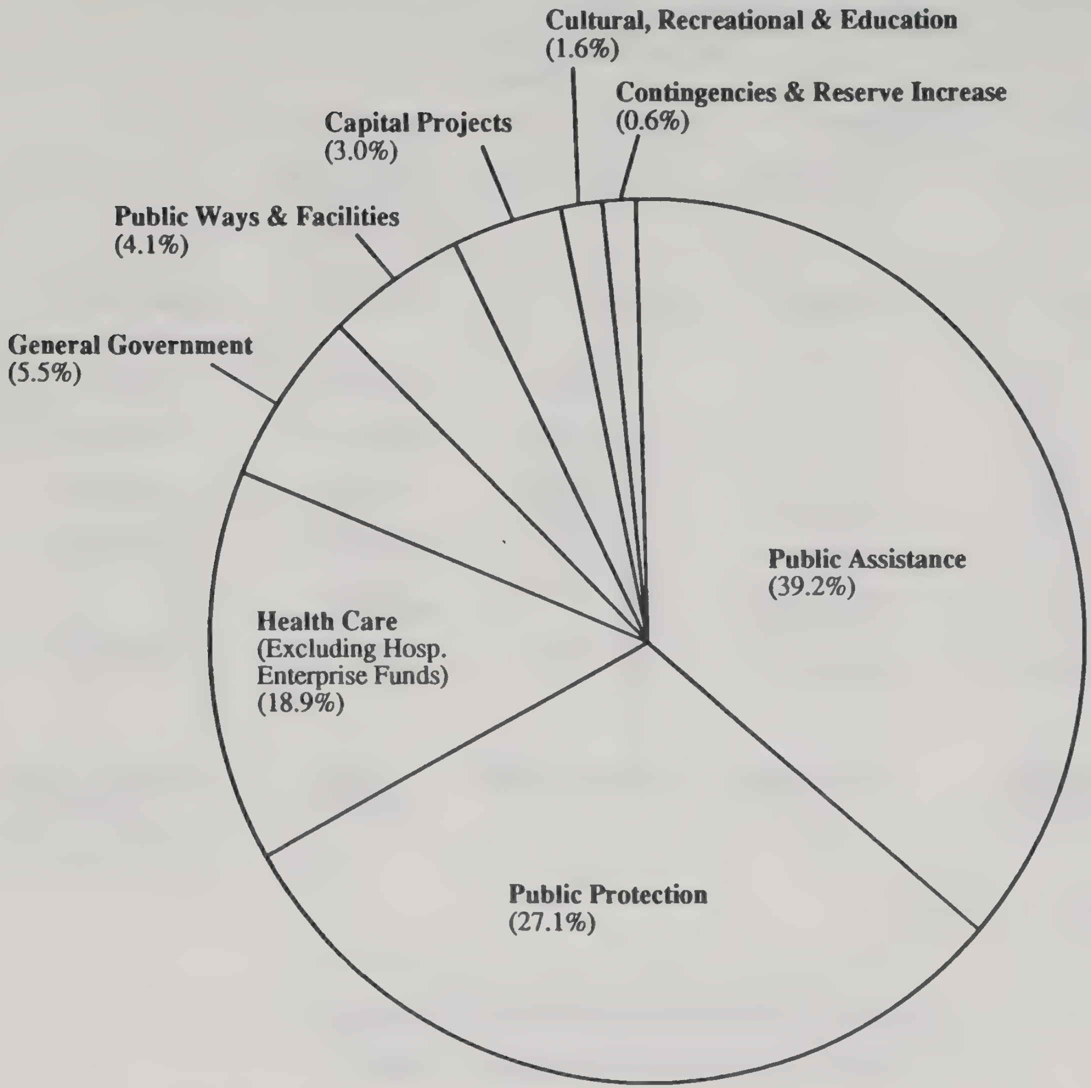
(All Urban Consumer Price Index: June to June)

Fiscal Year	S.F.-Oakland	California	U.S.
1978-79	6.6%	9.9%	10.9%
1979-80	16.7%	17.3%	14.3%
1980-81	10.5%	8.3%	9.6%
1981-82	11.2%	9.3%	7.1%
1982-83	(0.5%)	(0.6%)	2.6%
1983-84	5.7%	5.0%	4.6%
1985-86	3.2%	3.5%	3.2%
1986-87	2.8%	3.6%	3.7%
1987-88	3.4%	4.1%	3.9%
1988-89	5.1%	5.3%	5.2%
April, 1990	4.2%	5.1%	4.7%

1990-91 PRELIMINARY BUDGET
TOTAL APPROPRIATIONS BY PROGRAM
ALL COUNTY FUNDS

	General Fund	Roads	Library	Library Special Tax	Fish & Game	Structural Fire	Capital Projects	Accumulated Capital Outlay	Total Approation	Percent of Total
Public Assistance	$401,980,453	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$401,980,453	39.2%
Public Protection	243,025,846	0	0	0	30,830	1,762,833	33,871,458	0	278,690,967	27.1%
Health Care	184,320,020	0	0	0	0	0	9,315,747	0	193,635,767	18.9%
Gen. Government	56,642,094	0	0	0	0	0	0	0	56,642,094	5.5%
Public Ways & Facilities	1,661,456	40,353,361	0	0	0	0	0	0	42,014,817	4.1%
Capital Projects	30,481,387	0	0	0	0	0	0	266,000	30,747,387	3.0%
Cultural, Recreation & Education	564,547	0	15,005,303	618,407	0	0	0	0	16,188,257	1.6%
Contingencies	6,063,680	0	0	0	0	0	0	0	6,063,680	0.6%
Reserve Increase	0	0	0	0	0	0	0	0	0	0.0%
Total Budget	$924,739,483	$40,353,361	$15,005,303	$618,407	$30,830	$1,762,833	$43,187,205	$266,000	$1,025,963,422	100.0%

1990 - 91 PRELIMINARY BUDGET
TOTAL APPROPRIATIONS BY PROGRAM
ALL COUNTY FUNDS

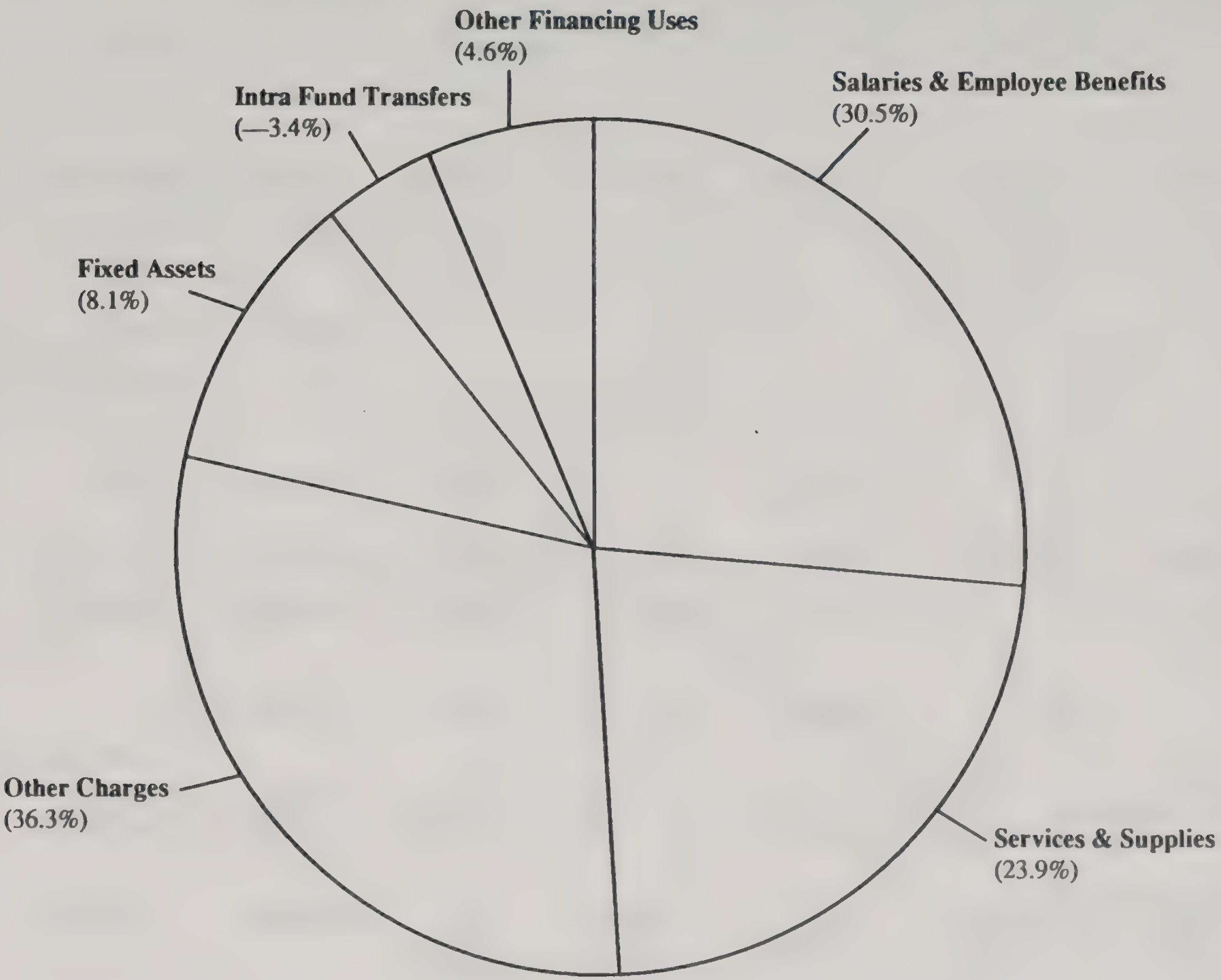


TOTAL APPROPRIATIONS: $1,025,963,422

1990-91 PRELIMINARY BUDGET
APPROPRIATIONS BY MAJOR OBJECT
ALL COUNTY FUNDS

Program Area	Salaries and Employee Benefits	Services and Supplies	Other Charges	Fixed Assets	Intra Fund Transfers	Other Financing Uses	Total
General Government	$30,175,023	$26,766,884	$1,150,141	$ 646,007	$(2,782,715)	$ 686,754	$56,642,094
Capital Projects	0	1,266,000	0	29,481,387	0	0	30,747,387
Public Protection	168,293,220	79,937,329	651,869	33,448,820	(3,895,947)	255,676	278,690,967
Public Assistance	64,302,720	25,976,533	329,251,808	1,017,563	(18,568,171)	0	401,980,453
Health Care	40,370,178	75,303,540	37,032,779	9,475,175	(8,653,618)	40,107,713	193,635,767
Public Ways & Facilities	214,457	29,569,635	4,016,570	9,137,200	(1,011,927)	88,882	42,014,817
Cultural, Recreation & Education	9,515,778	6,057,174	334,999	298,750	(18,444)	0	16,188,257
Contingency & Reserves	0	0	0	0	0	6,063,680	6,063,680
Total	$312,871,376	$244,877,095	$372,438,166	$83,504,902	$(34,930,822)	$47,202,705	$1,025,963,422
Percent	30.5%	23.9%	36.3%	8.1%	—3.4%	4.6%	100.0%

1990 - 91 PRELIMINARY BUDGET
APPROPRIATION BY MAJOR OBJECT

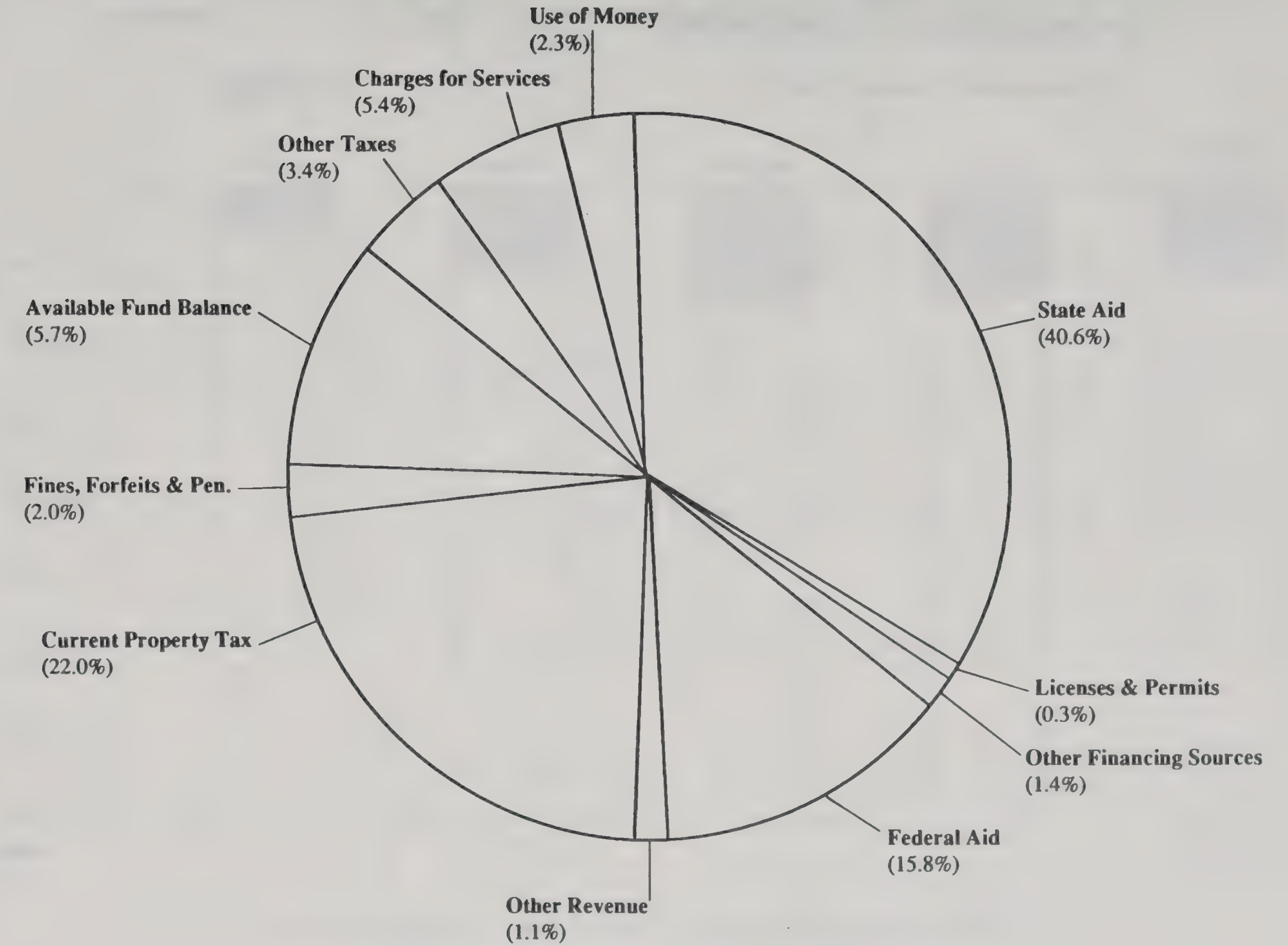


TOTAL APPROPRIATIONS: $1,025,963,422

1990-91 PRELIMINARY BUDGET
TOTAL AVAILABLE FINANCING BY SOURCE
ALL COUNTY FUNDS

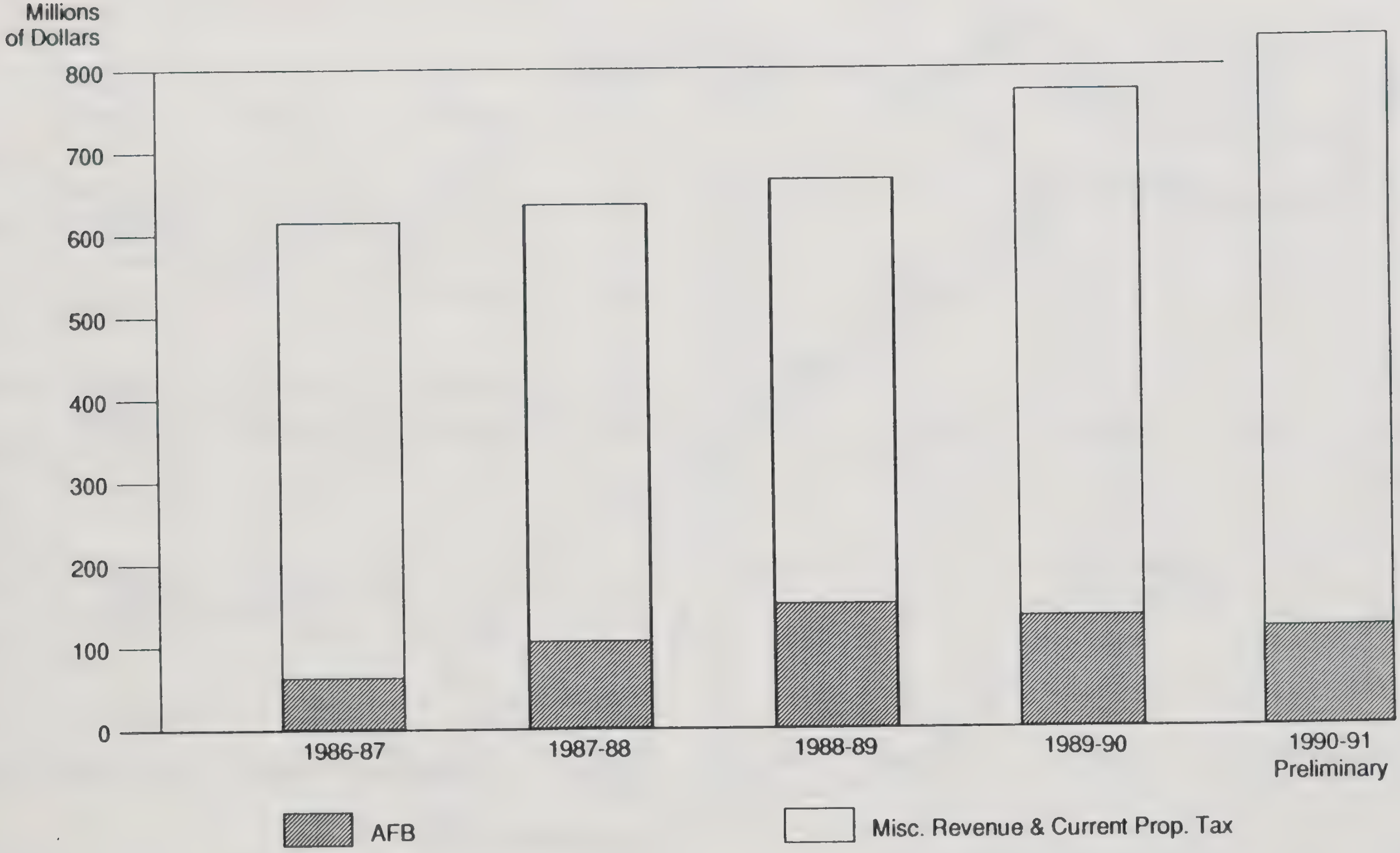
	General Fund	Roads	Library	Library Special Tax	Fish & Game	Structural Fire	Capital Projects	Accumulated Capital Outlay	Total Approation	Percent of Total
Government Aid										
State	$386,826,672	$14,351,500	$ 579,343	$ 3,423	$ 0	$ 6,145	$15,238,139	$ 0	$417,005,222	40.6%
Federal/Other	$158,358,403	3,452,075	$ 12,640	$ 0	$ 0	$ 0	$ 0	$ 0	$161,823,118	15.8%
Current Property Tax	219,500,000	0	5,829,748	138,000	0	297,200	0	0	225,764,948	22.0%
Charges for Services	50,571,930	3,850,127	601,658	25,250	0	0	0	0	55,048,965	5.4%
Use of Money	18,563,776	1,322,000	195,670	20,118	800	25,000	3,300,000	69,302	23,496,666	2.3%
Other Taxes	28,018,437	825,300	4,774,064	90,833	0	1,086,606	0	0	34,795,240	3.4%
Fines, Forfeits & Pension	20,103,008	1,045,000	0	0	11,000	0	0	0	21,159,008	2.0%
Other Revenue	11,354,933	10,000	44,000	0	0	0	0	0	11,408,933	1.1%
Licenses & Permits	2,720,646	6,600	0	0	0	0	0	0	2,727,246	0.3%
Total Revenue Available	$896,017,805	$24,862,602	$12,037,123	$277,624	$11,800	$1,414,951	$18,538,139	$69,302	$953,229,346	92.9%
Other Financing Sources	6,878,067	7,088,882	0	0	0	0	0	0	13,966,949	1.4%
Available Fund Balance	21,843,611	8,401,877	2,968,180	340,783	19,030	347,882	24,649,066	196,698	58,767,127	5.7%
Total	$924,739,483	$40,353,361	$15,005,303	$618,407	$30,830	$1,762,833	$43,187,205	$266,000	$1,025,963,422	100.0%
	90.1%	3.9%	1.5%	0.1%	0.0%	0.2%	4.2%	0.0%	100.0%	

1990 - 91 PRELIMINARY BUDGET
TOTAL AVAILABLE FINANCING BY SOURCE
ALL COUNTY FUNDS



TOTAL FINANCING: $1,025,963,422

FIVE - YEAR APPROPRIATION LEVEL BY TYPE OF FINANCING — ALL COUNTY FUNDS



Fiscal Year	AFB	MISC. REVENUE & CURRENT PROP. TAX
1986-87	$51.9	$606.8
1987-88	$109.6	$679.4
1988-89	$137.8*	$772.1
1989-90	$117.1**	$911.0
1990-91 Preliminary	$58.8	$967.2

* Includes $7.2 M reserve cancellation

** Includes $7.1 M reserve cancellation

BUDGETED POSITION CHANGE SUMMARY
BY PROGRAM AREA

	1988-89 Budget	1989-90 Budget	1989-90 Adjusted Budget	1990-91 Prelim.	Change 1989-90/ Prelim.	Change Adj./ Prelim.
General Government	729.43	701.57	706.91	704.97	3.40	(1.94)
Capital Projects	0.00	0.00	0.00	0.00	0.00	0.00
Public Protection	3,252.84	3,652.74	3,687.69	3,444.40	(208.34)	(243.29)
Public Assistance	1,615.15	1,790.95	1,806.29	1,807.85	16.90	1.56
Health Care	783.92	896.64	909.78	872.30	(24.34)	(37.48)
Public Ways & Facilities	5.75	5.75	5.75	6.25	0.50	0.50
Cultural, Recreation, Educ.	237.46	270.40	288.82	292.88	22.48	4.06
Internal Service Funds	488.94	551.54	550.44	570.94	19.40	20.50
Enterprise Funds	2,260.66	2,324.39	2,372.68	2,240.49	(83.90)	(132.19)
Special Districts						
Fire	118.00	118.00	118.00	118.00	0.00	0.00
Flood Control Districts	419.39	442.77	442.85	442.85	0.08	0.00
Flood Control - Zone 7	50.42	53.42	56.42	56.42	3.00	0.00
Other Public Ways & Fac.	0.00	0.00	0.00	0.00	0.00	0.00
Special Districts - Library	0.00	0.00	0.00	0.00	0.00	0.00
Health Care/ Benefit Assessment	36.00	37.00	37.00	37.00	0.00	0.00
Total Positions	9,997.96	10,845.17	10,982.63	10,594.35	(250.82)	(388.28)

See Program Area and Budget Unit Summaries for individual position detail.

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BUDGETED POSITION CHANGE SUMMARY
BY FUND

	1988-89 Budget	1989-90 Budget	1989-90 Adjusted Budget	1990-91 Prelim.	Change 1989-90/ Prelim.	Change Adj./ Prelim.
General Fund	6,377.67	7,038.23	7,107.00	6,825.74	(212.49)	(281.26)
Capital Projects	0.00	0.00	0.00	0.00	0.00	0.00
Fish & Game	0.00	0.00	0.00	0.00	0.00	0.00
Structural Fire	16.53	16.53	16.53	16.53	0.00	0.00
Road Fund	0.00	0.00	0.00	0.00	0.00	0.00
Library Fund	230.35	263.29	281.71	286.38	23.09	4.67
Library Spec. Taxing Zone	0.00	0.00	0.00	0.00	0.00	0.00
Internal Service Funds	488.94	551.54	550.44	570.94	19.40	20.50
Enterprise Funds	2,260.66	2,324.39	2,372.68	2,240.49	(83.90)	(132.19)
Special Districts						
Fire	118.00	118.00	118.00	118.00	0.00	0.00
Flood Control District	419.39	442.77	442.85	442.85	0.08	0.00
Flood Control - Zone 7	50.42	53.42	56.42	56.42	3.00	0.00
Other Public Ways & Fac.	0.00	0.00	0.00	0.00	0.00	0.00
Library	0.00	0.00	0.00	0.00	0.00	0.00
Health Care/Ben. Assess.	36.00	37.00	37.00	37.00	0.00	0.00
Total Positions	9,997.96	10,845.17	10,982.63	10,594.35	(250.82)	(388.28)

See Program Area and Budget Unit Summaries for individual position detail.

1730I

1990-91 PRELIMINARY BUDGET
POSITION CHANGE SUMMARY
BY DEPARTMENT

DEPARTMENT/BUDGET UNIT	1989-90 APPROVED	MID-YEAR ADJUSTMENTS	RECOMMEND ADJUSTMENTS	BUDGET BALANCING ADJUSTMENTS	1990-91 PRELIMINARY
GENERAL GOVERNMENT					
101 Board of Supervisors	13.00	1.00	0.00	0.00	14.00
103 Clerk, Board of Supervisors	11.88	0.00	0.00	0.00	11.88
104 County Administrator	30.02	0.00	0.00	(0.75)	29.27
110 Auditor-Controller	87.00	1.00	1.00	0.00	89.00
111 Assessor	201.32	(0.52)	0.00	(4.46)	196.34
114 Treasurer-Tax Collector	57.38	0.00	0.00	(3.00)	54.38
115 Retirement	11.00	0.00	0.00	0.00	11.00
117 Purchasing & Stores	63.04	0.89	0.00	0.00	63.93
120 Central Collections	70.00	(1.00)	0.00	0.00	69.00
121 Property & Salvage	5.83	0.00	0.00	0.00	5.83
125 County Counsel	33.24	0.00	0.00	(1.00)	32.24
131 Personnel	47.83	3.30	0.00	0.00	51.13
145 Public Works Administration	0.00	0.00	0.00	0.00	0.00
147 Plant Management	0.00	0.00	0.00	0.00	0.00
148 GSA Administration	22.33	0.00	0.00	0.00	22.33
155 Registrar of Voters	41.70	0.67	0.00	0.00	42.37
165 Advertising	0.00	0.00	0.00	0.00	0.00
167 Economic Development	0.00	0.00	6.27	0.00	6.27
174 Other Insurance & Surety Bonds	0.00	0.00	0.00	0.00	0.00
175 Unemployment Insurance	1.00	0.00	0.00	0.00	1.00
195 Disaster Response	0.00	0.00	0.00	0.00	0.00
197 Unallocated Space	0.00	0.00	0.00	0.00	0.00
199 Misc. Expense	5.00	0.00	0.00	0.00	5.00
TOTAL - GENERAL GOVERNMENT	701.57	5.34	7.27	(9.21)	704.97
CAPITAL PROJECTS	0.00	0.00	0.00	0.00	0.00
PUBLIC PROTECTION					
200 Superior Court	144.19	16.45	17.81	0.00	178.45
201 Trial Court Revenue	0.00	0.00	0.00	0.00	0.00
202 County Clerk	192.42	(0.42)	11.00	0.00	203.00
203 CORPUS	1.00	0.00	0.00	0.00	1.00
205 District Attorney	302.16	0.00	0.00	(29.00)	273.16
207 Public Defender	216.92	1.44	0.00	(18.67)	199.69
209 Grand Jury	1.50	0.00	0.00	0.00	1.50
210 Alameda Municipal Court	22.00	0.00	2.00	0.00	24.00
211 Berkeley Municpal Court	42.93	0.00	0.00	0.00	42.93
212 Fremont Municipal Court	69.00	0.00	2.00	0.00	71.00
213 Livermore Municipal Court	32.80	0.00	2.30	0.00	35.10
214 Oakland Municipal Court	169.00	1.00	1.00	0.00	171.00
216 Hayward Municipal Court	85.00	0.00	2.00	0.00	87.00
218 Office of Court Services	3.00	0.00	0.00	0.00	3.00
Sub-total	1,281.92	18.47	38.11	(47.67)	1,290.83

DEPARTMENT/BUDGET UNIT		1989-90 APPROVED	MID-YEAR ADJUSTMENTS	RECOMMEND ADJUSTMENTS	BUDGET BALANCING ADJUSTMENTS	1990-91 PRELIMINARY
Sheriff's Department						
162	Consolidated Dispatch	47.00	0.00	0.00	0.00	47.00
220	Administration	75.75	0.00	0.00	(7.00)	68.75
221	Countywide Services	55.00	(2.00)	(3.00)	(11.00)	39.00
222	Unincorporated Services	108.33	25.17	(1.00)	(12.67)	119.83
223	Dublin Police Services	30.00	0.00	0.00	0.00	30.00
225	Civil Division	52.00	0.00	0.00	(5.00)	47.00
226	Cal ID	0.00	0.00	0.00	0.00	0.00
227	Consolidated Criminal Records	57.00	2.00	0.00	(10.00)	49.00
228	Bailiffs	118.00	0.00	0.00	0.00	118.00
234	Santa Rita Construction	0.00	0.00	0.00	0.00	0.00
235	Medical Security	32.12	0.00	0.00	(6.00)	26.12
236	Santa Rita	518.33	(1.00)	(17.33)	0.00	500.00
237	Work Furlough	42.00	0.00	0.00	(7.00)	35.00
238	North County Jail	230.42	(1.25)	0.00	(115.17)	114.00
239	Detention & Correction	7.00	0.00	0.00	(1.00)	6.00
270	Office of Emergency Services	10.00	0.00	0.00	(1.00)	9.00
271	Coroner/Public Administrator	31.00	2.00	0.00	(3.50)	29.50
280	Structural Fire	16.53	0.00	0.00	0.00	16.53
282	Animal Control & Fish & Game	9.95	0.51	0.00	(2.00)	8.46
455	Adult Detention Medical	0.00	0.00	0.00	0.00	0.00
	Sub-total Sheriff	1,440.43	25.43	(21.33)	(181.34)	1,263.19
Probation Department						
240	Administration	59.33	0.16	2.18	0.00	61.67
242	Juvenile Hall	198.63	0.00	0.00	(4.17)	194.46
243	Adult Probation	244.16	1.43	0.75	(15.62)	230.72
245	Chabot Ranch	36.89	0.00	(0.42)	0.00	36.47
246	Los Cerros	41.28	(0.50)	0.42	(9.51)	31.69
248	Juvenile Probation	163.94	(11.87)	0.98	(6.75)	146.30
249	Juvenile Institutions Administration	30.04	0.00	1.08	0.00	31.12
250	STC	0.00	0.00	0.00	0.00	0.00
257	Deinst. of Status Offenders	8.54	0.00	0.00	(1.00)	7.54
260	Public Safety	0.00	0.00	0.00	0.00	0.00
	Sub-total Probation	782.81	(10.78)	4.99	(37.05)	739.97
265	Agricultural Commissioner	38.66	(0.17)	0.00	0.00	38.49
266	Building Inspection	0.00	0.00	0.00	0.00	0.00
267	Weights & Measures	15.00	0.00	0.00	(1.00)	14.00
272	Housing & Community Development	23.00	2.00	0.00	0.00	25.00
273	Planning	29.75	0.00	2.00	0.00	31.75
274	LAFCO	0.00	0.00	0.00	0.00	0.00
275	Recorder	41.17	0.00	0.00	0.00	41.17
	Subtotal	147.58	1.83	2.00	(1.00)	150.41
	TOTAL - PUBLIC PROTECTION	3,652.74	34.95	23.77	(267.06)	3,444.40

DEPARTMENT/BUDGET UNIT	1989-90 APPROVED	MID-YEAR ADJUSTMENTS	RECOMMEND ADJUSTMENTS	BUDGET BALANCING ADJUSTMENTS	1990-91 PRELIMINARY
PUBLIC ASSISTANCE					
345 Operations Revenue	0.00	0.00	0.00	0.00	0.00
349 SSA Administration	8.25	(4.25)	0.00	0.00	4.00
350 Economic Benefits	774.25	(21.84)	40.00	(25.00)	767.41
351 Human Services	447.86	38.62	26.25	(26.25)	486.48
352 Management Services	175.87	47.05	9.04	(10.17)	221.79
353 Snedigar Cottage	25.97	0.00	(25.97)	0.00	0.00
354 Financial Services	46.24	(46.24)	0.00	0.00	0.00
355 Employment Programs	24.42	0.00	0.91	0.00	25.33
356 GAIN Program	71.92	(0.42)	(4.16)	0.00	67.34
357 Public Guardian/Conservator	26.00	1.00	1.00	0.00	28.00
358 Family Support Division	180.17	0.00	17.00	0.00	197.17
359 Department on Aging	10.00	0.33	0.00	0.00	10.33
361 Child Care Maintenance	0.00	0.00	0.00	0.00	0.00
365 Aged, Blind, Disabled, Spec. Circum.	0.00	0.00	0.00	0.00	0.00
366 AFDC	0.00	0.00	0.00	0.00	0.00
367 Children's Aid-Foster Care	0.00	0.00	0.00	0.00	0.00
368 Children's Aid-SED	0.00	0.00	0.00	0.00	0.00
370 Community Service Contracts	0.00	0.00	0.00	0.00	0.00
380 General Assistance	0.00	0.00	0.00	0.00	0.00
382 Refugee Assistance	0.00	0.00	0.00	0.00	0.00
390 Care of Juvenile Court Wards	0.00	0.00	0.00	0.00	0.00
392 Special Employment Projects	0.00	0.00	0.00	0.00	0.00
395 Special Welfare Programs	0.00	0.00	0.00	0.00	0.00
TOTAL - PUBLIC ASSISTANCE	1,790.95	14.25	64.07	(61.42)	1,807.85
HEALTH CARE SERVICES					
400 Agency Administration	14.75	0.00	0.00	(1.00)	13.75
405 Community Health Service Admin	54.72	1.21	0.00	(3.58)	52.35
410 Community Health District Services	235.89	10.54	1.46	(17.07)	230.82
410 Community Health Capital Projects	0.00	0.00	0.00	0.00	0.00
413 Community Health Promotion	189.87	(3.21)	5.06	(8.26)	183.46
417 Community Health Contracts	0.00	0.00	0.00	0.00	0.00
426 Emergency Medical Services	0.00	0.00	0.00	0.00	0.00
430 Environmental Health Services	92.83	0.42	0.00	(4.00)	89.25
440 Mental Health Services	259.30	1.18	0.00	(7.50)	252.98
440 Mental Health Capital Projects	0.00	0.00	0.00	0.00	0.00
443 Mental Health Contracts	0.00	0.00	0.00	0.00	0.00
444 Alcohol & Drug Administration	23.00	3.00	0.00	0.00	26.00
445 Alcoholism Services	0.00	0.00	0.00	0.00	0.00
446 Drug Abuse Services	0.00	0.00	0.00	0.00	0.00
447 Alcohol & Drug Contracts	0.00	0.00	0.00	0.00	0.00
451 Criminal Justice Medical Services	19.28	0.00	0.75	(3.34)	16.69
460 AB 8 Health Program	0.00	0.00	0.00	0.00	0.00
465 County Medical Servcices Plan	7.00	0.00	0.00	0.00	7.00
470 Highland Hospital Capital Projects	0.00	0.00	0.00	0.00	0.00
471 Fairmont Hospital Capital Projects	0.00	0.00	0.00	0.00	0.00
476 Medical Care Financing	0.00	0.00	0.00	0.00	0.00
TOTAL - HEALTH CARE SERVICES	896.64	13.14	7.27	(44.75)	872.30

DEPARTMENT/BUDGET UNIT	1989-90 APPROVED	MID-YEAR ADJUSTMENTS	RECOMMEND ADJUSTMENTS	BUDGET BALANCING ADJUSTMENTS	1990-91 PRELIMINARY
PUBLIC WAYS & FACILITIES					
193 Disaster Response - Roads	0.00	0.00	0.00	0.00	0.00
509 Road Maintenance	0.00	0.00	0.00	0.00	0.00
512 Transportation Measure B	0.00	0.00	0.00	0.00	0.00
513 Caltrans Contracts	0.00	0.00	0.00	0.00	0.00
515 Garage Operations	0.00	0.00	0.00	0.00	0.00
519 Parking Facilities	5.75	0.00	0.50	0.00	6.25
525 Paratransit Services	0.00	0.00	0.00	0.00	0.00
TOTAL - PUBLIC WAYS & FACILITIES	5.75	0.00	0.50	0.00	6.25
CULTURAL, RECREATION & EDUCATION					
600 Veterans Memorial Buildings	2.17	0.00	0.00	0.00	2.17
780 County Library	263.29	18.42	4.67	0.00	286.38
781 Cooperative Library System	0.00	0.00	0.00	0.00	0.00
785 Library-Special Taxing Zone	0.00	0.00	0.00	0.00	0.00
790 Cooperative Extension	4.94	0.00	0.00	(0.61)	4.33
TOTAL - CULTURAL, RECREATION & EDUCATION	270.40	18.42	4.67	(0.61)	292.88
SUBTOTAL:	7,318.05	86.10	107.55	(383.05)	7,128.65
INTERNAL SERVICE FUNDS					
112 Data Processing Department	168.58	0.00	0.00	0.00	168.58
118 Reprographics	16.00	0.00	0.00	0.00	16.00
140 Motor Pool	17.75	0.00	0.00	0.00	17.75
141 Building Maintenance	263.71	(1.10)	20.50	0.00	283.11
143 County Laundry	46.81	0.00	0.00	0.00	46.81
160 Communications	29.69	0.00	0.00	0.00	29.69
171 Worker's Compensation	3.50	0.00	0.00	0.00	3.50
173 Risk Management	5.50	0.00	0.00	0.00	5.50
176 Dental Insurance	0.00	0.00	0.00	0.00	0.00
TOTAL - INTERNAL SERVICE FUNDS	551.54	(1.10)	20.50	0.00	570.94
HOSPITALS - ENTERPRISE FUNDS					
470 Highland General Hospital	1,602.48	36.50	(168.88)	(112.02)	1,358.08
471 Fairmont Hospital	721.91	11.79	0.00	(19.56)	714.14
472 Department of Psychiatry, HGH	0.00	0.00	168.27	0.00	168.27
TOTAL - HOSPITALS - ENTERPRISE FUNDS	2.324.39	48.29	(0.61)	(131.58)	2,240.49
FIRE PROTECTION					
501 Castro Valley Fire District	63.00	0.00	0.00	0.00	63.00
502 Castro Valley Fire Zone 1	0.00	0.00	0.00	0.00	0.00
505 Redwood Fire District	0.00	0.00	0.00	0.00	0.00
508 County Service Area F-1964-1	0.00	0.00	0.00	0.00	0.00
510 County Service Area F-1965-1	0.00	0.00	0.00	0.00	0.00
511 County Service Area F-1965-2	0.00	0.00	0.00	0.00	0.00
514 Eden Consolidated Fire Dist.	55.00	0.00	0.00	0.00	55.00
TOTAL - FIRE PROTECTION	118.00	0.00	0.00	0.00	118.00

DEPARTMENT/BUDGET UNIT	1989-90 APPROVED	MID-YEAR ADJUSTMENTS	RECOMMEND ADJUSTMENTS	BUDGET BALANCING ADJUSTMENTS	1990-91 PRELIMINARY
FLOOD CONTROL					
194 Disaster Response - Flood	0.00	0.00	0.00	0.00	0.00
533 Co-Wide Flood Control Admin	442.77	0.08	0.00	0.00	442.85
534 Flood Control Zone 2	0.00	0.00	0.00	0.00	0.00
535 Flood Control Zone 2-A	0.00	0.00	0.00	0.00	0.00
536 Flood Control Zone 3-A	0.00	0.00	0.00	0.00	0.00
537 Flood Control Zone 4	0.00	0.00	0.00	0.00	0.00
538 Flood Control Zone 5	0.00	0.00	0.00	0.00	0.00
539 Flood Control Zone 6	0.00	0.00	0.00	0.00	0.00
544 Flood Control Dist. Zone 9	0.00	0.00	0.00	0.00	0.00
548 Flood Control Dist. Zone 12	0.00	0.00	0.00	0.00	0.00
549 Flood Control Dist. Zone 13	0.00	0.00	0.00	0.00	0.00
TOTAL - FLOOD CONTROL	442.77	0.08	0.00	0.00	442.85
FLOOD CONTROL - ZONE 7					
540 Flood Control Zone 7	0.00	0.00	0.00	0.00	0.00
541 Flood Control Zone 7-1	0.00	0.00	0.00	0.00	0.00
542 Flood Control Zone 7-Water Facilities	53.42	3.00	0.00	0.00	56.42
TOTAL - FLOOD CONTROL ZONE 7	53.42	3.00	0.00	0.00	56.42
OTHER PUBLIC WAYS & FACILITIES					
578 Co. Service Area S-1984-1	0.00	0.00	0.00	0.00	0.00
580 Co. Service Area R-1967-1	0.00	0.00	0.00	0.00	0.00
581 Co. Service Area R-1982-1	0.00	0.00	0.00	0.00	0.00
582 CSA R-1982-2	0.00	0.00	0.00	0.00	0.00
586 Co. Service Area SL-1970-1	0.00	0.00	0.00	0.00	0.00
588 Co. Service Area B-1988-1	0.00	0.00	0.00	0.00	0.00
TOTAL - OTHER PUBLIC WAYS & FACILITIES	0.00	0.00	0.00	0.00	0.00
HEALTH CARE - BENEFIT ASSESSMENT					
553 Co. Service Area Em 1983-1	13.00	0.00	0.00	0.00	13.00
554 Co. Service Area VC-1984-1	24.00	0.00	0.00	0.00	24.00
TOTAL - HEALTH CARE BENEFIT ASSESSMENT	37.00	0.00	0.00	0.00	37.00
GRAND TOTAL - POSITION CHANGE SUMMARY	10,845.17	136.37	127.44	(514.63)	10,594.35

1990-91

RECOMMENDED BUDGET
ALL FUNDS
SUMMARY BY PROGRAM

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
General Government					
S&EB	25,072,208	26,767,481	27,137,752	30,175,023	3,037,271
Svcs. & Supp.	19,254,339	17,587,213	20,588,889	26,766,884	6,177,995
Other Charges	1,368,119	1,443,252	1,099,857	1,150,141	50,284
Fixed Assets	632,828	531,499	844,647	646,007	(198,640)
Intra Fund Transfers	(1,989,920)	(2,240,437)	(2,381,116)	(2,782,715)	(401,599)
Other Financing Uses	0	0	625,749	686,754	61,005
Net Approp.	44,337,574	44,089,008	47,915,778	56,642,094	8,726,316
Revenue	(8,133,441)	(8,956,172)	(8,619,146)	(14,448,388)	(5,829,242)
Net County Cost	36,204,133	35,132,836	39,296,632	42,193,706	2,897,074
Budgeted Positions	738.73	729.43	701.57	704.97	3.40
Capital Projects					
S&EB	0	0	0	0	0
Svcs. & Supp.	279,323	192,560	648,234	1,266,000	617,766
Other Charges	32,667	0	0	0	0
Fixed Assets	7,687,134	13,074,690	40,503,887	29,481,387	(11,022,500)
Intra Fund Transfers	0	0	0	0	0
Other Financing Uses	1,515,443	326,541	1,927,001	0	(1,927,001)
Net Approp.	9,514,567	13,593,791	43,079,122	30,747,387	(12,331,735)
Revenue	(4,026,531)	(7,742,138)	(25,483,471)	(16,377,286)	9,106,185
Net County Cost	5,488,036	5,851,653	17,595,651	14,370,101	(3,225,550)
Budgeted Positions	0.00	0.00	0.00	0.00	0.00
Public Protection					
S&EB	132,835,445	144,816,860	155,890,968	168,293,220	12,402,252
Svcs. & Supp.	53,475,562	61,217,958	73,834,352	79,937,329	6,102,977
Other Charges	88,076	708,562	612,300	651,869	39,569
Fixed Assets	13,811,251	54,551,126	46,516,597	33,448,820	(13,067,777)
Intra Fund Transfers	(3,568,332)	(3,694,059)	(3,708,942)	(3,895,947)	(187,005)
Other Financing Uses	44,000	52,000	0	255,676	255,676
Net Approp.	196,686,002	257,652,447	273,145,275	278,690,967	5,545,692
Revenue	(81,744,925)	(63,139,438)	(91,955,937)	(97,585,326)	(5,629,389)
Net County Cost	114,941,077	194,513,009	181,189,338	181,105,641	(83,697)
Budgeted Positions	3,207.00	3,252.84	3,652.74	3,444.40	(208.34)
Public Assistance					
S&EB	46,532,966	52,088,311	60,100,152	64,302,720	4,202,568
Svcs. & Supp.	19,492,422	21,504,607	24,050,298	25,976,533	1,926,235
Other Charges	242,917,996	275,002,495	306,142,465	329,251,808	23,109,343
Fixed Assets	868,011	823,882	902,310	1,017,563	115,253
Intra Fund Transfers	(11,379,407)	(14,154,980)	(15,073,786)	(18,568,171)	(3,494,385)
Other Financing Uses	0	0	0	0	0
Net Approp.	298,431,988	335,264,315	376,121,439	401,980,453	25,859,014
Revenue	(257,388,057)	(286,751,854)	(320,366,526)	(337,630,715)	(17,264,189)
Net County Cost	41,043,931	48,512,461	55,754,913	64,349,738	8,594,825
Budgeted Positions	1,494.50	1,615.15	1,790.95	1,807.85	16.90

SUMMARY BY PROGRAM (continued)

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Health Care					
S&EB	29,256,165	30,925,998	36,300,881	40,370,178	4,069,297
Svcs. & Supp.	59,390,438	62,592,037	71,954,927	75,303,540	3,348,613
Other Charges	24,697,779	24,407,066	23,922,333	37,032,779	13,110,446
Fixed Assets	1,323,472	2,153,717	25,981,945	9,475,175	(16,506,770)
Intra Fund Transfers	(5,246,090)	(4,663,490)	(4,751,991)	(8,653,618)	(3,901,627)
Other Financing Uses	31,513,543	40,647,758	41,134,114	40,107,713	(1,026,401)
Net Approp.	140,935,307	156,063,086	194,542,209	193,635,767	(906,442)
Revenue	(99,419,835)	(109,627,494)	(122,583,842)	(126,676,960)	(4,093,118)
Net County Cost	41,515,472	46,435,592	71,958,367	66,958,807	(4,999,560)
Budgeted Positions	816.71	783.92	896.64	872.30	(24.34)
Public Ways and Facilities					
S&EB	108,726	145,237	180,158	214,457	34,299
Svcs. & Supp.	18,769,188	19,859,531	34,139,771	29,569,635	(4,570,136)
Other Charges	1,614,734	2,999,870	3,607,249	4,016,570	409,321
Fixed Assets	490,369	320,890	1,908,800	9,137,200	7,228,400
Intra Fund Transfers	(885,582)	(1,044,392)	(1,012,400)	(1,011,927)	473
Other Financing Uses	0	0	0	88,882	88,882
Net Approp.	20,097,435	22,281,136	38,823,578	42,014,817	3,191,239
Revenue	(23,709,639)	(24,294,363)	(30,295,526)	(33,753,364)	(3,457,838)
Net County Cost	(3,612,204)	(2,013,227)	8,528,052	8,261,453	(266,599)
Budgeted Positions	4.25	5.75	5.75	6.25	0.50
Cultural, Recreation, Education					
S&EB	6,059,694	6,752,767	7,968,279	9,515,778	1,547,499
Svcs. & Supp.	3,253,959	3,566,047	6,650,242	6,057,174	(593,068)
Other Charges	291,976	298,405	235,272	334,999	99,727
Fixed Assets	3,606,610	734,638	561,817	298,750	(263,067)
Intra Fund Transfers	(60,783)	(42,850)	(22,189)	(18,444)	3,745
Other Financing Uses	0	0	0	0	0
Net Approp.	13,151,456	11,309,007	15,393,421	16,188,257	794,836
Revenue	(5,796,043)	(6,628,441)	(6,256,533)	(6,339,166)	(82,633)
Net County Cost	7,355,413	4,680,566	9,136,888	9,849,091	712,203
Budgeted Positions	227.30	237.46	270.40	292.88	22.48
Contingencies					
S&EB	0	0	0	0	0
Svcs. & Supp.	0	0	0	0	0
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Intra Fund Transfers	0	0	0	0	0
Other Financing Uses	0	0	21,958,846	6,063,680	(15,895,166)
Net Approp.	0	0	21,958,846	6,063,680	(15,895,166)
Revenue	0	0	0	0	0
Net County Cost	0	0	21,958,846	6,063,680	(15,895,166)
Budgeted Positions	0.00	0.00	0.00	0.00	0.00
Reserve Increase	0	0	17,084,596	0	(17,084,596)
TOTAL APPROPRIATION	723,154,329	840,252,790	1028,064,264	1025,963,422	(2,100,842)

SUMMARY BY PROGRAM (continued)

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
FINANCING					
Program Revenue	(480,218,471)	(507,139,900)	(605,560,981)	(632,811,205)	(27,250,224)
Non-Program Rev	(99,531,433)	(112,722,052)	(104,967,000)	(108,529,309)	(3,562,309)
Property Tax	(162,767,523)	(187,795,051)	(200,465,877)	(225,855,781)	(25,389,904)
Avail. Fund Bal.	(109,608,954)	(130,617,783)	(109,983,111)	(58,767,127)	51,215,984
Reserve Cancell.	0	(7,165,914)	(7,087,295)	0	7,087,295
TOTAL FINANCING	(852,126,381)	(945,440,700)	(1028,064,264)	(1025,963,422)	2,100,842
TOTAL POSITIONS	6,488.49	6,624.55	7,318.05	7,128.65	(189.40)
BUDGETED POSITIONS - SPECIAL FUNDS & DISTRICTS*	3,312.46	3,373.41	3,527.12	3,689.74	162.62
TOTAL BUDGETED POSITIONS	9,800.95	9,997.96	10,845.17	10,818.39	(26.78)

*from SPECIAL FUNDS & DISTRICTS Report

1990-91

RECOMMENDED BUDGET
SUMMARY BY FUND

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
General Fund					
S&EB	232,620,691	253,703,457	278,418,917	302,312,428	23,893,511
Svcs. & Supp.	152,247,148	162,963,890	191,304,002	208,409,785	17,105,783
Other Charges	269,104,637	301,561,375	331,776,955	368,086,597	36,309,642
Fixed Assets	13,092,565	16,763,531	45,435,344	32,717,301	(12,718,043)
Intra Fund Transfers	(22,183,749)	(24,457,628)	(25,915,835)	(33,900,451)	(7,984,616)
Other Financing Uses	33,072,986	40,711,916	65,745,710	47,113,823	(18,631,887)
Net Approp.	677,954,278	751,246,541	886,765,093	924,739,483	37,974,390
Property Tax	(158,220,771)	(182,413,230)	(194,900,000)	(219,500,000)	(24,600,000)
Revenue	(517,402,218)	(572,327,539)	(655,924,140)	(683,395,872)	(27,471,732)
Available Fund Bal.	(15,768,721)	(14,620,221)	(28,853,658)	(21,843,611)	7,010,047
Reserve Cancell.	0	(7,165,914)	(7,087,295)	0	7,087,295
Net County Cost	(13,437,432)	(25,280,363)	0	0	0
Budgeted Positions	6,251.77	6,377.67	7,038.23	6,825.74	(212.49)
Roads					
S&EB	0	0	0	0	0
Svcs. & Supp.	17,919,955	19,105,276	32,800,349	28,122,636	(4,677,713)
Other Charges	1,614,734	2,999,870	3,607,249	4,016,570	409,321
Fixed Assets	489,452	316,866	1,908,800	9,137,200	7,228,400
Intra Fund Transfers	(885,582)	(1,040,038)	(1,012,400)	(1,011,927)	473
Other Financing Uses	0	0	270,000	88,882	(181,118)
Net Approp.	19,138,559	21,381,974	37,573,998	40,353,361	2,779,363
Property Tax	0	0	0	0	0
Revenue	(22,658,951)	(23,246,891)	(28,641,546)	(31,951,484)	(3,309,938)
Available Fund Bal.	(2,508,174)	(6,209,179)	(8,932,452)	(8,401,877)	530,575
Net County Cost	(6,028,566)	(8,074,096)	0	0	0
Budgeted Positions	0.00	0.00	0.00	0.00	0.00
Library					
S&EB	5,938,276	6,611,936	7,831,148	9,366,330	1,535,182
Svcs. & Supp.	2,695,220	2,918,691	5,734,777	5,023,668	(711,109)
Other Charges	291,976	298,405	235,272	334,999	99,727
Fixed Assets	3,606,610	732,781	561,817	298,750	(263,067)
Intra Fund Transfers	(60,783)	(42,850)	(22,189)	(18,444)	3,745
Other Financing Uses	0	0	0	0	0
Net Approp.	12,471,299	10,518,963	14,340,825	15,005,303	664,478
Property Tax	(4,199,447)	(4,956,466)	(5,157,323)	(5,829,748)	(672,425)
Revenue	(5,578,516)	(6,401,316)	(6,049,970)	(6,207,375)	(157,405)
Available Fund Bal.	(4,970,315)	(2,280,257)	(3,133,532)	(2,968,180)	165,352
Net County Cost	(2,276,979)	(3,119,076)	0	0	0
Budgeted Positions	220.19	230.35	263.29	286.38	23.09

SUMMARY BY FUND (continued - page 2)

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Library/Special Taxing Zone					
S&EB	0	0	0	0	0
Svcs. & Supp.	163,960	203,904	518,481	618,407	99,926
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Intra Fund Transfers	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Net Approp.	163,960	203,904	518,481	618,407	99,926
Property Tax	(100,678)	(118,464)	(123,427)	(228,833)	(105,406)
Revenue	(97,207)	(140,400)	(131,403)	(48,791)	82,612
Available Fund Bal.	(173,967)	(208,690)	(263,651)	(340,783)	(77,132)
Net County Cost	(207,892)	(263,650)	0	0	0
Budgeted Positions	0.00	0.00	0.00	0.00	0.00
Fish and Game					
S&EB	0	0	0	0	0
Svcs. & Supp.	5,721	5,479	23,790	30,830	7,040
Other Charges	0	0	0	0	0
Fixed Assets	131	0	0	0	0
Intra Fund Transfers	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Net Approp.	5,852	5,479	23,790	30,830	7,040
Property Tax	0	0	0	0	0
Revenue	(7,579)	(11,825)	(11,095)	(11,800)	(705)
Available Fund Bal.	(4,621)	(6,349)	(12,695)	(19,030)	(6,335)
Net County Cost	(6,348)	(12,695)	0	0	0
Budgeted Positions	0.00	0.00	0.00	0.00	0.00
Structural Fire					
S&EB	716,724	701,165	871,219	964,162	92,943
Svcs. & Supp.	565,305	544,552	862,680	787,671	(75,009)
Other Charges	0	0	0	0	0
Fixed Assets	666	2,338	22,377	11,000	(11,377)
Intra Fund Transfers	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Net Approp.	1,282,695	1,248,055	1,756,276	1,762,833	6,557
Property Tax	(246,627)	(306,891)	(285,127)	(297,200)	(12,073)
Revenue	(923,687)	(1,216,233)	(1,045,035)	(1,117,751)	(72,716)
Available Fund Bal.	(175,209)	(75,472)	(426,114)	(347,882)	78,232
Net County Cost	(62,828)	(350,541)	0	0	0
Budgeted Positions	16.53	16.53	16.53	16.53	0.00

SUMMARY BY FUND (continued - page 3)

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Capital Projects					
S&EB	589,513	480,096	456,906	228,456	(228,450)
Svcs. & Supp.	47,134	612,376	299,800	1,618,098	1,318,298
Other Charges	0	0	0	0	0
Fixed Assets	11,230,251	54,374,926	69,291,665	41,340,651	(27,951,014)
Intra Fund Transfers	0	(299,692)	0	0	0
Other Financing Uses	0	314,383	16,714,596	0	(16,714,596)
Net Approp.	11,866,898	55,482,089	86,762,967	43,187,205	(43,575,762)
Property Tax	0	0	0	0	0
Revenue	(33,002,128)	(16,424,498)	(18,557,715)	(18,538,139)	19,576
Available Fund Bal.	(85,976,456)	(107,137,294)	(68,205,252)	(24,649,066)	43,556,186
Net County Cost	(107,111,686)	(68,079,703)	0	0	0
Budgeted Positions	0.00	0.00	0.00	0.00	0.00
Accumulated Capital Outlay					
S&EB	0	0	0	0	0
Svcs. & Supp.	270,788	165,785	322,834	266,000	(56,834)
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Intra Fund Transfers	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Net Approp.	270,788	165,785	322,834	266,000	(56,834)
Property Tax	0	0	0	0	0
Revenue	(79,618)	(93,250)	(167,077)	(69,302)	97,775
Available Fund Bal.	(31,491)	(80,321)	(155,757)	(196,698)	(40,941)
Net County Cost	159,679	(7,786)	0	0	0
Budgeted Positions	0.00	0.00	0.00	0.00	0.00
TOTAL APPROPRIATION	723,154,329	840,252,790	1028,064,264	1025,963,422	(2,100,842)
FINANCING					
Current Prop. Tax	(162,767,523)	(187,795,051)	(200,465,877)	(225,855,781)	(25,389,904)
Total Revenues	(579,749,904)	(619,861,952)	(710,527,981)	(741,340,514)	(30,812,613)
Avail. Fund Bal.	(109,608,954)	(130,617,783)	(109,983,111)	(58,767,127)	51,215,984
Reserve Cancell.	0	(7,165,914)	(7,087,295)	0	7,087,295
TOTAL FINANCING	(852,126,381)	(945,440,700)	(1028,064,264)	(1025,963,422)	2,100,842
TOTAL POSITIONS	6,488.49	6,624.55	7,318.05	7,128.65	(189.40)
BUDGETED POSITIONS - SPECIAL FUNDS & DISTRICTS*	3,312.46	3,373.41	3,527.12	3,689.74	162.62
TOTAL BUDGETED POSITIONS	9,800.95	9,997.96	10,845.17	10,818.39	(26.78)

*from SPECIAL FUNDS & DISTRICTS Report

1990-91
GENERAL FUND
SUMMARY BY PROGRAM

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
General Government					
S&EB	25,072,208	26,767,481	27,137,752	30,175,023	3,037,271
Svcs. & Supp.	19,254,339	17,587,213	20,588,889	26,766,884	6,177,995
Other Charges	1,368,119	1,443,252	1,099,857	1,150,141	50,284
Fixed Assets	632,828	531,499	844,647	646,007	(198,640)
Intra Fund Transfers	(1,989,920)	(2,240,437)	(2,381,116)	(2,782,715)	(401,599)
Other Financing Uses	0	0	625,749	686,754	61,005
Net Approp.	44,337,574	44,089,008	47,915,778	56,642,094	8,726,316
Revenue	(8,133,441)	(8,956,172)	(8,619,146)	(14,448,388)	(5,829,242)
Net County Cost	36,204,133	35,132,836	39,296,632	42,193,706	2,897,074
Budgeted Positions	738.73	729.43	701.57	704.97	3.40
Capital Projects					
S&EB	0	0	0	0	0
Svcs. & Supp.	8,535	26,775	325,400	1,000,000	674,600
Other Charges	32,667	0	0	0	0
Fixed Assets	7,687,134	13,074,690	40,503,887	29,481,387	(11,022,500)
Intra Fund Transfers	0	0	0	0	0
Other Financing Uses	1,515,443	326,541	1,927,001	0	(1,927,001)
Net Approp.	9,243,779	13,428,006	42,756,288	30,481,387	(12,274,901)
Revenue	(3,965,423)	(7,648,888)	(22,901,798)	(16,307,984)	6,593,814
Net County Cost	5,278,356	5,779,118	19,854,490	14,173,403	(5,681,087)
Budgeted Positions	0.00	0.00	0.00	0.00	0.00
Public Protection					
S&EB	131,529,208	143,635,599	154,562,843	167,100,602	12,537,759
Svcs. & Supp.	52,893,803	60,055,551	72,648,082	77,500,730	4,852,648
Other Charges	88,076	708,562	612,300	651,869	39,569
Fixed Assets	2,970,650	1,743,744	2,790,369	1,412,916	(1,377,453)
Intra Fund Transfers	(3,568,332)	(3,694,059)	(3,708,942)	(3,895,947)	(187,005)
Other Financing Uses	44,000	52,000	0	255,676	255,676
Net Approp.	183,957,405	202,501,397	226,904,652	243,025,846	16,121,194
Revenue	(50,499,029)	(52,281,203)	(76,795,093)	(78,717,636)	(1,922,543)
Net County Cost	133,458,376	150,220,194	150,109,559	164,308,210	14,198,651
Budgeted Positions	3,190.47	3,236.31	3,636.21	3,427.87	(208.34)
Public Assistance					
S&EB	46,532,966	52,088,311	60,100,152	64,302,720	4,202,568
Svcs. & Supp.	19,492,422	21,504,607	24,050,298	25,976,533	1,926,235
Other Charges	242,917,996	275,002,495	306,142,465	329,251,808	23,109,343
Fixed Assets	868,011	823,882	902,310	1,017,563	115,253
Intra Fund Transfers	(11,379,407)	(14,154,980)	(15,073,786)	(18,568,171)	(3,494,385)
Other Financing Uses	0	0	0	0	0
Net Approp.	298,431,988	335,264,315	376,121,439	401,980,453	25,859,014
Revenue	(257,388,057)	(286,751,854)	(320,366,526)	(337,630,715)	(17,264,189)
Net County Cost	41,043,931	48,512,461	55,754,913	64,349,738	8,594,825
Budgeted Positions	1,494.50	1,615.15	1,790.95	1,807.85	16.90

GENERAL FUND: SUMMARY BY PROGRAM (continued)

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Health Care					
S&EB	29,256,165	30,925,998	36,300,881	40,370,178	4,069,297
Svcs. & Supp.	59,354,037	62,592,037	71,954,927	75,303,540	3,348,613
Other Charges	24,697,779	24,407,066	23,922,333	37,032,779	13,110,446
Fixed Assets	933,025	583,835	394,131	159,428	(234,703)
Intra Fund Transfers	(5,246,090)	(4,363,798)	(4,751,991)	(8,653,618)	(3,901,627)
Other Financing Uses	31,513,543	40,333,375	41,134,114	40,107,713	(1,026,401)
Net Approp.	140,508,459	154,478,513	168,954,395	184,320,020	15,365,625
Revenue	(96,732,337)	(102,833,173)	(120,545,437)	(125,876,960)	(5,331,523)
Net County Cost	43,776,122	51,645,340	48,408,958	58,443,060	10,034,102
Budgeted Positions	816.71	783.92	896.64	872.30	(24.34)
Public Ways and Facilities					
S&EB	108,726	145,237	180,158	214,457	34,299
Svcs. & Supp.	849,233	754,255	1,339,422	1,446,999	107,577
Other Charges	0	0	0	0	0
Fixed Assets	917	4,024	0	0	0
Intra Fund Transfers	0	(4,354)	0	0	0
Other Financing Uses	0	0	0	0	0
Net Approp.	958,876	899,162	1,519,580	1,661,456	141,876
Revenue	(1,050,688)	(1,047,472)	(1,653,980)	(1,801,880)	(147,900)
Net County Cost	(91,812)	(148,310)	(134,400)	(140,424)	(6,024)
Budgeted Positions	4.25	5.75	5.75	6.25	0.50
Cultural, Recreation, Education					
S&EB	121,418	140,831	137,131	149,448	12,317
Svcs. & Supp.	394,779	443,452	396,984	415,099	18,115
Other Charges	0	0	0	0	0
Fixed Assets	0	1,857	0	0	0
Intra Fund Transfers	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Net Approp.	516,197	586,140	534,115	564,547	30,432
Revenue	(120,320)	(86,725)	(75,160)	(83,000)	(7,840)
Net County Cost	395,877	499,415	458,955	481,547	22,592
Budgeted Positions	7.11	7.11	7.11	6.50	(0.61)
Contingencies					
S&EB	0	0	0	0	0
Svcs. & Supp.	0	0	0	0	0
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Intra Fund Transfers	0	0	0	0	0
Other Financing Uses	0	0	21,958,846	6,063,680	(15,895,166)
Net Approp.	0	0	21,958,846	6,063,680	(15,895,166)
Revenue	0	0	0	0	0
Net County Cost	0	0	21,958,846	6,063,680	(15,895,166)
Budgeted Positions	0.00	0.00	0.00	0.00	0.00
Reserve Increase	0	0	100,000	0	(100,000)
TOTAL APPROPRIATION	677,954,278	751,246,541	886,765,093	924,739,483	37,974,390

GENERAL FUND: SUMMARY BY PROGRAM (continued)

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
FINANCING					
Program Revenue	(417,889,295)	(459,605,487)	(550,957,140)	(574,866,563)	(23,909,423)
Non-Program Rev	(99,512,923)	(112,722,052)	(104,967,000)	(108,529,309)	(3,562,309)
Property Tax	(158,220,771)	(182,413,230)	(194,900,000)	(219,500,000)	(24,600,000)
Avail. Fund Bal.	(15,768,721)	(14,620,221)	(28,853,658)	(21,843,611)	7,010,047
Reserve Cancell.	0	(7,165,914)	(7,087,295)	0	7,087,295
TOTAL FINANCING	(691,391,710)	(776,526,904)	(886,765,093)	(924,739,483)	(37,974,390)
TOTAL POSITIONS	6,251.77	6,377.67	7,038.23	6,825.74	(212.49)

1990-91
RECOMMENDED BUDGET
SPECIAL FUNDS & DISTRICTS

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Internal Service Fund					
S&EB	17,396,971	18,661,177	22,946,944	25,867,622	2,920,678
Svcs. & Supp.	22,867,656	28,084,745	34,870,251	38,547,536	3,677,285
Other Charges	23,091,701	25,477,703	23,807,463	24,960,363	1,152,900
Intra Fund Transfers	(31,515)	7,648	0	0	0
Other Financing Uses	0	0	0	50,221	50,221
Net Approp.	63,324,813	72,231,273	81,624,658	89,425,742	7,801,084
Property Tax	0	0	0	0	0
Revenue	(67,219,541)	(67,557,963)	(81,624,658)	(89,425,742)	(7,801,084)
Available Fund Bal.	0	0	0	0	0
Net County Cost	(3,894,728)	4,673,310	0	0	0
Fixed Assets	2,321,297	1,268,439	684,515	343,724	(340,791)
Budgeted Positions	501.48	488.94	551.54	570.94	19.40
Hospitals - Enterprise					
S&EB	72,708,463	82,030,547	83,959,970	95,958,448	11,998,478
Svcs. & Supp.	49,801,895	51,908,429	55,510,534	60,542,046	5,031,512
Other Charges	3,764,090	3,884,472	6,066,991	5,750,501	(316,490)
Intra Fund Transfers	0	0	0	0	0
Other Financing Uses	0	1,062,499	0	0	0
Net Approp.	126,274,448	138,885,947	145,537,495	162,250,995	16,713,500
Property Tax	0	0	0	0	0
Revenue	(126,302,640)	(139,581,469)	(104,403,381)	(122,143,282)	(17,739,901)
Available Fund Bal.	0	0	0	0	0
Net County Cost	(28,192)	(695,522)	41,134,114	40,107,713	(1,026,401)
Fixed Assets	686,802	1,207,652	2,346,187	2,341,978	(4,209)
Budgeted Positions	2,192.09	2,260.66	2,324.39	2,240.49	(83.90)
Special Districts - Fire					
S&EB	7,089,280	7,294,948	8,457,605	8,660,390	202,785
Svcs. & Supp.	789,056	1,019,848	1,479,524	1,492,710	13,186
Other Charges	60,049	63,649	64,222	76,562	12,340
Fixed Assets	594,507	474,474	814,825	1,168,361	353,536
Intra Fund Transfers	0	0	0	0	0
Other Financing Uses	0	0	958,484	0	(958,484)
Net Approp.	8,532,892	8,852,919	11,774,660	11,398,023	(376,637)
Property Tax	(1,952,195)	(2,247,384)	(2,259,323)	(2,544,272)	(284,949)
Revenue	(6,096,109)	(7,957,373)	(7,288,431)	(7,246,517)	41,914
Available Fund Bal.	(1,422,294)	(911,520)	(2,226,906)	(1,607,234)	619,672
Net County Cost	(937,706)	(2,263,358)	0	0	0
Budgeted Positions	118.00	118.00	118.00	118.00	0.00

SPECIAL FUNDS & DISTRICTS (Continued)

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Flood Control Districts					
S&EB	16,033,344	16,076,865	20,918,338	22,488,612	1,570,274
Svcs. & Supp.	12,531,587	19,844,627	50,458,625	53,955,321	3,496,696
Other Charges	1,678,363	211,059	310,003	789,488	479,485
Fixed Assets	541,344	356,902	718,700	2,705,375	1,986,675
Intra Fund Transfers	0	0	0	0	0
Net Approp.	30,784,638	36,489,453	72,405,666	79,982,735	7,577,069
Property Tax	(6,273,808)	(7,222,521)	(7,331,663)	(8,145,364)	(813,701)
Revenue	(29,366,178)	(31,960,840)	(38,330,503)	(42,356,212)	(4,025,709)
Available Fund Bal.	(16,867,172)	(23,427,265)	(26,743,500)	(29,481,159)	(2,737,659)
Net County Cost	(21,722,520)	(26,121,173)	0	0	0
Reserve Increase	0	0	0	43,939	43,939
Budgeted Positions	418.39	419.39	442.77	442.85	0.08
Flood Control - Zone 7					
S&EB	2,307,707	2,515,162	2,797,247	3,176,622	379,375
Svcs. & Supp.	4,386,932	4,545,744	11,715,928	14,070,335	2,354,407
Other Charges	96,197	86,167	84,651	105,209	20,558
Fixed Assets	140,682	68,106	310,000	400,000	90,000
Intra Fund Transfers	(641,679)	(790,107)	(450,000)	(500,000)	(50,000)
Other Financing Uses	483,117	0	480,000	488,000	8,000
Net Approp.	6,772,956	6,425,072	14,937,826	17,740,166	2,802,340
Property Tax	(1,892,599)	(2,634,689)	(2,761,579)	(2,787,035)	(25,456)
Revenue	(6,191,375)	(6,616,989)	(6,081,376)	(6,788,114)	(706,738)
Available Fund Bal.	(4,216,230)	(4,673,714)	(6,094,871)	(8,165,017)	(2,070,146)
Net County Cost	(5,527,248)	(7,500,320)	0	0	0
Budgeted Positions	49.50	50.42	53.42	56.42	3.00
Other Public Ways and Facilities					
S&EB	6,411,093	7,012,826	0	0	0
Svcs. & Supp.	5,263,850	7,751,841	5,875,275	7,076,122	1,200,847
Other Charges	19,708	20,541	0	0	0
Fixed Assets	3,374,789	3,401,955	27,500	44,700	17,200
Intra Fund Transfers	0	0	0	0	0
Other Financing Uses	0	145,000	0	0	0
Net Approp.	15,069,440	18,332,163	5,902,775	7,120,822	1,218,047
Property Tax	(5,020,902)	(6,263,950)	(16,781)	(19,316)	(2,535)
Revenue	(11,521,296)	(12,328,370)	(2,703,342)	(3,629,566)	(926,224)
Available Fund Bal.	(1,054,467)	(2,580,408)	(3,182,652)	(3,471,940)	(289,288)
Net County Cost	(2,527,225)	(2,840,565)	0	0	0
Budgeted Positions	0.00	0.00	0.00	0.00	0.00

SPECIAL FUNDS & DISTRICTS (Continued)

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Special Districts - Library					
S&EB	0	0	0	0	0
Svcs. & Supp.	96,409	97,920	164,654	162,456	(2,198)
Other Charges	277	713	1,402	792	(610)
Fixed Assets	0	0	0	0	0
Intra Fund Transfers	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Net Approp.	96,686	98,633	166,056	163,248	(2,808)
Property Tax	(86,028)	(82,011)	(76,452)	(83,589)	(7,137)
Revenue	(11,453)	(13,277)	(7,712)	(6,400)	1,312
Available Fund Bal.	(84,342)	(85,237)	(81,892)	(73,259)	8,633
Net County Cost	(85,137)	(81,892)	0	0	0
Budgeted Positions	0.00	0.00	0.00	0.00	0.00
Health Care/Benefit Assessment					
S&EB	979,179	1,115,506	1,419,530	1,616,869	197,339
Svcs. & Supp.	3,640,454	6,693,775	4,830,903	12,394,345	7,563,442
Other Charges	83,526	70,581	119,132	74,158	(44,974)
Fixed Assets	184,428	454,239	539,000	496,000	(43,000)
Intra Fund Transfers	0	0	0	0	0
Other Financing Uses	0	0	110,000	1,278,700	1,168,700
Net Approp.	4,887,587	8,334,101	7,018,565	15,860,072	8,841,507
Property Tax	0	0	0	0	0
Revenue	(5,371,602)	(7,614,814)	(5,480,377)	(14,248,694)	(8,768,317)
Available Fund Bal.	(1,296,187)	(2,031,071)	(1,538,188)	(1,611,378)	(73,190)
Net County Cost	(1,780,202)	(1,311,784)	0	0	0
Budgeted Positions	33.00	36.00	37.00	37.00	0.00

PROGRAM SUMMARIES

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: General Government

SUMMARY

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Appropriation:					
Salaries & Benefits	25,072,208	26,767,481	27,137,752	30,175,023	3,037,271
Services & Supplies	19,254,339	17,587,213	20,588,889	26,766,884	6,177,995
Other Charges	1,368,119	1,443,252	1,099,857	1,150,141	50,284
Fixed Assets	632,828	531,499	844,647	646,007	(198,640)
Intra-Fund Transfers	(1,989,920)	(2,240,437)	(2,381,116)	(2,782,715)	(401,599)
Other Financing Uses	0	0	625,749	686,754	61,005
Net Appropriation	44,337,574	44,089,008	47,915,778	56,642,094	8,726,316
Revenue	(8,111,982)	(8,956,172)	(8,619,146)	(14,448,388)	(5,829,242)
Net County Cost	36,225,592	35,132,836	39,296,632	42,193,706	2,897,074
Full Time Equivalents	738.73	729.43	701.57	704.97	3.40
Authorized Positions	N/A	0.00	1,194.00	1,204.00	10.00

MAJOR DEPARTMENTS INCLUDED

101 - Board of Supervisors
103 - Clerk, Board of Supervisors
104 - County Administrator's Office
110 - Auditor
111 - Assessor
114 - Treasurer - Tax Collector
115 - Retirement Department
117 - Purchasing and Stores
120 - Central Collections
121 - Property & Salvage
125 - County Counsel
131 - Personnel & Labor Relations
145 - Public Works Administration
147 - Plant Management
148 - GSA Administration
155 - Registrar of Voters
165 - Advertising County Resources
167 - Economic Development
174 - Other Insurance & Surety Bonds
175 - Unemployment Insurance
195 - Disaster Response
197 - Unallocated Space
199 - Miscellaneous Expense

Program Description

The General Government program area includes those departments that provide administrative and operational support to the County's direct service programs. Departments in this category include central administrative departments such as the Board of Supervisors, the County Administrator, Clerk, Board of Supervisors, the Personnel and Labor Relations Department and County Counsel. It also includes several General Fund-supported departments of the General Services Agency including Purchasing and Stores, Property and Salvage, Unallocated Space, and General Services Administration. Two insurance budgets, including the General Fund share of Risk Management costs and unemployment insurance are also included in this program area. Other general administrative departments in this area are the County Auditor-Controller, Treasurer-Tax Collector, Assessor and Central Collections. Also included are the Registrar of Voters, Public Works Administration, Retirement, Plant Maintenance, the Miscellaneous Expense budget and the Advertising County Resources budget. Finally, there are two new budgets in the General Government program area this year. They are Economic Development and Disaster Response.

Financial Summary

The net county cost for the General Government program area is recommended to increase $2,897,074, or 7.4% above the 1989-90 approved level. The major reason for the increase is approved and known Salary and Benefit costs for 1989-90 and 1990-91 in the amount of $2,763,474 and $1,133,375 in disaster response costs due to cash flow lags.

Total Appropriations are recommended to increase $8,726,316, or 18.2% above the prior year's level. Salary and Benefits are recommended to increase a net of $3,037,271, or 11.2%. The reasons for the increase are mid-year Board approved adjustments and personnel transactions, $280,625; the Board-approved expansion of the Economic Development program, $372,034; approved and known 1989-90 and 1990-91 salary and employee benefit cost-of-living adjustments, $2,763,474; other miscellaneous departmental personnel actions, $68,691; and reductions based upon recommended budget balancing plans, $447,553. Services and Supplies are recommended to increase a net of $6,177,995, or 30.0% above that approved for 1989-90. The primary reasons for the increase are for the new Disaster Response budget ($5,333,528), Internal Service Fund ($532,690) and Miscellaneous Expenses ($311,771); an increase in the cost of most services and supplies, $659,870; and reductions based upon recommended budget balancing plans, $348,099. Other Charges are recommended to increase a total of $50,284, or 4.6%. Fixed Assets are recommended to decrease a net of $198,640 based on projected departmental needs, $193,140; and an additional reduction of $5,500 based upon the recommended budget balancing plan. Intra-Fund Transfers are recommended to increase $401,599 principally due to increased General Services Agency charges to user departments for records retention and a 1/2% surcharge on departmental purchase orders. Other Financing Uses is recommended to increase a net of $61,005 based upon an adjustment in the accounting procedures for the Registrar of Voters Office, $213,235; this was offset by reductions in other county departments of $152,230.

Total revenues for 1990-91 are recommended to increase a net of $5,829,242, or 67.6% above the prior year level. The reasons for the increase include $4,555,555 in additional revenue from two new budget units: a total of $4,200,153 from budget #195, Disaster Response, and $355,402 from budget #167, Economic Development. Other revenue increases of $1,273,687 are based on actual experience or anticipated new revenues from charges for services.

In the General Government program area, the number of Full Time Equivalent positions is recommended to increase a net of 3.40. There is an increase of 6.34 positions based upon mid-year Board approved personnel changes and the addition of 6.27 positions for the Economic Development Program.

This is offset by a recommended reduction of 9.21 positions based upon the budget balancing plans.

The recommended Budget Balancing Plan for the General Government program area calls for a net county cost reduction of $801,152. The plan recommends the elimination of 7.5 filled and 1.71 vacant positions from the offices of the Treasurer-Tax Collector, County Administrator, Assessor and County Counsel. This amounts to a net recommended reduction in Salaries and Benefits of $447,553. There are additional recommended reductions totaling $348,099 in Services and Supplies accounts from the offices of the Board of Supervisors, Clerk of the Board, Treasurer-Tax Collector, General Services Agency, County Counsel, Personnel & Labor Relations and Public Works. Lastly, there is a recommended reduction of $5,500 from Fixed Assets in the Board of Supervisors' and Treasurer-Tax Collector's budgets. Refer to the Budget Balancing Plan Summary for a description of impacts.

BOARD OF SUPERVISORS

The net county cost is recommended to increase $79,831 over the prior year level, an increase of 5%. Salary and Employee Benefits are recommended at $89,868, or 15% above the prior year, to reflect approved and known cost-of-living adjustments granted in 1989-90 and 1990-91. Services and Supplies are recommended to decrease $7,537, or 1% below the prior year, which reflects an increase of $36,211 for Internal Service Fund charges and an internal allocation adjustment for the department to fit within their departmental net funding cap. Fixed Assets are recommended to decrease $2,500 or 33% below 1989-90. There is no offsetting revenue in this budget.

The recommended budget includes a budget balancing plan to meet the net funding cap of $1,703,712 as set forth in the Board's approved budget policy. This includes a $20,866 reduction in Services and Supplies and a $2,500 reduction in Fixed Asset expenses. Refer to the Budget Balancing Plan Summary for a description of impacts.

CLERK, BOARD OF SUPERVISORS

The net county cost is recommended to increase $26,500, or 5%. Salaries and Employee Benefits represent the principle reason for the increase and are recommended at $36,110 or 8.4% above 1989-90 levels. This reflects approved cost-of-living adjustments in 1989-90 and known cost-of-living adjustments in 1990-91. Services and Supplies are recommended to decrease by $10,110 which is 10.3% below the prior year. This reflects increases in Internal Service Fund charges by other departments of $7,014 and decreases in miscellaneous other accounts to meet the department's net funding cap. Revenues are recommended to decrease $500 in anticipation that one-time revenues received in 1989-90 will not be achieved in 1990-91.

The recommended budget includes a budget balancing plan to meet the net funding cap of $551,612 as set forth in the Board's approved budget policy. This includes a $17,124 reduction in Services and Supplies to meet their net funding cap. Refer to the Budget Balancing Plan Summary for a description of impacts.

COUNTY ADMINISTRATOR

The 1990-91 net county cost is recommended to increase $41,371, or 2.2%. Salaries and Employee Benefits will increase $44,941 due to 1989-90 and 1990-91 known salary and benefit COLAs of $102,185 offset by reclassification actions and a reduction in funding for a Principal Analyst position to implement the department's budget balancing plan, $57,244. Services and Supplies will increase $9,389 or 2.8% due to a decrease in Countywide operating costs offset by an increase in other services and supplies costs based on experience. Intra-Fund Transfers will increase $5,990 for COLAs for staff services provided to the Local Agency Formation Commission (LAFCO). Revenue will increase $6,969 due to increased charges for risk management support services.

The recommended budget includes a budget balancing plan to meet the net funding cap of $1,915,135 as set forth in the Board's approved budget policy. This includes elimination of funding of $57,244 for 0.75 vacant position. Refer to the Budget Balancing Plan Summary for a description of impacts.

AUDITOR-CONTROLLER

The recommended 1990-91 budget for the Auditor-Controller's Office represents a net increase of $129,720 or 5.2%. Salaries and Benefits are recommended to increase by $408,734 due to known 1989-90 and 1990-91 salary and benefit COLAs, and to fund an existing Auditor II position. In addition, one Account Clerk II position was transferred from Central Collections as a mid-year adjustment. Services and Supplies are recommended to increase $194,451 due to Internal Service Fund charges and increased contract costs. Intra-Fund transfers are recommended to increase $64,000 to reflect increased charges to County departments. Revenue is estimated to increase $409,465 or 18.9% due to increases in the tax roll, supplemental assessment administration and a change in the method of charging the Workers' Compensation budget #171.

This budget is at its net funding cap of $2,607,527 thus no reductions were necessary.

OFFICE OF ASSESSOR

The 1990-91 recommended budget for the Assessor represents a net increase of $420,632, or 5.1%. Salaries and Benefit accounts are recommended to increase $549,440 or 7.4%. This represents 1989-90 cost-of-living increases and known 1990-91 salary and benefit increases of $756,289 offset by the reduction of $206,849 and 4.46 FTE positions to meet the department's net funding cap. Services and Supplies accounts are recommended to increase $33,754 due to Internal Service Fund increases. Revenue is recommended to increase $162,562 or 25.7% based on estimated revenue for administration of the supplemental assessment roll and fee increases effective July 1, 1990.

The recommended budget includes a budget balancing plan to meet the net funding cap of $8,733,813 as set forth in the Board's approved budget policy. This includes elimination of funding of $206,849 for 2.75 filled and 1.71 vacant positions. Refer to the Budget Balancing Plan Summary for a description of impacts.

TREASURER-TAX COLLECTOR

The 1990-91 recommended budget represents a net increase of $108,170 or 5.1%. Salaries and Employee Benefits are recommended to increase $128,229. This reflects 1989-90 and 1990-91 known salary and benefit increases offset by a reduction in funding to implement the department's budget balancing plan. Services and Supplies are recommended to increase $66,838 largely due to increased data processing costs offset by funding reductions to implement the department's budget balancing plan. Fixed Assets will decrease $3,000 to implement the department's budget balancing plan. Intra-Fund Transfers will increase $23,443 due to increased welfare warrant processing costs. Revenue is recommended to increase $60,454 largely due to an increase in revenues from investment services provided to other jurisdictions.

The recommended budget includes a budget balancing plan to meet the net funding cap of $2,214,436 as set forth in the Board's approved budget policy. This includes elimination of funding of $103,396 for 3.00 filled positions, a reduction of $39,810 in Services and Supplies, and a $3,000 reduction in Fixed Assets. Refer to the Budget Balancing Plan Summary for a description of impacts.

RETIREMENT DEPARTMENT

There is no recommended net county cost for Retirement in 1990-91 as all costs are offset by revenues derived from the retirement system. Salaries and Employee Benefits are recommended to increase by a total of $50,187, or 12.3%, reflecting approved cost-of-living adjustments in 1989-90 and known cost-of-living adjustments for 1990-91. Services and Supplies are recommended to increase $61,200 or 25.1% above the 1989-90 levels, for increases in Internal Service Fund charges for next year, installation of electronic benefit fund transfer and automated telephone systems, membership communication enhancement, advanced software and implementation of Phase II of the file card system. Fixed Assets are not recommended to change. Overall net appropriations are expected to increase $111,387, or 16%. Revenues derived from the Retirement Fund are recommended to increase by $111,387, which fully offsets the budgeted appropriations.

Appropriations are fully offset by revenues; therefore, there is no net funding cap.

PURCHASING AND STORES

The recommended net county cost for Purchasing and Stores is recommended to increase $74,029, or 3.1% above the 1989-90 level. This includes a $236,851 or 11.2% increase in Salary and Employee Benefits due to approved and known cost-of-living adjustments for 1989-90 and 1990-91. Services and Supplies are recommended to increase a total of $37,430 or 8.6% including increased charges from Internal Service Fund departments totalling $48,232 partially offset by increases in Revenues and Intra-Fund Transfers. Intra-Fund Transfers are recommended to increase $139,123 or 201% over 1989-90 due to a new 1/2% surcharge to General Fund departments. Revenues are recommended to increase by $61,129, or 86% due to a new 1/2% surcharge to Non-General Fund departments.

The recommended budget includes a budget balancing plan to meet the net funding cap of $2,529,305 set forth in the Board's approved budget policy. This budget unit is below its net funding cap due to an increase in credits and revenues generated from the implementation of a 1/2% surcharge on purchases made from County Agencies and Departments and a reduction of $10,802 in Services and Supplies. This will offset other overages in the General Services Agency in order to meet the Agency's overall net funding cap. Refer to the Budget Balancing Plan Summary for a description of impacts.

CENTRAL COLLECTIONS

The 1990-91 recommended budget for Central Collections represents an increase in net appropriations of $200,664 or 14.7%. The budget reflects a zero net county cost because operating costs are recovered by charging County departments for services and other miscellaneous revenue sources. Salaries and benefits will increase by $196,001 for actual 1989-90 and known 1990-91 COLAs offset by the transfer of one position to the Auditor's budget #110. Services and Supplies are recommended to increase by $56,226 due to Internal Service Fund increases. Other Charges increase $5,000 due to Tax Intercept Program refunds based on current experience and are offset by revenue from the state program. Appropriation increases are offset by a net $56,563 increase in charges to other County departments for collection services. Revenue increases by a net $200,664 based on estimated charges to the hospital enterprise funds for collection services, additional Tax Intercept Program revenue and increased installment fees and other revenue.

Appropriations are fully offset by revenues; therefore, there is no net funding cap.

PROPERTY & SALVAGE

The recommended net county cost for Property and Salvage in 1990-91 is $260,560, an increase of $12,494, or 5%, over 1989-90. Salary and Benefits are recommended to increase by $19,520, or 9.3% to reflect approved 1989-90 and known 1990-91 cost-of-living increases. Services and Supplies and Operating Expenses, including Internal Service Fund charges are recommended to increase by $62,265, or 30.3%. Fixed Assets are not recommended to change. Intra-Fund Transfers are recommended to increase by $110,805 or 111.9% primarily due to charges to the Social Services Agency for expanded records retention space and use. Revenues are projected to decrease by $41,514 primarily due to reduced sales of surplus materials and equipment to other agencies.

The department has increased Intra-Fund Transfers, charges to other departments, to fully offset increases and thereby meet its departmental net funding cap of $260,560.

COUNTY COUNSEL

The 1990-91 recommended budget reflects an overall increase in net county cost of $116,294, or 5.1% above that approved for 1989-90. Total Appropriations are recommended to increase a net of $246,294, or 9.7% above the 1989-90 level. Salaries and Benefits are recommended to increase a net of $256,419 which represents annualization of 1989-90 and 1990-91 known salary and benefit cost-of-living adjustments. Services and Supplies decrease a net of $15,125 which represents an increase in Countywide operating expenses, $3,658; and decreases in other operating expenses of $18,783 based upon the requirement to meet the departmental net funding cap. Fixed Assets increase a total of $5,000 for replacement of office equipment. Total Revenues are recommended to increase a net of $130,000, or 50.9% above the 1989-90 approved level. The change is due to anticipated increases in revenues from charges for legal services of $100,000 to the School Districts and $30,000 for legal services to the Retirement Board.

The recommended budget includes a budget balancing plan to meet the net funding cap of $2,390,339 set forth in the Board's approved budget policy. This includes elimination of funding of $80,064 for one filled position and an $18,783 reduction in Services and Supplies. Refer to Budget Balancing Plan Summary for a description of impacts.

PERSONNEL & LABOR RELATIONS

For 1990-91, the net county cost for the Personnel and Labor Relations Department is recommended to increase $223,897, or 7.3%. Salaries and Employee Benefits are recommended to increase a net of $310,035, or 14.1% above the 1989-90 level. This increase includes cost-of-living adjustments for 1989-90 and 1990-91. Services & Supplies are recommended to decrease by a net of $81,711, or 8.2% below 1989-90 due to an increase of $73,226 for Internal Service Fund charges, an increase of $7,308 for miscellaneous personnel adjustments and a decrease of $162,245 for legal services, audits and miscellaneous programs to assist the Department in meeting its net funding cap. Fixed Assets are anticipated to increase by $275. Revenues are estimated to increase by $4,702, or 4% in 1990-91 to reflect charges to outside agencies for personnel services.

The recommended budget includes a budget balancing plan to meet the net funding cap of $3,236,616 as set forth in the Board's approved budget policy. This includes a $162,245 reduction in Services and Supplies expenses. This reduction assists the department in meeting its cap and this overage will be offset by equal reductions in the Unemployment Insurance budget. Refer to the Budget Balancing Plan Summary for a description of impacts.

PUBLIC WORKS ADMINISTRATION

The 1990-91 recommended budget for Public Works Administration represents a net county cost increase of $6,481, or 3.4%. This budget contains no Salary and Employee Benefits costs, as these are reflected in budget #533. Services and Supplies are recommended to increase by $11,712, or 1.2% due to a net decrease in Internal Service Fund charges of $2,444, a decrease in County Specialized Services of $100,000 due to the Public Works Agency Committee work being charged to Budget 533, an increase in training of $107,500 due to planned implementation of agencywide training as part of the Agency Corrective Action Plan, an increase in maintenance of equipment costs for existing equipment of $700 and a net increase in professional and specialized services of $5,956 due to charge-backs from budget #533 for a position partially offset by a reduction in the surveyor function. Fixed Assets are recommended to increase by a net of $3,879, or 24.1% due to additional computer equipment for an additional computer operator position and a decrease in capital equipment leases to reflect actual costs. There is an increase in Intra-Fund Transfers of $1,675 due to charges to other departments. There is a net increase in Revenue of $7,435 due to increased revenue in support services of $13,435 and a decrease in Other Charges of $6,000.

The recommended budget includes a budget balancing plan to meet the net funding cap of $195,762 as set forth in the Board's approved budget policy. This includes a $4,044 reduction in Services and Supplies expenses. Refer to the Budget Balancing Plan Summary for a description of impacts.

PLANT MANAGEMENT

The Plant Management Budget for 1990-91 is recommended to remain at 1989-90 levels. It is recommended that this budget continue to show an appropriation of $750,000 representing the lease payment on the Coliseum only. Although the County received $190,123 in concession revenue from the Coliseum in 1989-90, it is recommended that revenues remain at $0 in 1990-91 due to uncertainty about continuation of exceptional sports attendance experienced during the Athletics' championship season and the Warriors' playoff achievement, as well as a successful concert season in 1990-91.

The recommended budget includes a budget balancing plan to meet the net funding cap of $750,000 as set forth in the Board's approved budget policy. The recommended budget is within the cap.

GENERAL SERVICES AGENCY ADMINISTRATION

The recommended increase in net county cost for General Services Administration is $108,608, a 9.4% increase over the 1989-90 approved budget. Salaries & Employee Benefits accounts are recommended to increase by $108,992, or 10.6% to recognize approved 1989-90 and known 1990-91 COLAs. Services & Supplies are recommended to increase $7,281 or 3.4%, due to increased Internal Service Fund charges partially offset by decreases in other accounts. Fixed Assets are recommended to increase $7,652, or 382.6% over 1989-90 for computer equipment. Revenue is recommended to increase by $15,317, or 18.5% due to increased charges to County departments with leased/rental space for costs of Real Property Manager and secretarial support.

The Consumer Affairs portion of this recommended budget is $39,834 which is $1,837 less than in 1989-90.

The recommended budget includes a budget balancing plan to meet the net funding cap of $1,218,030 as set forth in the Board's approved budget policy. The department is over its cap; this overage will be offset by other equal reductions in the General Services Agency in order to meet its overall net funding cap. Refer to the Budget Balancing Plan Summary for a description of impacts.

REGISTRAR OF VOTERS

The 1990-91 recommended budget reflects an overall increase in net county cost of $128,712, or 5.2% higher than that approved for 1989-90. Total appropriations are recommended to increase a net of $274,239, or 8.7% above the 1989-90 level. Salaries and Benefits increase a net of $227,048 due to 1989-90 and 1990-91 known salary and employee benefit cost-of-living adjustments, $159,333; and mid-year personnel classification actions, $67,715. Services and Supplies accounts increase a net of $45,902. The reasons for the increase are a net decrease in Countywide operation expenses, $122,399; an increase due to mid-year Board approved personnel changes, $31,184; an increase in equipment maintenance, $37,200; and an increase in election operation costs, $99,917. Fixed Assets decrease a net of $211,946 due to debt service costs associated with the purchase of the new computer equipment being transferred to Other Financing Uses and increases in other anticipated equipment purchases. Other Financing Uses increase $213,235 due to the transfer of the computer debt service costs into this budget category. Total revenues are estimated to increase a net of $145,527, or 22.3% above the 1989-90 level. This reflects an anticipated increase in state-mandated reimbursements for election operations and an increase in reimbursements for election services.

There are a total of 0.67 additional FTE positions being recommended for 1990-91. This is the result of mid-year Board approved classification changes and the transfer of one position from the Data Processing Department.

This budget is at its net funding cap of $2,612,844. The Registrar of Voters Department has sufficiently increased revenues to meet the departmental cap; therefore, no reductions are recommended.

ADVERTISING COUNTY RESOURCES

The 1990-91 recommended budget reflects an overall increase in net county cost of $10,488, or 4.8% above that approved for 1989-90. The net county cost amount of $228,209 is made up of a total of $10,350 from the Miscellaneous Category and $214,345 from the Artistic Category. Total appropriations are recommended to increase a net of $10,578, or 3.9% above the 1989-90 level. Appropriations in the Board Discretionary Miscellaneous Category total $10,350 and are unchanged from 1989-90. Appropriations in the Art Commission Artistic Category increase a net of $6,575, or 2.5% due to an increase in contribution from the ARTSFUND program and additional operating expenses. Total revenues are projected to increase a net of $90, or less than 1% above the 1989-90 level. There are no offsetting revenues in the Board of Supervisors Miscellaneous Category. Revenues in the Art Commission Artistic Category include a decrease of $5,000 in State funding from the California Arts Council, an increase for the ARTSFUND program of $4,175 based upon prior year citizen contributions and an increase in other revenues of $915.

This budget is at its net funding cap of $228,209. No reductions are necessary since the Art Commission's budget recommendations for appropriations and revenues are within the departmental cap.

ECONOMIC DEVELOPMENT

The net county cost for the Economic Development Budget is recommended at $146,652. Salary and Employee Benefits are recommended at $372,034 due to: addition of a Principal Analyst, and a Secretary II position; addition of four Administrative Analyst Project positions; and addition of 525 hours of Administrative Intern staffing based on the Board's approved staffing plan for the Function. Services and Supplies are recommended at $130,020: $15,000 for marketing and promotion; $40,020 for space, utilities, and communications costs; $50,000 for the workforce project; and $25,000 for contract services. Revenues are recommended at $355,402 due to: $214,837 from city contributions; $93,710 from contributions from the private sector and foundations; and $46,855 from contributions from public utilities and authorities.

No net funding cap has been developed for this new budget. However, the net cost of this budget, the County Administrator's Office budget #104 and Miscellaneous Expense, budget #199 are within the net funding cap for the County Administrator's Office.

OTHER INSURANCE AND SURETY BONDS

The recommended net cost for Other Insurance and Surety Bonds is $3,005,923. The 1990-91 recommended budget represents a net decrease of $25,744, or 0.8% based on the General Fund share for general liability and medical malpractice protection. The budget is based on projected operating expenses and anticipated claims. Large or catastrophic claims will be paid from accumulated reserves.

This budget will be under its net funding cap of $3,005,923; therefore, there are no reductions.

UNEMPLOYMENT INSURANCE

The net county cost for unemployment insurance is recommended to decrease $42,617, or 8.3% below the prior year. Salaries and Employee Benefits are recommended to increase a net of $2,862 or 5.5% for approved 1989-90 cost-of-living adjustments and known cost-of-living adjustments in 1990-91. Services and Supplies are recommended to decrease a net of $45,479, or 9.8%. This consists of a $178 increase in Internal Service Fund charges, a $21,859 increase primarily in professional and special services and a decrease of $67,516 to offset an overage in the Personnel budget.

The recommended budget includes a budget balancing plan to meet the net funding cap of $539,344 as set forth in the Board's approved budget policy. This includes a $45,479 reduction in Services and Supplies expenses to offset an average in Personnel and Labor Relations. Refer to the Budget Balancing Plan Summary for a description of impacts.

DISASTER RESPONSE

The net county cost is recommended at $1,133,375. Services and Supplies are recommended at $5,333,528. Of this, $5,284,528 is primarily for the General Service and the Public Works Agencies to repair earthquake damages at the Alameda County Courthouse, the County Administration

Building, Highland Hospital, Health Headquarters, Oakland-Piedmont-Emeryville Municipal Court, North County Jail, Fairmont Hospital, the County Laundry and San Lorenzo Library. Repairs will be accomplished by contracting for specific projects. The remaining $49,000 is for the Assessor's Office to administer earthquake calamity claims and for shelving units at the Social Services Agency. Revenues are recommended at $4,200,153 due to anticipated reimbursement from the Federal Emergency Management Agency and the State Office of Emergency Services for earthquake repairs. There is an estimated cash flow lag of $1,133,375 which is the net county cost for this budget.

Since this is a new budget this year, it does not have a net funding cap. The net county cost in this budget will be offset by corresponding reductions in the Capital Projects budget #146 where projects will be deferred to allow for completion of earthquake repairs.

UNALLOCATED SPACE

The 1990-91 net county cost for unallocated space is recommended to increase $14,011, or 4.8%, above the 1989-90 approved budget. The only change recommended is increased Building Maintenance Department charges to reflect actual needs.

The recommended budget includes a budget balancing plan to meet the net funding cap of $304,870 as set forth in the Board's approved budget policy. The department is able to meet its net funding cap without a negative impact on services.

MISCELLANEOUS EXPENSE

The 1990-91 budget is recommended to increase $184,170, or 3.2%. Of this, $125,282 is due to increases in Countywide operating expenses. The remaining $58,888 is largely due to inflationary increases in the cost of funded activities and tasks.

The recommended budget includes a budget balancing plan to meet the net funding cap of $5,915,644 as set forth in the Board's approved budget policy. The department is able to meet its cap without a negative impact on services.

Highlights

		Amount	Positions
1. Mid-year Board-approved adjustments and personnel transactions	S&EB	280,625	5.34
	S&S	30,930	
	Net	311,555	
2. Other Salary & Benefit adjustments including positions for the newly created Economic Development Department and associated Service and Supply expenses	S&EB	372,034	6.27
	S&S	130,020	
	Net	502,054	
3. Miscellaneous Salary & Benefits Adjustments	S&EB	68,691	1.00
4. Net change in charges from Internal Service Fund Departments	S&S	532,696	0.00

5.	Approved and known 1989-90 and 1990-91 salary and employee benefit cost-of-living adjustments	S&EB	2,763,474	0.00
6.	Net increase for New Disaster Response budget due to cash flow lag	S&S Rev. Net	5,333,528 (4,200,153) 1,133,375	0.00
7.	Increase in Service & Supplies based on actual experience	S&S	498,920	0.00
8.	Increase in Other Charges based on actual experience	OC	50,284	0.00
9.	Decrease in Fixed Assets based on actual experience	FA	(193,140)	0.00
10.	Increase in Intra-Fund Transfers based on actual experience	IFT	(401,599)	0.00
11.	Net increase in Other Financing Uses	OFU	61,005	0.00
12.	Net increase in Revenues based on actual experience and anticipated new revenues from service charges	Rev.	(1,629,089)	0.00
13.	Budget Balancing Adjustments	S&EB S&S FA Net	(447,553) (348,099) (5,500) (801,152)	(9.21)
	TOTAL CHANGE IN NET COUNTY COST		2,897,074	3.40

Budget Balancing Plan Summary

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V		1990-91 Reduction in Net County Cost	Service Impact
GENERAL GOVERNMENT:					
101-BOARD OF SUPERVISORS Within cap by reducing Services & Supplies and Fixed Assets			S&S FA Net	(20,886) (2,500) (23,396)	• Minimal
103-CLERK, BOARD OF SUPERVISORS Within cap by reducing Services & Supplies			S&S	(17,124)	• Minimal

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
104-COUNTY ADMINISTRATORS OFFICE Within cap by reducing staff		(0.75)	S&EB	(57,244)	• Increased workload for remaining staff
110-AUDITOR-CONTROLLER Within cap as expenditures are offset by revenue					
111-OFFICE OF ASSESSOR Within cap by reducing funding for appraisal staff	(2.75)	(1.71)	S&EB	(206,849)	• Reduced ability to make timely and accurate assessments and potential reduction in property tax revenues
114-TREASURER-TAX COLLECTOR Within cap by reducing Salaries & Benefits, Services & Supplies, and Fixed Assets	(3.00)		S&EB S&S FA Net	(103,396) (39,810) (3,000) (146,206)	• Increased workload for remaining staff
115-RETIREMENT No reductions required because appropriations are fully offset by revenues					
117-PURCHASING & STORES Below its cap due to increase in credits and decreased Services & Supplies			S&S	(10,802)	• Will offset other overages in GSA
120-CENTRAL COLLECTIONS No reduction required because appropriations are fully offset by revenues.					
121-PROPERTY & SALVAGE Within cap because Intra-Fund Transfers fully offset increases					

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
125-COUNTY COUNSEL Within funding cap by reducing a position and Services & Supplies	(1.00)		S&EB S&S Net	(80,064) (18,783) (98,847)	• Workload increases for remaining staff resulting in service delays and Service & Supplies reduction will affect staff training and development
131-PERSONNEL & LABOR RELATIONS Above cap but is offset by reduction of Services & Supplies and equal reduction in the Unemployment Insurance budget			S&S	(162,245)	• Impacts legal and audit services and employee related child care programs
145-PUBLIC WORKS ADMINISTRATION Within cap by reducing Services & Supplies			S&S	(4,044)	• Delay in review process for submittals by developers
147-PLANT MANAGEMENT Within cap by reducing Services & Supplies			S&S	(6,889)	• Minimal
148-GENERAL SERVICES AGENCY ADMINISTRATION Above cap but overage is offset by revenues from Purchasing & Stores					
155-REGISTRAR OF VOTERS Within cap because revenue is sufficient to offset any need for reductions					
165-ADVERTISING COUNTY RESOURCES No reduction needed since revenues and appropriations are within cap					
167-ECONOMIC DEVELOPMENT New budget which has no funding cap but is within County Administrator's cap					

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
174-OTHER INSURANCE AND SURETY BONDS Within cap so no budget balancing plan					
175-UNEMPLOYMENT INSURANCE Below its cap which will equally offset Personnel & Labor Relations budget which is above its cap			S&S	(67,516)	• Reduced insurance reserves
195-DISASTER RESPONSE New budget which has no funding cap, the cost will be offset by a corresponding reduction in the Capital Projects budget					
197-UNALLOCATED SPACE Within cap with no negative impact on services					
199-MISCELLANEOUS EXPENSE Within cap with no negative impact on services					
TOTAL GENERAL GOVERNMENT	(6.75)	(2.46)	S&EB	(447,553)	
			S&S	(348,099)	
			FA	(5,500)	
			Net	(801,152)	

Major Assumptions

1. Unemployment Insurance

The enactment of Senate Bill 600 changed the weekly unemployment benefit rate from $166 per week to $190 per week effective January 1, 1990, a 14.5% increase. On January 1, 1991, the amount will increase again to $210 per week, a 26.6% increase. Provided there are no additional adjustments in the State unemployment rate and there are no layoffs, the current level of funding should be sufficient for 1990-91.

2. Disaster Response

No additional earthquake damage from the October 17, 1989 Loma Prieta earthquake will be found.

3. Advertising County Resources

The Alameda County Art Commission will meet the commitment to enhance its fiscal position by continuing to seek and secure additional funding support from private as well as public grant sources.

4. Other Insurance and Surety Bonds

No major catastrophic events will occur causing an additional impact on the General Fund share of insurance costs.

Pending Factors

1. Central Collections - Adjustments Based on Operations Unknown Unknown

Adjustments in Central Collections may be made to reflect implementation of departmental reduction plans.

2. Public Works Administration - Surveyor Fee Schedule $(200,000) 0.00

Revised fee schedule for County Surveyor work will significantly reduce the $200,000 current net cost if adopted by Board of Supervisors in 1990-91.

3. Plant Management - Potential Concessions Revenue Unknown 0.00

Potential for partial restoration of concessions revenue from the Coliseum.

4. Other Insurance & Surety Bonds - Funding Level for Reserves in Budget 173 Unknown 0.00

An audit and an actuarial study will be completed by June 30, 1990. The results of these two studies will determine outstanding liabilities and the appropriate funding level for reserves in budgets #171 and #173. Budget #174 is the General Fund pro-rata share of budget #173.

5. Disaster Response - FEMA/State OES Reimbursement Unknown 0.00

Full reimbursement of allowable earthquake costs.

Funded Issues

1. Auditor Controller - Funding for Auditor II Position $43,357 1.00

The recommended budget includes funding for an existing Auditor II position. This position is currently filled but unfunded. Funding is available within the department's net funding cap.

2. GSA Purchasing and Stores - Implementation of Surcharges $(215,984) 0.00

As a General Fund department which supports County operations, the Purchasing and Stores Department has been unable to expand its resources to meet increased demands for purchasing services. Although the increased demands come from a wide spectrum of county agencies and departments they are primarily from the law and justice and health care areas. Many of the increases are funded by State and federal grants, special use trust funds, and Board approved budget increases. The surcharge will be applied to all County Agencies and Departments, rather than to a select number, so as not to jeopardize the ability of subvented budgets to claim reimbursement.

The result of the surcharge is a Purchasing and Stores Department budget request that is $48,885 under the 1990-91 cap, eliminating the need for a budget reduction and maintaining the existing service level. The difference between the budget cap and the budget request will be applied to the budget for GSA-Administration, budget #148, so it may continue to provide administrative support to all GSA budgets while guiding many of the business activities of the County.

3. Advertising County Resources - Miscellaneous Category (Board of Supervisors) $10,350 0.00

- Admission Day Committee	$1,000
- Veterans Day Committee	$850
- Veterans Parade	$2,500
- JACKIE	$1,000
- Black Cowboy Parade	$5,000

Artistic Category (Art Commission) $201,000 0.00

- Art Support Program	$167,000
- ARTSFUND Program	$34,000

Unmet Needs

1. Purchasing and Stores - Annual Supply Contract Team $85,550 2.00

As a General Fund budget the Purchasing Department has not increased its resources to meet new and expanded programs authorized since Proposition 13. The result has been a reduction in the overall service level and most importantly the Department's ability to take advantage of savings that are generated through the establishment of annual supply contracts which are the end product of the competitive bid process. The development and maintenance of these types of contracts cannot be handled by the existing buying staff and as a result the County is missing the opportunity to save substantially more than the $116,250 annual savings shown below.

The team would be responsible for: identifying and developing new annual supply contracts, monitoring the annual contracts program for the County, maintaining a master list of contracts, sending notification to staff of contract expirations in sufficient time to allow for rebid, renewing or extending, reviewing existing contracts with the Purchasing staff and using departments with the intent of improving future contracts.

The following are a few examples of commodities that should be put under annual supply contracts to lower purchasing costs.

Commodity/Annual Expenditures	Savings from Contracting
Prepared/Canned Meats - $50,000	$5,000
Travel Services - $100,000	$10,000
Auto Parts - $750,000	$37,500
Fresh Produce - $225,000	$11,250
Window Replacement - $150,000	$15,000
Frozen Food - $50,000	$5,000
Misc. Food Supplies - $25,000	$2,500
Orthopedic Hardware - $50,000	$5,000
X-ray Equipment Maint. - $20,000	$20,000
Surgical Instruments - $50,000	$5,000
TOTAL	$116,250

2. County Counsel - Data Processing/Computer Enhancements $47,000 0.00

Ugrading of the Department's data processing and computer capabilities was begun in 1989-90. In order to improve the delivery of high quality cost-effective legal services, personal computer capability needs to be available to all professional staff. This will aid legal research, drafting, and communication and can avoid increases in non-attorney staff.

3. Advertising County Resources - Admission Day Celebration $500 0.00

The County has appropriated $1,000 to this activity in prior years. The Committee has requested an additional $500; this would represent a 50% increase in the County's General Fund contribution from the 1989-90 level.

Alameda County Art Commission $45,150 0.00

- Art Support Program: An increase in the amount of $8,000 for additional grant funding to community based art organizations; this would represent a 5% increase in the County's General Fund contribution from the 1989-90 level of $160,000.

- ARTSFUND Program: An increase in the amount of $5,000 from the County's General Fund for expansion of the program's solicitation efforts.

- Art Commission Administration: An increase in the amount of $24,150; this would represent a 39% increase in the County's General Fund contribution from the 1989-90 level of $61,197.

- New Art Program: An increase in the amount of $8,000 for a proposed new intra-county touring program; this would represent a 100% increase in the County's General Fund contribution level.

Position Change Summary

Classification	1989-90 Approved	1989-90 Adj. Bud.	Change App. Adj.	1990-91 Prelim.	Change Adj. Pre.
SUPRVSR'S AIDE	0.00	0.75	0.75	1.00	0.25
ADMIN ANALYST	0.00	0.00	0.00	5.00	5.00
PRINCIPAL ADMIN ANALYST	5.00	5.00	0.00	5.25	0.25
MANAGEMENT SPECIALIST	1.00	1.00	0.00	0.00	(1.00)
CLERK II	51.42	49.75	(1.67)	51.33	1.58
SECRETARY II	11.50	10.00	(1.50)	11.00	1.00
AUDITOR II	8.00	8.00	0.00	9.00	1.00
SUPRVSING SECRETARY II	1.00	1.00	0.00	1.00	0.00
ACCOUNT CLERK II	35.00	35.00	0.00	33.00	(2.00)
ADMIN SERVICES OFFICER	0.92	1.00	0.08	1.00	0.00
LEAD CLERK	5.00	4.00	(1.00)	3.00	(1.00)
SPECIALIST CLERK	5.00	3.00	(2.00)	3.00	0.00
DATA CONTROL TYPIST	1.00	1.00	0.00	0.00	(1.00)
DATA INPUT CLERK	7.00	8.00	1.00	9.00	1.00
SUPRVSING CLERK I	4.00	7.00	3.00	6.92	(0.08)
CLERK INTERMITTENT I	3.40	3.47	0.07	3.42	(0.05)
ACCOUNTING TECHNICIAN	0.00	1.00	1.00	1.00	0.00
SUPPLY CLERK I	1.00	0.00	(1.00)	0.00	0.00
SUPPLY CLERK II	0.00	1.00	1.00	1.00	0.00
REAL PROPERTY APPRAISER AIDE	0.00	1.00	1.00	1.00	0.00
APPRAISER II	38.00	37.00	(1.00)	36.42	(0.58)
APPRAISER III	22.00	22.00	0.00	21.00	(1.00)
SUPRVSING APPRAISER I	5.00	5.00	0.00	4.25	(0.75)
AUDITOR-APPRAISER II	13.00	13.00	0.00	12.00	(1.00)
AUDITOR-APPRAISER III	14.00	14.00	0.00	13.00	(1.00)
SUPRVSING ACCOUNTANT I	3.00	3.00	0.00	2.00	(1.00)
STENOGRAPHER II	1.00	1.00	0.00	1.00	0.00
PURCHASING TECHNICIAN	4.00	0.00	(4.00)	2.00	2.00
BUYER II	3.00	5.00	2.00	5.00	0.00
MANAGER, CENTRAL SERV. DEPT.	1.00	0.00	(1.00)	0.00	0.00
PROGRAM SPECIALIST I	0.83	0.83	0.00	1.00	0.17
MESSENGER	0.71	1.26	0.55	1.26	0.00
SECRETARY I	0.50	1.50	1.00	1.67	0.17
BUYER'S ASSISTANT	4.00	5.00	1.00	5.00	0.00
DEPTY COUNTY COUNSEL	17.08	17.08	0.00	16.08	(1.00)
ADMIN SERVICES ASST	1.00	2.00	1.00	3.00	1.00
PERSONNEL TECHNICIAN	0.00	0.58	0.58	1.00	0.42
PERSONNEL ANALYST	5.75	5.17	(0.58)	5.00	(0.17)
SUPRVSING PERSONNEL ANALYST	1.00	0.00	(1.00)	0.00	0.00
ASST DIR OF PERSONNEL	0.00	1.00	1.00	1.00	0.00
HEARING OFFICER	0.06	0.03	(0.03)	0.03	0.00
SUPRVSING CLERK II	1.00	0.00	(1.00)	0.00	0.00
SUPRVSING REGIST/ELEC TECH	1.00	2.00	1.00	2.00	0.00
COMPUTER OPERATOR I	0.00	0.00	0.00	1.00	1.00
MAPPING TECHNICIAN II	2.00	1.00	(1.00)	1.00	0.00

MAPPING TECHNICIAN III	0.00	0.67	0.67	0.67	0.00
ADMIN INTERN	0.00	0.00	0.00	0.27	0.27
TOTAL	279.17	279.09	(0.08)	282.57	3.48

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ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Capital Projects

SUMMARY

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Appropriation:					
Services & Supplies	279,323	192,560	648,234	1,266,000	617,766
Other Charges	32,667	0	0	0	0
Fixed Assets	7,687,134	13,074,690	40,503,887	29,481,387	(11,022,500)
Other Financing Uses	1,515,443	326,541	1,927,001	0	(1,927,001)
Net Appropriation	9,514,567	13,593,791	43,079,122	30,747,387	(12,331,735)
Financing:					
Available Fund Balance	(31,491)	(80,321)	(155,757)	(196,698)	(40,941)
Revenue	(4,026,531)	(7,742,138)	(25,483,471)	(16,377,286)	9,106,185
Total Financing	(4,058,022)	(7,822,459)	(25,639,228)	(16,573,984)	9,065,244
Net County Cost	5,456,545	5,771,332	17,439,894	14,173,403	(3,266,491)
Full Time Equivalents	0.00	0.00	0.00	0.00	0.00
Authorized Positions	N/A	0.00	0.00	0.00	0.00

Major Departments Included

146 - Plant Acquisition (General Fund)
146 - Plant Acquisition (Capital Projects)
146 - Plant Acquisition (Accumulated Capital Outlay)

Program Description

The Capital Projects program has three components. Budget Unit 146, Fund 10, is used to account for the County's General Fund capital construction projects. All acquisitions of real property, construction of new facilities or remodeling of existing facilities over $25,000 is financed through this budget unit. Budget Unit 146, Fund 14, was used to consolidate funds for capital construction improvements in the Capital Projects Fund. Budget Unit 146, Fund 28, provides appropriations necessary to carry out the County's Real Property Asset Conversion Program.

Financial Summary

The 1990-91 recommended appropriation for the Capital Projects program is $30,747,387. This recommendation represents a decrease of $12,331,735 or 28.6% from 1989-90 funding levels of which $11,824,400 is a reduction in the 1990-91 costs for multiple year projects approved in prior years including $4,069,349 due to the completion of projects and $1,218,000 due to the deferral of previously approved projects; $1,927,001 is a reduction in transfers to Mental Health and reserve cancellation and $1,476,500 is an increase to fund first year costs of the projects newly recommended for inclusion in the 1990-91 budget. The cost of work necessary for the completion of specific land use plans for Santa Rita and to prepare portions of the Staples Ranch property for sale is recommended to decrease by $56,834 from 1989-90 levels.

Services and Supplies accounts are recommended to increase by $617,766 based on experience and changes in the Auditor-Controller's accounting procedures for capital projects. Fixed Assets are recommended to decrease by $11,022,500 to fund architectural and construction services for County facilities.

The recommended decrease of $1,927,001 in Other Financing Uses represents a reduction in Transfers to Mental Health and reserve cancellations.

The Available Fund Balance is recommended to decrease by $40,941 based on projections of actual revenue and expenditures. Revenue is recommended at $16,377,286 representing a $9,106,185 decrease from 1989-90 levels. The resulting effects of these recommendations is a $3,266,491 decrease in net county costs for 1990-91.

Budget Balancing Plan

Requested capital projects in the General Fund have been deferred to ensure that the recommended budget is within its net funding cap and to allow for completion of earthquake repairs budgeted as a net county cost in the Disaster Response budget (#195).

Highlights

			Amount	Positions
1.	Decrease in current year costs of multi-year capital projects	FA	(11,022,500)	0.00
2.	Increase in miscellaneous services and supplies accounts for capital projects that are not capitalized by the Auditor-Controller	S&S	617,766	0.00
3.	Reduction in transfers to Mental Health and reserve cancellation	OFU	(1,927,001)	0.00
4.	Decrease in offsetting revenues to fund capital projects	Rev	9,106,185	0.00

5. Increase in Available Fund Balance based on anticipated 1989-90 revenues and expenditures	AFB	(40,941)	0.00
TOTAL CHANGE IN NET COUNTY COST		(3,266,491)	0.00

Pending Factors

1. Final Budget Unknown 0.00

The recommended Capital Projects budget will be reviewed for possible reductions before adoption of the Final Budget.

2. Animal Shelters Unknown 0.00

City share of animal shelter construction costs is still being negotiated. Capital Projects budget assumes 90% city share.

3. Potential Sale of Phase I of Staples Ranch Property Unknown 0.00

Unmet Needs

1. Deferred Capital Projects $71,720,000 0.00

A total of $71,720,000 in capital projects was requested for 1990/91 but must be deferred due to funding constraints. This does not include any funds required for the proposed new Hospital Medical Center.

Funded Issues

The following projects are newly recommended for 1990-91 and are identifed as funded issues at this time.

Project Description	1990/91 Funding Required	Revenue	Net County Cost
Fairmont Hospital			
B2 Nurses Station	$165,000	$165,000	$ 0
Total Fairmont Hospital	$165,000	$165,000	$ 0
Probation			
New Juvenile Hall Feasibility	$ 84,000	$ 84,000	$ 0
Sally Port	75,000	75,000	0
Total Probation	$159,000	$159,000	$ 0

Courts/Ancillary			
Oakland Muni Security Civil/Probate	$ 75,000	$ 75,000	$ 0
Hayward-Relocate Civil & Small Claims	200,000	200,000	0
Fremont Clerks Office Counters	50,000	50,000	0
Pleasanton Marshal's Office	35,000	35,000	0
Fremont Marshal's Security	100,000	100,000	0
Total Courts	$460,000	$460,000	$ 0
County Clerk			
Rm 109 Remodel-Civil/Probate	$82,500	$82,500	$ 0
Total County Clerk	$82,500	$82,500	$ 0
Public Works			
Storage	$40,000	$40,000	$ 0
Total Public Works	$40,000	$40,000	$ 0
General Services Agency			
Administration-Electric/Fire	$150,000	$ 0	$ 150,000
Reloc Hayward Gas Stn/Site Search	100,000	0	100,000
Total General Services Agency	$250,000	$ 0	$ 250,000
Sheriff			
OES Addition	$ 320,000	$ 0	$ 320,000
Total Sheriff	$ 320,000	0	$ 320,000
TOTAL 1990-91 RECOMMENDED CAPITAL PROJECTS	$1,476,500	$ 906,500	$ 570,000

1990-91 CAPITAL PROJECTS

I. 1987-88 Board Approved Project Description	Total Estimated Project Costs	1990-91 Funding Required	Funding Source
Highland Hospital			
First Flr Clinic, Med Rec	$ 2,800,000	$1,250,000	
Fourth Flr Acute	3,900,000	1,500,000	Budget Unit 470
Third Flr Acute Lab Ventilation	250,000	150,000	($630,900)/General
Electrical Expansion	2,000,000	500,000	Fund ($2,769,100)/
E Bldg 1,2,3	4,000,000	2,750,000	1989 Bond Proceeds
Renovate Old Admin Bldg	3,000,000	1,500,000	($4,250,000)
Total Highland	$15,950,000	$7,650,000	

Courts/Ancillary			
Alameda Muni Court	$ 4,500,000	$ 600,000	Cortese
Fremont Hall of Justice Remod	1,810,000	230,000	Cortese
Winton Ave Addition	2,000,000	25,000	Temp Court House Const
Berkeley Muni Court	13,200,000	50,000	Temp Court House Const
Superior Ct/Renov Prob Cntr			
Air Cond Main Bldg, Annex	0	0	Project Deleted
Court Rooms	6,000,000	500,000	Temp Ct House Const
Court House Security	75,000	75,000	Temp Ct House Const
Total Courts/Ancillary	$27,585,000	$1,480,000	
Animal Shelters			
San Leandro	$ 3,050,000	$ 0	General Fund/Cities
Tri Valley	3,590,000	300,000	General Fund/Cities
Total Animal Shelters	$ 6,640,000	$ 300,000	
Probation			
Intercom Replcmt	$ 90,000	$ 70,000	County Correctional Facilities Capital Expenditures Bond Act (Prop 52)/Prop 86 General Fund/Cortese
Juv Hall Med Unit/Modular	270,000	20,000	
Los Cerros Dr Expansion	85,000	85,000	
Central Kitchen Renov	600,000	500,000	
Total Probation	$ 1,045,000	$ 675,000	
Public Defender Remod	$520,000	$20,000	Cortese
Total Public Defender	$520,000	$20,000	
Sheriff			
Santa Rita Haz. Waste Remov	$2,000,000	$1,200,000	ACO Fund
Total Sheriff	$2,000,000	$1,200,000	
General Services Agency			
County Laundry	$ 850,000	$ 560,000	General Fund
Total General Services Agency	$ 850,000	$ 560,000	
Planning & Feasibility		$ 50,000	General Fund
Prior Projects		$ 150,000	General Fund
TOTAL 1987-88 CAPITAL PROJECTS	$54,590,000	$12,085,000	

II. 1988-89 Approved Capital Proj Project Description	Total Estimated Project Costs	1990-91 Funding Required	Funding Source
Highland Hospital			
Stat Lab Relocation	$300,000	$300,000	General Fund
Total Highland Hospital	$300,000	$300,000	

General Services Agency			
Comm Tower Crane Ridge	$400,000	$400,000	General Fund/SDAF/EMS
Comm Tower Sunol Ridge	250,000	20,000	General Fund
Total General Services Agency	$650,000	$420,000	
Santa Rita Reuse			
SR-Master Plan	$ 165,000	$100,000	General Fund
SR-CHP Facility	1,800,000	50,000	General Fund
SR-Agri Dept Facility	1,815,000	25,000	General Fund
Total Santa Rita Reuse	$3,780,000	$175,000	
TOTAL 1988-89 CAPITAL PROJECTS	$4,730,000	$895,000	

III. 1989-90 Approved Cap Proj Project Description	Total Estimated Project Costs	1990-91 Funding Required	Funding Source
Highland/Fairmont Hospitals			
Master Plan	$500,000	$200,000	Hospital Capital ($300,000)/Generl Fund
Total Highland/Fairmont	$500,000	$200,000	
General Services Agency			
Oakland Muni Crt: HVAC Deficiencies	$1,000,000	$ 900,000	Temp. Court House Const./ Designer:HOK/Takashasi if Suit Settled in County's Favor
HHJ Center Parking Structure	2,720,000	2,620,000	Temp Court House Const.
GSA Warehouse Relocation	5,000,000	4,800,000	General Fund
Lakeside Plaza Building Renovation	3,350,000	1,997,167	Bond Proceeds
12th and Oak Building Renovation	3,817,720	3,817,720	General Fund/Temp Courthouse Const ($217,000)
Total General Services Agency	$15,887,720	$14,134,887	
Courts/Ancillary			
County Clerk-Remodel Civil Process	$150,000	$ 25,000	Co Clks Micrographic Trust Fund
SLO/Hay Municipal Court-Comp Rm	75,000	75,000	Temp Crt Hse Construction
Total Courts/Ancillary	$225,000	$100,000	
Probation			
Emergency Fire Road Construction	$ 50,000	$ 50,000	Eden Fire District
Chabot Camp: Track & Drainage Rep	200,000	200,000	General Fund
Total Probation	$250,000	$250,000	

Sheriff			
Santa Rita Training Academy	$2,640,000	$ 740,000	General Fund/BU#234
Total Sheriff	$2,640,000	$ 740,000	
Social Services Agency			
Main Office: Remodel Waiting Rm	$600,000	$600,000	State/Federal Reimbursement/General Fund
Total Social Services	$600,000	$600,000	
TOTAL 1989-90 APPROVED CAPITAL PROJECTS	$20,102,720	$16,024,887	
GRAND TOTAL ALL 1987-88 - 1988-89 APPROVED CAPITAL PROJECTS	$79,422,720	$29,004,887	

IV. 1990-91 Recommended Cap Proj

Project Description	Total Estimated Project Costs	Funding Required	Funding Source
Fairmont Hospital			
B2 Nurses Station	$ 165,000	$ 165,000	Enterprise Fund
Total Fairmont Hospital	$ 165,000	$ 165,000	
Probation			
New Juvenile Hall Feasibility	$ 84,000	$ 84,000	Cortese
Sally Port	100,000	75,000	Cortese
Total Probation	$ 184,000	$ 159,000	
Courts/Ancillary			
Oakland Muni Security Civil/Prob.	$ 75,000	$ 75,000	Cortese
Hayward-Relocate Civl & Small C	200,000	200,000	Cortese
Fremont Clerks Office Counters	50,000	50,000	Cortese
Pleasanton Marshal's Office	35,000	35,000	Cortese
Fremont Marshal's Security	100,000	100,000	Cortese
Total Courts	$ 460,000	$ 460,000	
County Clerk			
Rm 109 Remodel-Civil/Probate	$ 550,000	$ 82,500	Cortese
Total County Clerk	$ 550,000	$ 82,500	
Public Works			
Storage	$ 40,000	$ 40,000	$50% Road/50% Flood
Total Public Works	$ 40,000	$ 40,000	
General Services Agency			
Admin. Bldg.-Electric/Fire Sys	$ 150,000	$ 150,000	General Fund
Reloc Hayward Gas Sta/Site Search	100,000	100,000	General Fund
Total General Services Agency	$ 250,000	$ 250,000	

Sheriff			
OES Addition	$3,200,000	$ 320,000	General Fund
Total Sheriff	$3,200,000	$320,000	
TOTAL 1990-91 RECOMMENDED CAPITAL PROJECTS	$4,849,000	$1,476,500	
GRAND TOTAL APPROVED AND RECOMMENDED PROJECTS	$84,271,720	$30,481,387	

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ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Public Protection

SUMMARY

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Appropriation:					
Salaries & Benefits	132,245,932	144,336,764	155,434,062	168,064,764	12,630,702
Services & Supplies	53,464,829	60,605,582	73,534,552	78,319,231	4,784,679
Other Charges	88,076	708,562	612,300	651,869	39,569
Fixed Assets	2,971,447	1,746,082	2,812,746	1,423,916	(1,388,830)
Intra-Fund Transfers	(3,568,332)	(3,694,059)	(3,708,942)	(3,895,947)	(187,005)
Other Financing Uses	44,000	52,000	0	255,676	255,676
Net Appropriation	185,245,952	203,754,931	228,684,718	244,819,509	16,134,791
Financing:					
Property Tax	(246,627)	(306,891)	(285,127)	(297,200)	(12,073)
Available Fund Balance	(179,830)	(81,821)	(438,809)	(366,912)	71,897
Revenue	(51,430,275)	(53,509,261)	(77,851,223)	(79,847,187)	(1,995,964)
Total Financing	(51,856,732)	(53,897,973)	(78,575,159)	(80,511,299)	(1,936,140)
Net County Cost	133,389,220	149,856,958	150,109,559	164,308,210	14,198,651
Full Time Equivalents	3,207.00	3,252.84	3,652.74	3,444.40	(208.34)
Authorized Positions	N/A	0.00	4,028.00	4,024.00	(4.00)

Major Departments Included

162 - Consolidated Dispatch
200 - Superior Court
201 - Trial Court Revenue
202 - County Clerk
203 - CORPUS
205 - District Attorney
206 - Urban Crime Narcotics Task Force
207 - Public Defender
209 - Grand Jury
210 - Alameda Municipal Court
211 - Berkeley-Albany Municipal Court
212 - Fremont-Newark-Union City Municipal Court
213 - Livermore-Pleasanton-Dublin Municipal Court
214 - Oakland-Piedmont Municipal Court
216 - San Leandro-Hayward Municipal Court
218 - Office of Court Services
220 - Sheriff - Administration
221 - Countywide Services
222 - Unincorporated Services
223 - Dublin Police Services
225 - Civil Division
226 - Sheriff - Cal I.D.
227 - Consolidated Criminal Records Unit
228 - Sheriff - Bailiffs
235 - Medical Security
236 - Santa Rita Jail

237 - Work Furlough
238 - North County Jail
239 - Detention & Corrections Administration
240 - Probation Administration
242 - Juvenile Hall
243 - Adult Probation
245 - Chabot Ranch
246 - Los Cerros
248 - Juvenile Probation
249 - Juvenile Institutions Administration
250 - Standards and Training for Corrections (STC) Program
257 - Deinstitutionalization of Status Offenders
260 - Public Safety
265 - Agricultural Commissioner
266 - Building Inspection
267 - Sealer of Weights & Measures
270 - Office of Emergency Services
271 - Coroner-Public Administrator
272 - Housing & Community Development
273 - Planning Department
274 - Local Agency Formation Commission
275 - County Recorder
280 - Structural Fire
282 - Animal Control
282 - Animal Control
455 - Adult Detention Medical Services

Financial Summary

The 1990-91 preliminary net county cost for the Public Protection Program is recommended to increase $14,198,651, or 9.5%, from $150,109,559 to $164,308,210.

Budget balancing plans for Public Protection Departments include a reduction in net funding of $16,957,824. This includes elimination of $14,408,529 for 208.55 filled and 58.51 vacant positions, a $2,438,637 reduction in services and supplies expenses, a $106,113 reduction in Fixed Assets expenditures, a $58,524 reduction in Intra-Fund Transfers, and a $63,069 increase in revenues. Refer to the Budget Balancing Plan Summary for a description of impacts.

State Trial Court Funding

The Trial Court Funding program budgets provide funding for the operations of the Superior and Municipal Courts, the County Clerk, the Office of Court Services and the Sheriffs-Baliffs unit.

The net county cost for this program is recommended to increase $6,812,978, or 68.0%, from $10,021,325 to $16,834,303.

Net appropriations for the program are recommended to increase $7,841,503. This includes adjustments for the annualization of the 1989-90 cost-of-living adjustments and known 1990-91 salary and benefit increases; 37.14 FTE positions based on the 1990-91 and prior Trial Court Funding and War on Drugs agreements; and other adjustments pursuant to the Trial Court Funding agreement provision for review and adjustments during the budget process.

Financing is recommended to increase a net of $1,936,140 including a cost-of-living increase in State Trial Court Funding block grant revenues and funding from the Justice Facilities Trust for fixed assets expenditures. These increases are partially offset by net decreases in fines and forfeitures based on the first full-year experience with 1989 statutory changes.

The number of full time equivalent positions is recommended to increase 55.14, or 6.3%, from 878.34 to 933.48.

These budgets will exceed their net funding cap due to the State Trial Court Funding agreement.

Sheriff's Department

The Sheriff's Department provides for law enforcement services in the unincorporated areas of the County, the operation of the County jail system, other public safety services and security, investigatory and information system services to the cities and local jurisdictions.

The recommended net county cost for the department will increase $4,742,332, or 5.9%, from $80,148,024 to $84,890,356.

Net appropriations for the department will increase $4,909,116 largely due to the annualization of 1989-90 and known 1990-91 cost-of-living adjustments, increases in Internal Service Fund charges and the cost of the medical services contract and the contract with AC Transit for security services. Fixed Assets are recommended to decrease $1,103,191, primarily due to the deletion of one-time CAL I.D. start-up costs.

Revenue is recommended to increase a net of $226,608, primarily due to the AC Transit services contract, partially offset by the deletion of one-time CAL I.D. revenue and a decrease in reimbursement for the care of state prisoners.

The number of full time equivalent positions is recommended to decrease 177.24, or 14%, from 1,440.43 to 1,263.19.

The recommended budget includes a budget balancing plan to meet the net funding cap of $84,162,321 as set forth in the Board's approved budget policy. The recommended budget is $84,890,356 which includes $728,035 over the cap for the Sheriff-Bailiffs unit which is exempt from the cap as a Trial Court Funding budget unit. A major component of the Budget Balancing Plan is the closing of the North County Jail on September 30, 1990 and the transfer of approximately 700 inmates to the Santa Rita Jail. This and other actions as described in the Budget Balancing Plan Summary have resulted in the elimination of $9,006,748 for 146.34 filled and 35 vacant positions and a $1,598,962 reduction in Services and Supplies. It also includes reductions of $84,540 in Fixed Assets, $58,524 in Intra-Fund Transfers and $60,000 in Revenue.

Probation Department

The Probation Department provides services to assist the court in case disposition and to implement court orders and state and local statutory requirements.

The recommended net county cost for the program will increase $1,429,450, or 4.2%, from $34,288,854 to $35,718,304.

Net appropriations are recommended to increase $1,160,168 primarily for salary COLAs, partially offset by the transfer of the Juvenile Traffic Hearing Unit to Superior Court. Revenues are recommended to decrease $269,282 largely due to the transfer of the Juvenile Traffic Hearing Unit to Superior Court.

The number of full time equivalent positions is recommended to decrease 42.84, or 5.5%, from 782.81 to 739.97.

The recommended budget includes a budget balancing plan to meet the Probation Department's net funding cap of $35,718,304 as set forth in the Board's approved budget policy. This includes the elimination of $1,534,917 for 16.54 filled and 20.51 vacant positons and a $622,267 reduction in Services and Supplies expenses, including $554,310 for community-based contractors. The reductions also include closing a 20 bed unit at Juvenile Hall, not opening a newly refurbished 25 bed unit for Los Cerros, a significant reduction in staffing levels in the adult and juvenile divisions, the elimination of pretrial services provided by the department and by Stiles Hall, the loss of one of two adult halfway houses, decreased funding for eleven contractors providing crisis counseling services and decreased funding for six contractors providing counseling/education and diversion programs. Refer to the Budget Balancing Plan Summary for a description of impacts.

District Attorney and Public Defender

The District Attorney is responsible for prosecuting all criminal violations within the County on behalf of the people of the State of California. Criminal statutes enforced include city and county misdemeanor ordinances, misdemeanor ordinances enacted by special governmental bodies and all state misdemeanor and felony statutes.

The recommended net county cost for this department will increase $858,759, or 5.1%, from $16,773,888 to $17,632,647. Net appropriations are recommended to increase $704,973, primarily for 1989-90 actual and 1990-91 known cost-of-living adjustments. Revenues are recommended to decrease $153,786 based on state reimbursement cash flow.

The number of full time equivalent positions is recommended to decrease 29.0, or 10.6%, from 302.16 to 273.16.

The recommended budget includes a budget balancing plan to meet the net funding cap of $17,632,647 as set forth in the Board's approved budget policy. This includes elimination of $2,286,521 for 29.00 filled positions and a $212,480 reduction in Services and Supplies expenses. Although the District Attorney's Office will be able to absorb a portion of the cuts through a redistribution of workloads, there will be a major affect on the way in which criminal prosecutorial services are provided and may result in the appointment of private prosecutors by both the Superior and Municipal Courts. Refer to the Budget Balancing Plan Summary for a description of impacts.

The Public Defender serves defense counsel in criminal cases for individual defendants who cannot afford a private attorney and also represents indigent individuals in juvenile matters and in mental illness commitment hearings.

The recommended net county cost for this department will increase $1,164,539, or 6.9%, from $16,838,012 to $18,002,551. Appropriations are recommended to increase $1,327,118, largely due to 1989-90 actual and 1990-91 known cost-of-living adjustments and an increase for the contract with the Bar Association for conflict cases. Revenues are recommended to increase $162,579, primarily from additional State grant funds.

The number of full time equivalent positions is recommended to decrease 17.23, or 8.6%, from 216.92 to 199.69.

The recommended budget includes a budget balancing plan to meet the net funding cap of $17,704,315 as set forth in the Board's approved budget policy. The recommended budget is $18,002,551 which is $298,236 over the cap for increases in the cost of the conflicts contracts with the Bar Association. The budget balancing plan includes elimination of funding of $1,540,632 for 16.67 filled and 2.00 vacant positions. This means that no out-of-custody intake interviews will be done and that the number of in-custody intake interviews will be significantly restricted, potentially resulting in overcrowding in detention facilities, increased delays and dismissals and the appointment of private counsel by the courts. Refer to the Budget Balancing Plan Summary for a description of impacts.

Other Public Protection Programs

Other Public Protection and regulatory programs include CORPUS, the Planning Department, the Housing and Community Development Department, the Agricultural Commissioner, the Sealer of Weights and Measures, Building Inspection, LAFCO and the Recorder.

The recommended net county cost for these departments, excluding the Recorder, will increase $151,184, or 3.7%, from $4,122,225 to $4,273,409. Net appropriations are recommended to increase $1,007,691 for actual 1989-90 and known 1990-91 salary and employee benefit cost-of-living adjustments, state grants and contracts and operating expenses. Revenues are recommended to increase $856,507 including increases in fees and charges, grant funding and non-CDBG revenue increases in the Housing and Community Development Department.

The recommended budget for the County Recorder represents a net county cost increase of $54,369, or 0.8%, from $(6,584,319) to $(6,529,950). This budget has a negative net county cost due to its statutory responsibility for recording all recordable documents and maps in the county. Salaries and employee benefits are recommended to increase $151,545 for annualization of actual 1989-90 and known 1990-91 salary and benefit increases. Services and Supplies are recommended to increase $47,637 based on the net change in adjustments to Internal Service Fund accounts.

The recommended budget includes a budget balancing plan to meet the net funding cap of $4,332,098 as set forth in the Board's approved budget policy. This includes elimination of 1.00 vacant FTE position and an automobile in the Sealer's budget and increases in revenue in the CORPUS and LAFCO budgets. The other budgets required no adjustments as they were in within their net funding caps. Refer to the Budget Balancing Plan Summary for a description of impacts.

Highlights

			Amount	Positions
1.	1989-90 and 1990-91 known Salary and Employee Benefit COLAs	S&EB	20,566,503	0.00
2.	Restoration to base of 3% contingency reduction offset by revenue from ITT settlement (Res. R-89-804, 10/3/89)	S&EB	4,327,192	0.00
		S&S	10,308	
			4,337,500	
3.	Adjustments for 1990-91 and prior State Trial Court Funding and War on Drugs agreements and to delete one-time costs	S&EB	1,310,972	37.14
		S&S	508,284	
		FA	(272,243)	
		Rev	(980,000)	
		Net	567,013	
4.	Personnel changes including regularization of positions, decrease in salary savings for Alameda and Pleasanton Courts, reclassifications and miscellaneous adjustments	S&EB	793,950	11.65
		S&S	(331,729)	
		Net	462,221	
5.	Changes in Sheriff's police and security services for AC Transit, City of Dublin and Highland and Fairmont Hospitals	S&EB	1,507,972	19.26
		S&S	180,830	
		Rev	(1,978,721)	
		Net	(289,919)	
6.	Adjustments in Cal ID program to delete one-time start-up costs and add COLA for operations costs	S&S	(812,861)	0.00
		FA	(720,200)	
		Rev	1,504,339	
		Net	(28,722)	
7.	Net adjustments in miscellaneous contracts and State grants	S&EB	102,277	0.00
		S&S	626,770	
		Rev	(437,232)	
		Net	291,815	
8.	Adjustments to Structural Fire Fund to match existing resources	S&EB	92,943	0.00
		S&S	(75,009)	
		FA	(11,377)	
		PT	(12,073)	
		AFB	78,232	
		Rev	(72,716)	
		Net	0	
9.	Delete Santa Rita food service positions due to contract and increased salary savings based on experience	S&EB	(1,813,859)	(17.33)
10.	Increase positions for Electronic Recording Demonstration Project in Superior Court	S&EB	151,281	6.00

11.	Adjustments to Fish and Game Fund budget based on available resources	S&S	7,040	0.00
		AFB	(6,335)	
		Rev	(705)	
		Net	0	
12.	Increased food and other operating costs and charges in juvenile institutions	S&S	228,928	0.00
		IFT	(132,356)	
		Net	96,572	
13.	Transfer from Services and Supplies for capital leases	S&S	(51,400)	0.00
		FA	51,400	
		Net	0	
14.	Changes in charges for Internal Service Fund and Central Collection services	S&S	3,619,494	0.00
15.	Increase for new medical contract and related services	S&S	3,084,516	0.00
16.	Increased Sheriff's Department uniform allowance per MOUs	S&S	87,205	0.00
17.	Net adjustments in operating expenses, one-time purchases of Fixed Assets and Revenue based on experience	S&S	203,939	0.00
		FA	27,680	
		Rev	29,296	
		Net	260,915	
18.	Annualization of mid-year adjustments	S&S	(62,999)	0.00
19.	Increases in minor home repair funding to contract amount and charges for indigent burials	OC	39,569	0.00
20.	Transfer annual lease-purchase for Consolidated Criminal Records computer system to Other Financing Uses and reduce for 1990-91 payment	FA	(269,094)	0.00
		OFU	255,676	
		Net	(13,418)	
21.	Decrease Fixed Assets to adjust for one-time 1989-90 capital equipment purchases and experience	FA	(88,883)	0.00
22.	Net increase in charges to other departments for services	IFT	(113,173)	0.00
23.	Decrease in fines and forfeitures based on first full year experience with 1989 statutory changes	Rev	888,535	0.00

24.	Net revenue increase from Justice Facilities Trust to fund Fixed Assets and partial CORPUS operations	Rev	(685,521)	0.00
25.	Decrease revenue from State and other agencies for inmate housing	Rev	411,000	0.00
26.	Increases in charges and fees	Rev	(413,921)	0.00
27.	Increase in non-CDBG Housing and and Community Development Revenue	Rev	(197,249)	0.00
28.	Budget Balancing Adjustments	S&EB	(14,408,529)	(265.06)
		S&S	(2,438,637)	
		FA	(106,113)	
		IFT	58,524	
		Rev	(63,069)	
			(16,957,824)	
	TOTAL CHANGE IN NET COUNTY COST		(14,198,651)	(208.34)

Budget Balancing Plan Summary

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost	Service Impact
TRIAL COURT FUNDING DEPARTMENTS				
200 - Superior Court				• None. These courts and related departments will exceed their net funding cap due to the State Trial Court Funding Agreement
201 - Trial Court Revenue				
202 - County Clerk				
210 - Alameda Municipal Court				
211 - Berkeley-Albany Municipal Court				
212 - Fremont-Newark-Union City Municipal Court				
213 - Livermore-Pleasanton-Dublin Municipal Court				
214 - Oakland-Piedmont Municipal Court				
216 - San Leandro-Hayward Municipal Court				
218 - Office of Court Services				
228 - Sheriff - Bailiffs				
205-DISTRICT ATTORNEY Eliminate 18.0 FTE attorney positions, 4.5 FTE inspector positions, 0.5 FTE	(29.00)		S&EB (2,286,521) S&S (212,480) Net (2,499,001)	• Alter the way in which criminal prosecutorial services are provided, resulting in the appointment of private prosecutors by the Superior and Municipal Courts

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V		1990-91 Reduction in Net County Cost	Service Impact
audio visual specialist, 0.5 Investigative Assistant, 0.5 Rehabilitation Counselor and 5.0 FTE Clerical positions					• Reduce availability of counseling services to victims of crime • Restrict in-house training capability
TOTAL DISTRICT ATTORNEY	(29.00)			(2,499,001)	
207-PUBLIC DEFENDER					
Eliminate 18.67 FTE attorney poisitions	(4.00)	(14.67)	S&EB	(1,540,632)	• No out-of-custody intake interviews will be done • Number of in-custody intake interviews will be significantly reduced resulting in overcrowding in detention facilities, increased delays, dismissals and the appointment of private counsel by the Superior and Municipal Courts
TOTAL PUBLIC DEFENDER	(4.00)	(14.67)		(1,540,632)	
240-PROBATION ADMINISTRATION:					
Elimination of one of two adult half way houses, Allied Fellowship and 7th Step Foundation, and phase out of delinquency prevention program contract with Berkeley Asian Youth Center			S&S	(86,014)	• Loss of 10 beds which presently serve approximately 65 offenders each year • This deliquency prevention program is not a direct component of the status offender network nor is it typically used as a resource for alternate disposition by the Juvenile Court
242-JUVENILE HALL					
Close a 20 bed unit	(4.17)		S&EB	(177,942)	• Reduce combined maximum capacity at Juvenile Hall and the Probation Center from 354 to 334

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V		1990-91 Reduction in Net County Cost	Service Impact
243-ADULT PROBATION					
Reduce adult probation staff by 15.62 FTE	(9.62)	(6.00)	S&EB	(561,002)	• Eliminate pretrial services, forcing judges to make bail and release decisions without verified information • Eliminate six court officers, increasing delays and inaccuracies • Reduction in drug testing of serious drug abusers
245-CHABOT RANCH					
No adjustments made to this budget unit but within Probation Department's cap					
246-LOS CERROS					
Eliminate 9.51 FTE; decrease Services and Supplies accounts		(9.51)	S&EB S&S Net	(379,249) (67,957) (447,206)	• Newly refurbished 25 bed secure custody unit will not open • Waiting list for vacant beds at Los Cerros will grow longer
248-JUVENILE PROBATION					
Reduce juvenile probation staff by 6.75 FTE	(2.75)	(4.00)	S&EB	(356,228)	• Average supervison caseload will increase from 58 to 66 cases • South County average intake per deputy will will increase from 37.1 to 42.2 cases • Sex offender caseload will be absorbed by remaining staff

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant		1990-91 Reduction in Net County Cost	Service Impact
	#F	#V		
249-JUVENILE INSTITUTIONS ADMINISTRATION No adjustments made to this budget unit but within Probation Department's cap				
250-STANDARD TRAINING FOR CORRECTIONS (STC) Within cap as expenditures are totally offset by revenue				
257-DEINSTITUTIONALIZATION OF STATUS OFFENDERS Eliminate 1.0 FTE; decrease $175,000 in funding for crisis counseling with: Berkeley Youth Center Alternatives for Family Counseling City of Fremont City of Hayward City of Livermore Metro YMCA-Oakland San Leandro Girls Club Scotlan Center Second Chance So. Alameda County YWCA and Xanthos House; eliminate funding for delinquency prevention services at Scotlan Center	0.00	(1.00)	S&EB (60,496) S&S (184,797) Net (245,293)	• Unit Supervisor's duties absorbed by Section Supervisor • Funding reduction of 11.2% for crisis counseling services to be absorbed by the eleven affected organizations • Four month phaseout contract for delinquency prevention services with one community based organization

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V		1990-91 Reduction in Net County Cost	Service Impact
260-PUBLIC PROTECTION					
Decrease in CBO contract services for counseling/education and diversion programs with: Project Intercept Stiles Hall San Leandro Girls Club So. Alameda County YWCA Spanish Speaking Citizens Foundation BAWAR	0.00	0.00	S&S	(283,499)	• Six community based organizations will no longer receive county funding for non-mandated programs
TOTAL PROBATION DEPT.	(16.54)	(20.51)		(2,157,184)	
SHERIFF'S DEPARMENT					
162-CONSOLIDATED DISPATCH					
Equipment maintenance/ fully operational support services for CAD/RMS system			S&S	(12,349)	• Minor impact as this is first year of operation and costs are only a preliminary estimate
220-SHERIFF-ADMINISTRATION					
Delete 7.0 positions; reclassify 1.0; reduce services and supplies		(7.00)	S&EB	(309,463)	• Delays in clerical activities; shifting of assignments
			S&S	(44,933)	
			FA	(16,837)	
			Net	(371,233)	
221-COUNTYWIDE SERVICES					
Delete 11.0 FTE positions; reduce lab, equipment maint. other services & supplies	(7.00)	(4.00)	S&EB	(588,087)	• Delays in Crime Lab processing; could result in trial delays; intelligence activity reduced; reorganization of command positions
			S&S	(89,778)	
			Net	(677,865)	
222-UNINCORPORATED SERV.					
Delete 12.67 FTE positions; reduce dispatch, other services and supplies	(12.67)		S&EB	(604,779)	• Reduction of available Sergeant & Deputy hours for patrol; reduction of Sergeant hours for investigation by 50%
			S&S	(90,579)	
			Net	(695,358)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V		1990-91 Reduction in Net County Cost	Service Impact
223-DUBLIN POLICE SERVS.					
There is no budget balancing plan for this program as expenditures are fully offset by revenues					
225-CIVIL DIVISION					
Delete 5.0 FTE positions; transfer 4.0 FTE positions from Civil to Transportation; increase services and supplies for increased transportation	(4.00)	(1.00)	S&EB	(264,222)	• Reduce civil process services to mandated services only--evictions, judgments, collections, bench warrants, real property levies and sales; impact on revenue; transportation of prisoners increases
			S&S	86,345	
			Rev	60,000	
			Net	(117,877)	
226-CAL ID					
There is no budget balancing plan for this program as expenditures are fully offset by revenue					
227-CONSOLIDATED CRIMINAL RECORDS					
Delete 10.0 FTE positions Fingerprint Technicians, clerical staff; reduce services & supplies	(3.00)	(7.00)	S&EB	(305,586)	• Delays in information processing, retrieval, workload backlogs in recordkeeping activities
			S&S	(4,186)	
			Net	(309,772)	
228-BAILIFFS					
This budget will exceed its funding cap due to the State Trial Court Funding Agreement					
235-COURTHOUSE JAIL					
Delete 6.0 FTE Keeper positions; reduce services and supplies		(6.00)	S&EB	(142,833)	• Minimal; significant decline in inmates receiving medical care at Highland Hospital due to on-site medical care at the jails
			S&S	(358)	
			Net	(143,191)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V		1990-91 Reduction in Net County Cost	Service Impact
236-SANTA RITA REHAB. CEN.					
Decrease overtime due to available staff from No. Co. Jail; increase serv. and supply for add'l population; decrease Fixed Assets; decrease IFT for laundry service to No. Co. Jail; decrease BMD for addtl. 3 units to remain unoccupied			S&EB	(1,064,740)	• 700 inmates transfer to Santa Rita from North County Jail; increased services and supplies due to higher inmate population; overcrowded conditions
			S&S	1,241,800	
			FA	(67,703)	
			IFT	58,524	
			Net	167,881	
237-WORK FURLOUGH					
Delete 7.0 FTE positions; reduce services and supplies	(3.00)	(4.00)	S&EB	(332,673)	• Reduced level of supervision for work furlough programs
			S&S	(10,324)	
				(342,997)	
238-NORTH COUNTY JAIL					
Close North County Jail 9/30/90; delete 115.17 FTE positions for last six months of fiscal year	(115.17)		S&EB	(5,072,029)	• Savings in salaries and benefits, services and supplies, building maintenance costs for 9 months; 700 inmates transfer to Santa Rita; transportation costs increase; increased costs for other depts. for travel to Santa Rita for interviews; increased risk of inmate violence
			S&S	(2,184,660)	
			Net	(7,256,689)	
239-DETENTION & CORRECTION					
Delete 1.0 FTE Inmate Services Manager position; decrease services & supplies		(1.00)	S&EB	(57,845)	• Minimal; possibility for funding position from the Inmate Welfare Trust Fund; services and supplies reductions based on first-year expenditure history
			S&S	(7,582)	
			Net	(65,427)	
270-OFF. OF EMERGENCY SVC.					
Delete 1.00 FTE position of Account Clerk; reduce services & supplies		(1.00)	S&EB	(31,208)	• May require reassignment of certain clerical tasks to ensure revenues attained; services and supplies reduced based on experience
			S&S	(6,796)	
			Net	(38,004)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant			1990-91 Reduction in Net County Cost	Service Impact
	#F	#V			
271-CORONER					
Delete 3.5 FTE positions	(1.50)	(2.00)	S&EB	(163,077)	• Frequency of hospital transport and autopsies performed; reduced potential for on-site storages and delays in criminal cases
280-STRUCTURAL FIRE					
There is no budget balancing plan for this program as expenditures are fully offset by revenues					
282-ANIMAL CONROL					
Delete 2.00 FTE positions; reduce services and supplies		(2.00)	S&EB S&S Net	(70,206) (12,688) (82,894)	• Requires realignment of staffing patterns at animal shelters; possible reduction in service hours or closure of Fairmont Shelter
282-ANIMAL CONTROL-FISH & GAME					
There is no budget balancing plan for this program as expenditures are fully offset by revenues					
455-ADULT DETENTION MEDICAL SERVICES					
This budget will exceed its funding cap due to priority for quality medical services in the jails			S&S	(462,874)	• Recommended to be reduced effective September 30, 1990 when North County Jail will close and inmates transfer to Santa Rita
TOTAL SHERIFF'S DEPT.	(146.34)	(33.00)		(10,571,726)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V		1990-91 Reduction in Net County Cost	Service Impact
265-AGRICULTURAL COMMISSIONER					
Within cap as expenditures are offset by revenue					
TOTAL AGRICULTURAL COMMISSIONER	0.00	0.00		0	
266-BUILDING INSPECTION					
Within cap as expenditures are offset by revenue					
TOTAL BUILDING INSPECTION	0.00	0.00		0	
267-SEALER OF WEIGHTS AND MEASURES					
Elimination of one Senior Weights and Measures Inspector position and one departmentally assigned vehicle		(1.00)	S&EB	(39,711)	• Reduce the number of two-party unregistered measuring device inspections
			S&S	(4,632)	
			Net	(44,343)	
TOTAL SEALER OF WEIGHTS AND MEASURES	0.00	(1.00)		(44,343)	
272-HOUSING & COMMUNITY DEVELOPMENT					
Within cap as expenditures are offset by revenue					
TOTAL HOUSING & COMMUNITY DEVELOPMENT	0.00	0.00		0	
273-PLANNING DEPARTMENT					
Within cap as expenditures are offset by revenue					
TOTAL PLANNING DEPARTMENT	0.00	0.00		0	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
274-LOCAL AGENCY FORMATION COMMISSION				
Within cap as expenditures are offset by revenue				
TOTAL LOCAL AGENCY FORMATION COMMISSION	0.00	0.00	0	
275-RECORDER				
Within cap as expenditures are offset by revenue				
TOTAL RECORDER	0.00	0.00	0	
TOTAL PUBLIC PROTECTION	(208.55)	(56.51)	(16,957,824)	

Major Assumptions

1. North County Jail closes September 30, 1990; 700+ inmates will be transferred to Santa Rita.
2. Vacant positions within the Sheriff's Department will be frozen to allow for attrition.
3. Overtime for miscellaneous relief can be reduced due to the availability of staff from North County Jail from October-December, 1990.
4. Services and Supplies need to be increased for a population of 3,700 at Santa Rita.
5. The additional three housing units, scheduled for completion in the Fall, 1990 will not be opened.

Pending Factors

1. Proposition 115 Unknown Unknown

May affect the volume and administration of criminal filings. Increases involvement of the Grand Jury in criminal matters.

2. New Alameda Court Facility $0 0.00

Relocation of the Alameda Municipal Court to a new facility in the Fall, 1990 is budgeted in the Capital Projects budget #146. The cost is offset by revenue from the Criminal Justice Facilities Fund.

3. Berkeley-Albany Municipal Court $0 0.00

Continued review of appropriate alternatives to the current Berkeley Court space is budgeted in the Capital Projects budget #146. The cost is offset by revenue from the Criminal Justice Facility Fund.

4. Additional Fremont Municipal Judgeship $544,834 10.00

Legislative request for additional judge to replace existing Commissioner position in Fremont-Newark-Union City Municipal Court. This would also require additional District Attorney, Public Defender and Sheriff's staff to support the court.

5. Small Claims Legal Advisory Program (SCLAP) Unknown 0.00

On January 1, 1989, the jurisdiction for Small Claims Court was increased to $2,000. This resulted in a 24% increase in clients handled by the Small Claims Legal Advisory Program. On January 1, 1991, the jurisdiction will increase to $2,500, which may impact the workload of SCLAP by a like amount.

6. Funding of Substance Use Risk Evaluation (SURE) Grant Unknown 0.00

Funding for the final year of the SURE grant is pending.

7. Dispute Resolution Programs Unknown 0.00

A Request for Proposal for contracts to provide dispute resolution services will be completed by June 30, 1990. Funding level is dependent upon funds available in the Dispute Resolution Trust Fund. There is no effect on net county cost.

8. Security Services Unknown Unknown

Resolution with the Social Services Agency of the level of security services to be provided during 1990-91. Determination by Health Care Services Agency whether security services will continue to be provided by the Sheriff's Department or by an outside agency.

9. Management Study Unknown Unknown

Building on the Hughes-Heiss management audit completed in January 1987, the Sheriff will complete his review and reorganization of this budget unit during this fiscal year.

10. Dublin Police Services $(10,549) 3.00

The City of Dublin is considering adding three positions. These positions would be fully offset by revenue, with the negative net county cost representing indirect costs not included in the budget. The Sheriff's Department is currently recalculating their indirect charges. Any necessary adjustments will be made as a final budget adjustment.

11. County Fire Unknown Unknown

Results of County Fire Plan Organization Study expected to be completed in January, 1991.

12. Available Fund Balances Unknown Unknown

Final determination of Available Fund Balance as of June 30, 1990 for Structural Fire & Fish & Game Funds by the Auditor-Controller.

13. Santa Rita Shelter Replacement Unknown 0.00

Replacement facility for the Santa Rita Animal Shelter is budgeted in the Capital Projects budget (#146). Participating cities will share in the funding. Source of funding for any increases in operating costs must be determined.

14. Medical Services Contract $3,286,149 0.00

The current contract with Prison Health Services expires June 30, 1990. The Board is tentatively scheduled to act on the new contract June 26, 1990.

15. Santa Rita Debt Service $685,000 0.00

Payment of December, 1990 Santa Rita debt service principal payment.

16. CORPUS System Enchancement/Replacement Unknown 0.00

CORPUS system enhancement/replacement as part of Court Computer Project.

17. User Fees Unknown 0.00

Complete study in 1990-91 to determine the feasibility of instituting user charges in 1991-92.

Funded Issues

1. CBO COLA's $89,344 0.00

An additional 4% COLA is included for community-based providers with full 12 month contracts for 1990-91.

2. Additional Position - Mitigation Monitoring $0 1.00

Current law requires that public agencies monitor a project sponsor's compliance with environmental impact mitigation measures imposed on projects. Addition of this Planner position will enable the County to follow up on each development project approved in our jurisdiction to ensure that all measures required to mitigate significant environmental impacts are carried out. The annual cost of the position will be fully offset through direct project billing and an increase in the hourly rate.

3. Additional Position - Project Management $0 1.00

The Planning Department is in the process of updating its data processing system which will include a Department-wide project tracking component. The purpose of this is to have accurate information available to other public jurisdictions and the public; to increase efficiency in application processing; to ensure that legal requirements, particularly deadlines, are met; and, to ensure that conditions of approval are fulfilled once the project is approved. The annual cost of the position will be fully offset by an additional increment to the billable hourly rate.

Unmet Needs

1. Dispatch Services - Additional Position $56,100 1.00

The department requested an additional Program Specialist position to assist the Emergency Services Dispatch Manager with the installation, implementation and staff training associated with the new Computer Aided Dispatch (CAD) system.

2. Additional Staffing $1,799,249 34.00

Initial staffing for Santa Rita was conceptual in nature and based on a specific inmate population. The original plan did not consider the increased inmate population, nor did it foresee the complexity of contract enforcement/coordination responsibilities involved with a provider that must meet accreditation requirements. Staffing shortages are due to either oversight, unrealistic workload expectations, misunderstanding of the master schedule's rigidity and the time actually needed to complete functions in that schedule, a vertical loading of work by having multiple activities occurring simultaneously, or a lack of information regarding the needs of contract service providers. The additional positions requested are: 25.0 Deputy Sheriff II, 1.0 Laundry Equipment Operator, 3.0 Sergeant, 5.0 Sheriff's Clerk. These positions are currently filled on overtime.

3. Staffing Additional-Three Housing Units $3,664,408 71.00

With the opening of three new units, an additional 542 beds will be added to the facility. This will result in increased needs in all areas, including Inmate Services, Kitchen, Supply, Medical, as well as the housing units themselves. The positions have been identified as follows: 16.0 Sheriff's Technician, 3.0 Sergeant, 50.0 Deputy Sheriff II, 1.0 Payroll Records Clerk, 1.0 Supply Clerk.

4.	Services & Supplies-Additional Housing Units	$193,378	0.00

With the opening of three additional housing units and the increase in population, additional clothing, household, laundry, office supplies and food service will be needed. The requested amount includes start-up supplies.

5.	Additional Staffing: All Municipal Court Buildings	$907,810	20.00

The Sheriff has identified the following additional positions as current unmet needs.

Item #	Classification	Positions	Pay Units
8604	Deputy Sheriff II	17.0	204
8617	Sergeant	3.0	36

The Sheriff states that additional positions are necessary to cover the various courts that are currently being covered on overtime.

- Last year, as part of the Trial Court Funding agreement, walk-through metal detectors and an x-ray machine were installed at each of the three public entrances to the Oakland Municipal Court building. 6.0 positions were approved to staff these stations. However, the stations are now required to be staffed 9.5 hours daily plus 4.0 hours on Monday evenings for night court. According to the Sheriff, each station requires 3.0 deputies during peak hours. The additional coverage is currently being provided on overtime. The 4.0 additional positions would provide a relief factor for vacation, training and illness and a Sergeant to supervise the unit.

- The Hayward Hall of Justice has twelve Superior Courtrooms. Only two of them, both juvenile, have assigned bailiffs. The equivalent of two of the remaining are now hearing in-custody criminal cases on a regular basis. The Sheriff is requesting 3.0 deputies, 1.5 per court to include a relief factor.

- The new Alameda Court building is scheduled for completion in late 1990. It will have a total of three courtrooms, two of which are scheduled for use upon opening and an audio/visual security console in the Marshal's office to monitor inmates in the courtrooms and holding cells. The Sheriff is requesting 4.0 deputies, 1.5 for each of the courtrooms and 1.0 for the Marshal's office, and a Sergeant for supervision.

- Two courtrooms, and occasionally a third, currently operate in the Pleasanton Municipal Court building. There is also an audio/visual security console in the Marshal's office to monitor inmates in courtrooms and holding cells. In order to staff this facility, 2.0 additional deputies have been assigned on an overtime basis for the past two years and supervision has been provided by the Sergeant assigned to the Fremont Marshal's office. The request is for 2.0 additional Deputy Sheriffs and 1.0 Sergeant position.

- There are presently two new municipal courtrooms under construction in the Fremont Municipal Court building scheduled for completion during 1990-91. The request is for 3.0 additional Deputy Sheriffs to provide Marshal service in these two courtrooms.

- Two courtrooms in the annex a block away from the Berkeley Municipal Court building handle in-custody criminal cases on a regular basis. The approved staffing configuration does not provide adequate staffing for this activity. The request is for 2.0 additional Deputy Sheriff positions.

- A uniform allowance of $19,750 is requested for these additional positions.

Given the County's current financial condition, these positions are not recommended for funding and have been identified as unmet needs.

6. Additional Public Defender Staffing $884,475
19.00

The Public Defender has identified the following additional positions as current unmet needs of the Office:

Item No	Classification	Positions	Pay Units
0220M	Admin. Serv. Asst. I	1.0	12
1212	Transcriptionist	2.0	24
1296N	Clerk Intermittent	1.0	1958 hrs.
1590N	Senior Legal Research Asst.	5.0	60
1585N	Legal Research Asst.	5.0	60
3125M	Asst. Public Defender III	5.0	60

The Public Defender states that additional support and administrative staff is required to assist the legal staff in completing necessary steps to provide effective assistance to indigent defendants. The office expects to have an increase of 300 new files per month bringing total files to 5,676 per month and the number of murder cases has risen 28.7% in the past 18 months. Workload currently exceeds the capacity of both the legal and support staff. The Public Defender states that without adequate time to prepare, attorneys risk allegations of incompetency by clients and the courts resulting in investigations by the State Bar. Given the County's current fiscal crisis these positions have been identified as unmet needs.

7. Non-Statutory Diversion Program $51,652 1.00
Full Year Funding for DPO III

In February, 1990 the Board approved the establishment of a pilot Non-Statutory Diversion Program for young adults and authorized the addition of 1.0 FTE DPO III position to serve as the program's full time coordinator. The Probation Department identified general fund sources from within its 1989-90 appropriations to fund this position through June 30, 1990. No funding has been identified for fiscal year 1990-91.

8. Additional Staffing-Adult Investigation $734,933 15.00

The Probation Department has identified the need for the following additional positions in Adult Investigations:

Item No	Classification	Positions	Pay Units
1212	Transcriptionist	2	24
6115	Deputy Probation Officer III	12	144
6122M	Unit Supervisor	1	12

Based on recent experience, the Probation Department expects Municipal Court referrals to remain stable at 800 per month and referrals from Superior Court to continue to increase to an average of 700 per month. Twelve additional investigators plus supervisory and clerical support staff are necessary to meet the demands of the courts. Without additional staff, reports ordered by the court will either not be done, or cursory investigations will be conducted and incomplete reports written. Deadlines will be missed. These delays will in turn increase court and jail costs.

9. Additional Staffing-Adult Supervision $1,851,063 38.00

The Probation Department has identified the need for the following additional positions in Adult Supervision:

Item No	Classification	Positions	Pay Units
1212	Transcriptionist	6	72
6115	Deputy Probation Officer III	29	348
6112	Unit Supervisor	3	36

The number of supervision cases continues to rise steadily. During the period 12/87-12/89 the number of supervision cases increased 13%. During the same period felony cases increased 39%, from 5,057 to 7,046. Currently probation officers have caseloads which average 200+. To approach a supervision level of 156 per deputy, which is the recognized yardstick, an additional 29 deputies are needed along with supervisory and clerical support staff. Without adequate staffing, the Probation Department is unable to efficiently enforce court ordered conditions of probation including collection of fines and restitution to properly supervise offenders or to promptly report violations.

10. Additional Staffing - Probation Administration $55,920 1.00

The Probation Department has identified the need for a Probation Specialist to act as coordinator of diversion services. This individual would be responsible for locating and evaluating appropriate resources and for assisting staff in obtaining access to providers. The Probation Department is confident that this position has the potential for a major impact on services. This position would also be responsible for evaluating resources and programs currently in use, identifying supplemental needs of the Juvenile Division and actively pursuing the development of new resources.

11. Additional Position - Comprehensive General Plan & Elements $55,400 1.00

Consolidation of all plan documents into a cohesive package and review, update, and ensure internal consistency. Preparation of the optional Economic Development Element would require additional staff support.

12. Additional Position - Specific Plan $55,400 1.00

Initiation of the East Fourteenth Street/Lewelling Boulevard Corridor Specific Plan. The plan will incorporate economic, design and traffic studies to develop policies for redevelopment, parcel consolidation, design, land use and traffic measures to improve the economic viability, appearance and livability of the corridor.

13. Additional Position - County Ordinances and Guidelines $27,700 0.50

Review and update of the County Subdivision Ordinance and EIR Guidelines. These are state-mandated requirements and subject to annual changes from new legislation. Out of date requirements result in liability to the County through inadequate environmental review, public participation or procedural errors.

14. Additional Position - Regional Coordination $74,750 1.00

Increased involvement in regional and sub-regional land use related planning efforts to ensure coordination of and consistency with the County's General Plan program as well as maximize return from County-owned real estate.

15. Participation in a Geographic Information System (GIS) Unknown 0.00

GIS gives the ability to provide and coordinate land use based information between County agencies and perhaps other outside agencies. Automated retrieval of vast amounts of land use based data allows for improved public service and increased efficiencies in accessing and providing information. The Public Works Agency and other agencies, including the Planning Department, are currently evaluating GIS. Costs are unknown at this time.

POSITION CHANGE SUMMARY

Classification	1989-90 Approved	1989-90 Adj. Bud.	Change App. Adj.	1990-91 Prelim.	Change Adj. Pre.
CLERK II	96.17	78.33	(17.84)	67.92	(10.41)
DATA INPUT CLERK	44.58	34.58	(10.00)	32.58	(2.00)
ADMIN SERVICES ASST	3.00	3.00	0.00	1.50	(1.50)
INFORMATION SYSTEMS ANALYST	3.00	2.00	(1.00)	1.00	(1.00)
STENOGRAPHER II	31.00	31.00	0.00	26.50	(4.50)
ACCOUNT CLERK I	6.00	5.00	(1.00)	3.00	(2.00)
SYSTEMS ANALYST	2.00	3.00	1.00	2.00	(1.00)
SENIOR DEPTY PROBATION OFFCR	2.00	2.00	0.00	2.00	0.00
TRAFFIC HEARING OFFCR (INTER)	1.95	1.95	0.00	1.95	0.00
COURT SECRETARY III	2.00	2.00	0.00	9.00	7.00
COURT SECRETARY II	6.00	6.00	0.00	6.00	0.00
COURT SECRETARY I	8.00	8.00	0.00	0.00	(8.00)
SUPERIOR COURT ADMIN ASST I	3.00	3.00	0.00	0.00	(3.00)
SUPERIOR COURT ADMIN ASST II	0.00	0.00	0.00	3.00	3.00
JUVENILE COORDINATOR	2.00	2.00	0.00	0.00	(2.00)
COURT SERVICES COORD.	1.00	1.00	0.00	2.00	1.00
COURT SERVICES SUPERVISOR	1.00	1.00	0.00	6.00	5.00
CRIMINAL CALENDAR COORDINATOR	1.00	1.00	0.00	0.00	(1.00)
DIVISION DIRECTOR	1.00	1.00	0.00	3.00	2.00
COURT SERVICES CLERK III	1.00	1.00	0.00	10.00	9.00
SUPRVSING JURY CLERK	1.00	1.00	0.00	0.00	(1.00)
JURY CLERK	5.00	5.00	0.00	0.00	(5.00)
COURT SERVICES CLERK I	1.00	4.50	3.50	15.00	10.50
ARBITRATION ADMIN.	1.00	1.00	0.00	0.00	(1.00)

COURT ANALYST	0.00	0.00	0.00	3.00	3.00
LEGAL RESEARCH ATTORNEY	0.50	0.50	0.00	0.00	(0.50)
COURT INVESTIGATOR	0.00	0.00	0.00	2.00	2.00
COURT ATTENDANT	9.38	9.38	0.00	15.77	6.39
LEAD CLERK	7.00	2.00	(5.00)	2.00	0.00
SPECIALIST CLERK	48.00	31.42	(16.58)	22.50	(8.92)
SUPRVSING CLERK I	12.00	12.00	0.00	10.75	(1.25)
SUPRVSING CLERK II	4.00	4.00	0.00	4.00	0.00
SECRETARY II	3.00	2.00	(1.00)	1.50	(0.50)
SUPRVSING SECRETARY II	1.00	2.00	1.00	2.00	0.00
ACCOUNT CLERK II	7.00	7.00	0.00	4.50	(2.50)
SUPERIOR COURT CLERK I	0.00	0.00	0.00	3.00	3.00
SUPERIOR COURT CLERK II	39.00	39.00	0.00	42.00	3.00
LEGAL PROCESS CLERK II	20.00	68.00	48.00	77.00	9.00
SUPRVSING LEGAL CLERK	3.00	4.00	1.00	5.00	1.00
CHIEF ASST DISTRICT ATTORNEY	1.00	1.00	0.00	1.00	0.00
DISTRICT ATTORNEY	1.00	1.00	0.00	1.00	0.00
ADMIN SERVICES OFFICER I	1.00	1.00	0.00	1.00	0.00
SUPRVSING CLERK III	2.00	2.00	0.00	2.00	0.00
LEGAL STENOGRAPHER	34.41	34.41	0.00	32.50	(1.91)
LEGAL SECRETARY-REPORTER I	4.00	4.00	0.00	4.00	0.00
LEGAL SECRETARY-REPORTER II	2.00	2.00	0.00	1.50	(0.50)
EXEC LEGAL SECRETARY-REPORTER	1.00	1.00	0.00	1.00	0.00
ACCOUNTING TECHNICIAN	2.00	2.00	0.00	2.00	0.00
COLLECTION ENFRCEMNT DEPTY I	4.00	4.00	0.00	4.00	0.00
COLLECTION ENFRCEMNT DEPTY II	1.00	1.00	0.00	1.00	0.00
LEGAL RESEARCH ASSISTANT	3.33	3.33	0.00	3.33	0.00
DEPTY DISTRICT ATTORNEY	98.92	101.59	2.67	84.92	(16.67)
ASST DA I-SR DPTY DA I	35.50	35.50	0.00	34.50	(1.00)
ASST DA II-SR DPTY DA II	6.00	6.00	0.00	4.00	(2.00)
REHABILITATION COUNSELOR I	7.50	7.50	0.00	7.00	(0.50)
PROGRAM SERVICES COORDINATOR	2.00	2.00	0.00	2.00	0.00
INSPECTOR II	43.58	43.58	0.00	39.58	(4.00)
INSPECTOR III	4.00	4.00	0.00	3.50	(0.50)
LIEUTENANT OF INSPECTORS	2.00	2.00	0.00	2.00	0.00
INVESTIGATIVE ASSISTANT	4.00	4.00	0.00	3.50	(0.50)
CHIEF OF INSPECTORS	1.00	1.00	0.00	1.00	0.00
DIR,VICTIM WITNESS PROG	1.00	1.00	0.00	1.00	0.00
AUDIO VISUAL SPECIALIST	1.00	1.00	0.00	0.50	(0.50)
PHOTOGRAPHER	2.00	2.00	0.00	1.50	(0.50)
TRANSCRIPTIONIST	33.42	32.42	(1.00)	30.33	(2.09)
SENIOR LEGAL RESEARCH ASST	0.00	0.00	0.00	2.10	2.10
ASST PUBLIC DEFENDER II	18.50	18.50	0.00	9.00	(9.50)
ASST PUBLIC DEFENDER III	65.50	65.50	0.00	56.33	(9.17)
ASST PUBLIC DEFENDER IV	7.00	7.00	0.00	6.25	(0.75)
INVESTIGATOR II, PUB DEF OFFICE	8.00	8.00	0.00	8.00	0.00
MUNICIPAL COURT CLERK	55.00	53.00	(2.00)	57.00	4.00
MUNICIPAL COURTROOM CLERK	7.00	7.00	0.00	7.00	0.00
FINANCIAL HEARING OFFICER	1.00	5.00	4.00	5.00	0.00
SENIOR MUNI COURT CLERK	11.00	9.00	(2.00)	10.00	1.00

SUPRVSING MUNI COURT CLK I	7.00	6.00	(1.00)	7.00	1.00
SUPRVSING MUNI COURT CLK II	1.00	2.00	1.00	1.00	(1.00)
DIVISION CHIEF FREMONT MUNI CT	1.00	1.00	0.00	1.00	0.00
COMMISSIONER (TRAFFIC)	3.00	3.00	0.00	3.33	0.33
SUPRVSING ACCOUNTANT I	1.00	1.00	0.00	1.00	0.00
COURT REPORTER,SUP CT PRO TEM	1.61	1.61	0.00	2.00	0.39
MANAGEMENT SPECIALIST	0.00	1.00	1.00	1.00	0.00
DIVISION CHIEF, SL-HAYWARD	2.00	3.00	1.00	3.00	0.00
SENIOR ADMIN. SERVICES OFFICER	1.00	1.00	0.00	0.00	(1.00)
PERSONNEL TECHNICIAN	0.00	1.00	1.00	2.00	1.00
ADMIN SECRETARY	1.00	1.00	0.00	0.00	(1.00)
SERGEANT	37.50	37.50	0.00	25.00	(12.50)
LIEUTENANT	9.00	9.00	0.00	5.50	(3.50)
DIVISION COMMANDER	1.00	1.00	0.00	1.00	0.00
ASST SHERIFF	1.00	1.00	0.00	0.00	(1.00)
SHERIFF'S TECHNICIAN	45.00	48.00	3.00	27.00	(21.00)
LABORATORY ASSISTANT II	1.00	1.00	0.00	0.50	(0.50)
CRIME LABORATORY TECHNICIAN	2.00	2.00	0.00	0.00	(2.00)
LATENT FINGERPRINT EXAMINER	2.00	2.00	0.00	2.00	0.00
CRIMINALIST III	10.00	10.00	0.00	7.50	(2.50)
SUPRVSING CRIMINALIST	2.00	2.00	0.00	1.00	(1.00)
DEPTY SHERIFF II	242.50	242.50	0.00	192.83	(49.67)
SECURITY OFFICER	2.00	2.00	0.00	0.00	(2.00)
SHERIFF'S CLERK	40.00	37.00	(3.00)	18.00	(19.00)
SUPRVSING SHERIFF'S LAW ENF CK	1.00	1.00	0.00	0.00	(1.00)
CAPTAIN	2.00	2.00	0.00	1.00	(1.00)
FINGERPRINT TECHNICIAN	12.00	12.00	0.00	9.00	(3.00)
KEEPER	15.00	15.00	0.00	9.00	(6.00)
COOK	8.49	7.49	(1.00)	3.83	(3.66)
FIRST COOK	3.00	3.00	0.00	0.00	(3.00)
FOOD SERVICE MANAGER	1.33	1.33	0.00	0.00	(1.33)
BAKER, SANTA RITA JAIL	2.00	2.00	0.00	0.00	(2.00)
SUPRVSING BAKER, S R JAIL	1.00	1.00	0.00	0.00	(1.00)
BUTCHER	1.00	1.00	0.00	0.00	(1.00)
LAUNDRY EQUIPMENT OPERATOR	5.00	5.00	0.00	2.00	(3.00)
SUPRVSING MAINT ENG, REHB CNT	1.00	1.00	0.00	0.00	(1.00)
PAYROLL RECORDS CLERK	4.25	4.25	0.00	3.92	(0.33)
SECRETARY I	5.00	5.00	0.00	5.50	0.50
STOREKEEPER I	1.00	1.00	0.00	0.50	(0.50)
CHAPLAIN	1.00	1.00	0.00	0.50	(0.50)
RECREATION SUPERVISOR	1.00	1.00	0.00	0.50	(0.50)
JANITOR	5.00	5.00	0.00	2.50	(2.50)
JANITOR SUPERVISOR I	1.00	1.00	0.00	0.50	(0.50)
INMATE SERVICES MANAGER	1.00	1.00	0.00	0.00	(1.00)
NIGHT GROUP SUPERVISOR	11.42	11.42	0.00	9.33	(2.09)
GROUP COUNSELOR II	32.00	32.00	0.00	29.00	(3.00)
INSTITUTIONAL SUPERVISOR I	11.00	11.00	0.00	10.00	(1.00)
INSTITUTIONAL SUPERVISOR II	0.00	2.00	2.00	2.00	0.00
SENIOR INSTITUTIONAL SUPVSR	2.00	0.00	(2.00)	0.00	0.00
PROBATION AIDE	7.00	7.00	0.00	5.00	(2.00)

DEPTY PROBATION OFFICER II	167.50	166.50	(1.00)	110.50	(56.00)
DEPTY PROBATION OFFICER III	66.92	68.92	2.00	113.25	44.33
UNIT SUPERVISOR, PROBATION	20.50	20.50	0.00	17.50	(3.00)
PRETRIAL SPECIALIST	7.00	7.00	0.00	3.00	(4.00)
PRETRIAL SPECIALIST (INTER)	2.07	1.59	(0.48)	0.47	(1.12)
GROUP COUNSELOR (INTERMITTENT)	10.98	10.98	0.00	9.39	(1.59)
GROUP COUNSELOR III	17.00	17.00	0.00	11.00	(6.00)
TRANSPORTATION WORKER	1.07	1.07	0.00	2.80	1.73
FOOD SERVICE WORKER	1.31	1.31	0.00	1.05	(0.26)
PEST DETECTION SPECIALIST	11.91	11.91	0.00	11.91	0.00
SENIOR AGRICULTURAL BIOLOGIST	17.33	16.58	(0.75)	16.58	0.00
DEPTY AGRIC COMMISSIONER	3.42	4.00	0.58	4.00	0.00
SENIOR WEIGHTS & MEASURES INSP	10.00	10.00	0.00	9.00	(1.00)
PROGRAM SPECIALIST I	1.00	2.00	1.00	2.00	0.00
PLANNING AIDE	1.00	0.00	(1.00)	0.00	0.00
HOUSING REHAB SPECIALIST II	2.00	2.00	0.00	0.00	(2.00)
HOUSING REHAB SPECIALIST III	6.00	5.42	(0.58)	8.00	2.58
HOUSING & COMM DEV TECHNICIAN	1.00	2.00	1.00	2.00	0.00
HOUSING & COMM DEV SPEC III	1.00	2.00	1.00	2.00	0.00
PLANNER II	1.00	0.00	(1.00)	0.00	0.00
PLANNER III	6.75	6.75	0.00	8.75	2.00
SENIOR PLANNER	1.00	2.00	1.00	2.00	0.00
FIELD SERVICES AIDE	1.00	1.10	0.10	2.46	1.36
ASST FIELD SERVICE OFFICER	0.70	0.70	0.00	0.00	(0.70)
FIELD SERVICES OFFICER	0.25	0.25	0.00	0.00	(0.25)
TOTAL	1,758.05	1,765.67	7.62	1,551.21	(215.96)

0865C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Public Assistance

Summary

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Appropriation:					
Salaries & Benefits	46,532,966	52,088,311	60,100,152	64,302,720	4,202,568
Services & Supplies	19,492,422	21,504,607	24,050,298	25,976,532	1,926,234
Other Charges	242,917,996	275,002,495	306,142,465	329,251,808	23,109,343
Fixed Assets	868,011	823,882	902,310	1,017,563	115,253
Intra-Fund Transfers	(11,375,529)	(14,153,402)	(15,073,786)	(18,568,171)	(3,494,385)
Net Appropriation	298,435,866	335,265,893	376,121,439	401,980,452	25,859,013
Revenue	(257,391,505)	(286,753,262)	(320,366,526)	(337,630,715)	(17,264,189)
Net County Cost	41,044,361	48,512,631	55,754,913	64,349,737	8,594,824
Full Time Equivalents	1,494.50	1,615.15	1,790.95	1,807.85	16.90
Authorized Positions	N/A	0.00	2,189.00	2,169.00	(20.00)

Major Departments Included

345 - Operations Revenue
349 - SSA Administration
350 - Economic Benefits
351 - Human Services
352 - Management Services
353 - Snedigar Cottage
354 - Financial Services
355 - Employment Programs
356 - GAIN Program
357 - Public Guardian/Conservator
358 - Family Support Division
359 - Department on Aging
361 - Child Care Maintenance of Effort
365 - Aged, Blind, Disabled - Special Circumstances
366 - AFDC
367 - Children's Aid - Foster Care
368 - Childrens Aid - SED
370 - Community Service Contracts
380 - General Assistance
382 - Refugee Assistance
390 - Care of Juvenile Court Wards
392 - Refugee Services
395 - Special Welfare Programs

Program Description

Public Assistance includes the administration of welfare eligibility services, adult and child welfare services, and the provision of cash grants and payments for the poor, disabled and indigent under federal and State mandates.

In May, 1989, the functions of the Public Guardian-Conservator were transferred to the Social Services Agency as a separate and distinct program with program costs and revenues in budget #357.

The Family Support Division (FSD) is part of the District Attorney's office, but the budget is included in the Public Assistance program area. The division locates absent parents and obtains and enforces child support orders.

Public Assistance also includes the Department on Aging's program and services as mandated by Title III of the Older American Act and Title V, the Senior Community Services Employment Program.

Financial Summary

The 1990-91 recommended net county cost for Public Assistance budgets is $64,349,737. This is $8,594,824 or 15.4% higher than the 1989-90 approved budget.

Net appropriations increased $25,859,013 or 6.9%. This increase includes 1989-90 and 1990-91 known salary and employee benefit COLA's and salary adjustments, mid-year Board approved adjustments, as well as recommendations for 1990-91. Among these adjustments and recommendations are a change in the method of service delivery for the Family Preservation Pilot Program, the closure of Snedigar Cottage, decreased GAIN funding from the State and increases for program costs associated with increasing caseload. These include operating costs, space and direct payments. The 1990-91 Recommended Budget for Public Assistance also reflects a Budget Balancing Plan to contain costs and a realignment of accounts within the Agency which has eliminated budget #353, Snedigar Cottage, and budget #354 Financial Services and combined most Services and Supplies accounts in budget #352, Management Services.

It is estimated that revenues will increase $17,264,189 or 5.4% due to additional State and federal funding generated by the increased caseload and case costs, as well as a more cost efficient distribution of staff. Additional State and federal funds will not be claimed due to insufficient funds to provide the approximate 25% County share.

Budget Balancing Plans for Public Assistance include the reduction of 61.42 FTEs, increased salary savings, the closure of the Fremont branch office and the reduction of contracts for non-mandated services. Programs or units losing FTEs include: AFDC, Food Stamps, Specialized Eligibility Workers, Fremont Eligibility, Adult Protective Services, Adult Services, Volunteer Services, Foster Home Placement, Dependency Investigations, Family Maintenance, Veterans Service Office, Administrative Claims, Vital Statistics, and Data Entry Services. Reduced or eliminated contract services include counselling for parents or children, a 24-hour hotline for parents under stress who are a potential danger to their children, four non-mandated food and shelter contracts, eight housing and shelter contracts, three service provider contracts, legal services for seniors, adult day health care, daily money management, social day care and in-house reassurance. These reductions are expected to increase staff workloads, increase error rates, degrade services to clients and to decrease the amount of direct services available to the County's elderly, vulnerable adults and children, the needy and the homeless.

No Budget Balancing Plan has been included for the operating revenues budget, mandated assistance programs, the GAIN program and Family Support Division that are offset by revenues, Social Services central administration, Employment Programs, or the Public Guardian.

Highlights

	Welfare Administration		Amount	Positions
1.	1989-90 and 1990-91 known salary and employee benefit COLAs	S&EB	5,837,333	0.00
2.	Mid-year Board approved adjustments and miscellaneous personnel classification actions	S&EB	548,621	12.96
		S&S	(411,071)	
		OC	(172,152)	
		Rev	(590,612)	
		Net	(625,214)	
3.	Salary savings and differential adjustments reflecting experience	S&EB	(427,367)	0.00
4.	Increase to reflect increased staffing requirements in mandated services (to be reviewed prior to final budget hearings)	S&EB	2,215,840	70.25
5.	Net decrease to reflect conversion to direct service delivery for Family Preservation Pilot	S&EB	221,270	5.00
		OC	(434,887)	
		Net	(213,617)	
6.	Decrease to reflect closure of Snedigar Cottage	S&EB	(806,174)	(25.97)
		S&S	(14,321)	
		FA	(1,400)	
		Net	(821,895)	
7.	Program adjustments within the GAIN program to reflect decreased funding	S&EB	(128,005)	(4.16)
		S&S	790,775	
		OC	(818,559)	
		FA	(55,000)	
		Net	(210,789)	
8.	Increase in Internal Service Fund charges	S&S	208,899	0.00
9.	Increase due to postage and other office supply costs	S&S	391,797	0.00
10.	Cost of leased space at 330 Franklin Street	S&S	313,500	0.00
11.	Growth of operating expense and cost of providing services including records retention, security, and additional costs of leased equipment	S&S	1,439,332	0.00
		OC	22,877	
		Net	1,462,209	
12.	Increased revenue to reflect available funding and estimated staffing levels	Rev	(541,650)	0.00

14.	Miscellaneous other adjustments	S&EB	30,791	0.91
		FA	47,459	
		IFT	1,840	
		Net	80,090	
15.	Budget Balancing Plan	S&EB	(4,709,486)	(61.42)
		S&S	(391,524)	
		Net	(5,101,010)	

Welfare Assistance

1.	COLA's for County-funded CBO's	S&S	36,612	0.00
2.	Miscellaneous adjustments	S&S	(4,164)	0.00
3.	Additional State required program administration costs	S&S	283,098	0.00
		Rev	(243,524)	
		Net	39,574	
4.	Increased caseload and care costs with State and federal revenue for direct costs	OC	24,784,564	0.00
		Rev	(14,037,354)	
		Net	10,747,210	
5.	Adjustment for Agency reorganization	OC	(43,000)	
6.	Net increase in collections	IFT	(3,461,257)	0.00
		Rev	(9,582)	
		Net	(3,470,839)	
7.	Budget Balancing Adjustments	S&S	(572,685)	0.00
		OC	(229,500)	
		Rev	(182,550)	
		Net	(984,735)	

Public Guardian/Conservator

1.	Internal Service Fund changes	S&S	(30,603)	0.00
2.	1989-90 salary COLA and known 1990-91 salary and benefits COLA	S&EB	117,064	0.00
3.	Addition of Property Manager for increased workload	S&EB	53,851	1.00
4.	Addition of one Account Clerk II for increased workload	S&EB	30,265	1.00
5.	Additional salary savings at 3%	S&EB	(27,258)	0.00

6.	Net decrease in Services and Supplies due to elimination of charges for property management services	S&S	(28,221)	0.00
7.	Increase in credits	IFT	(19,968)	0.00
8.	Deletion of equipment requirement	FA	(3,000)	0.00
9.	Increased estimate of revenue due to additional staff	Rev	(97,200)	0.00

Family Support Division

1.	Mid-year adjustments for telecommunications	S&S	9,552	0.00
2.	Internal Service Fund changes	S&S	137,842	0.00
3.	1989-90 salary COLA and known 1990-91 salary and benefit COLA's	S&EB	617,883	0.00
4.	Increase for heightened federal care review requirements	S&EB	605,499	17.00
5.	Increase to Services and Supplies accounts to support additional staff	S&EB	72,541	0.00
6.	Purchase of mainframe computer	FA	133,400	0.00
7.	Increase in credits from Social Services Agency	IFT	(15,000)	
8.	Estimated increase in revenues due to automation, additional staff	Rev	(1,561,717)	0.00

Department on Aging

1.	Miscellaneous adjustment due to personnel classification actions	FTE		0.33
2.	Internal Service Fund changes	S&S	2,571	0.00
3.	Reduction in equipment request	FA	(6,206)	0.00
4.	1989-90 salary COLA and known 1990-91 salary and benefit COLA's	S&EB	56,081	0.00
5.	Increase in Title III-B contract	S&S	3,538	0.00
6.	Decrease in operational expenses and equipment needs	S&S	(22,571)	0.00

7. Budget Balancing Adjustments	S&EB	(288,663)	0.00
a. Net decrease reflecting reductions in contracted services, administrative costs and salary savings.	S&S	(33,640)	
		(322,303)	
TOTAL CHANGE IN NET COUNTY COST		8,594,824	16.90

Budget Balancing Plan Summary

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost	Service Impact
SOCIAL SERVICES AGENCY ADMINISTRATION				
345-OPERATIONS REVENUE No adjustments. This budget reflects revenues claimed from State and federal sources.			• Unclaimed revenues due to budget reductions	• see operating budgets.
349-SSA ADMINISTRATION No adjustments made to this budget but within Social Services Agency cap.				
350-ECONOMIC BENEFITS Decrease in staff for AFDC, Food Stamps, specialized functions and an outstationed worker; increase in salary savings	(25.00)		S&EB (2,069,772)	• 10% increase in AFDC workload, service delays, increased error rate. • potential for increases in the number of overpayments in Food Stamp program • decreased level of service for clients • Fremont welfare recipients will have to travel to Hayward for initial screening
351-HUMAN SERVICES Decreased staffing in Adult Services, Adult Protective Services, Child Welfare Services and Volunteer Services; increase in salary savings	(16.50)	(9.75)	S&EB (2,257,047)	• lower levels of services, increased time to find appropriate placements for abused and neglected children • lower levels of service to vulnerable adults • difficulty coordinating donations to clients

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost	Service Impact
352-MANAGEMENT SERVICES Decrease in staff for Veteran Service Office, Administrative claims, Vital Statistics and Data Entry Services as well as closure of the Fremont office	(9.17)	(1.00)	S&EB (382,667) S&S (391,524) Net (774,191)	• veterans will be referred to community-based groups for information concerning services until federal area office opens in Oakland, 1991 • clients in Fremont will have to go to Hayward to see caseworker for initial screening.
353-SNEDIGAR COTTAGE Cottage has been closed and budget discontinued				
354-FINANCIAL SERVICES Budget has been combined with budget #352				
355-EMPLOYMENT PROGRAMS No adjustments made to this budget which is under its Social Services Agency cap				
356-GAIN PROGRAM Within cap as expenditures are totally offset by revenue				
TOTAL SOCIAL SERVICES AGENCY ADMINISTRATION	(50.67)	(10.75)	(5,101,010)	
SOCIAL SERVICES ASSISTANCE				
361-CHILD CARE MAINTENANCE No adjustments made to this budget unit				
365-AGED, BLIND, DISABLED-SPECIAL CIRCUMSTANCES No adjustments made to this budget unit				

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
366-AFDC No adjustments made to this budget unit.					
367-CHILDREN'S AID-FOSTER CARE No adjustments made to this budget unit					
368-CHILDREN'S AID - SED No adjustments made to this budget unit					
370-COMMUNITY SERVICES CONTRACTS Elimination of two child abuse prevention contracts: Children's Hospital and Parental Stress Services; reduced support for four non-mandated food/shelter contracts: Alameda County Food Coalition, Food Bank Network, Salvation Army (shelter), Travelers Aid			S&S	(384,625)	• lower level of services to these clients
380-GENERAL ASSISTANCE No adjustments made to this budget unit					
382-REFUGEE ASSISTANCE No adjustments made to this budget unit					
390-CARE OF JUVENILE COURT WARDS No adjustments made to this budget unit					
392-REFUGEE SERVICES No adjustments made to this budget unit					
395-SPECIAL WELFARE PROGRAMS Decrease in 8 homeless service provider contracts with: First Unitarian-B.O.S.S.,			S&S OC Rev Net	(188,060) (229,500) (182,550) (600,110)	• reduction in major housing, shelter and information and referral programs for poor and homeless countywide

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
Women's Refuge-Berkeley, Berkeley Emergency Food Program, Family Crisis Center, S.A.V.E., Emergency Shelter Program, Tri-City Homeless Coalition, Family Emergency Shelter Coalition; and elimination of 3 homeless service provider contracts with: Volunteers of America, Emergency Services Network, and Eden I&R, as well as elimination of voucher services and increased revenue					
TOTAL SOCIAL SERVICES ASSISTANCE	0.00	0.00		(984,735)	
OTHER PUBLIC ASSISTANCE PROGRAMS					
357-PUBLIC GUARDIAN/CONSERVATOR No adjustment made to this budget as it is within the SSA funding cap					
358-FAMILY SUPPORT DIVISION No adjustment made to this budget as all expenditures are offset by revenue					
359-DEPARTMENT ON AGING Non-renewal of eight CBO contracts for legal services, adult day health care, money management, social day care and in-house reassurance, and increased salary savings			S&EB S&S Net	(33,640) (288,663) (322,303)	• elimination of non-mandated services to needy and elderly • increase in management workload
TOTAL OTHER PUBLIC ASSISTANCE	0.00	0.00		(322,303)	
TOTAL PUBLIC ASSISTANCE	(50.67)	(10.75)		(6,408,048)	

Major Assumptions

1. That caseload growth will approximate projections.
2. That contract recommendations will be approved by the Board of Supervisors.
3. Federal and State governments will continue to fund programs at current ratios.
4. Federal and State funding of Economic Benefit programs will continue at current levels in AFDC, Medi-Cal, and Food Stamps.

Pending Factors

Welfare Administration

1. Federal and State Allocations Unknown 0.00

Final notice of federal and State allocations will determine revenue and subsequent program expenditures in budgets #345-356.

2. General Assistance Growth Unknown 0.00

General Assistance caseload increases beyond the level projected will create a commensurate need for staff.

Welfare Assistance

1. AFDC COLAs $667,828 0.00

No COLA has been included in this budget. If the State approved budget includes a COLA, an additional $11,521,105 in appropriations would be anticipated resulting in an additional net county cost of $667,828.

2. State Rate Adjustment for Group Homes Unknown 0.00

The State is planning to adjust rates for group homes, but there is no rate structure at the present time.

3. Program Transfer ($104,235) 0.00

The program for severely emotially disturbed children may be transferred to the Department of Education. It is not currently included in the Governor's Budget for Social Services programs.

4. Refugee Assistance COLA $0 0.00

No COLA has been included in the recommended budget. If the approved State budget includes a COLA, appropriations and revenues will both increase by $60,781 reflecting a 4.62% increase in the California Needs Index.

5. General Assistance $1,456,077 0.00

The CNI based 4.62% COLA is not included in the Governor's budget. If granted, appropriations would increase $1,456,077.

6. Aid-in-Kind Program Unknown 0.00

Potential impact of General Assistance Aid-in-Kind Program for the homeless.

7. County Homeless Trust Fund $100,000-$200,000 0.00

Possible utilization of $100,000-$200,000 in county homeless trust fund monies for contract restoration of homeless programs targeted for reduction and/or elimination in 1990-91 budget.

Funded Issues

1. County Funded Homeless Programs $733,865 0.00

The 1989-90 County discretionary funding base for homeless programs is recommended at a total funding amount of $733,865. This includes base funding of $722,912, and $10,953 for a 4% COLA.

2. CBO COLA $25,659 0.00

A 4% COLA has been included for all contracts recommended to be continued.

3. Senior Centers $150,908 0.00

The following Senior Centers have been included in the CAO Recommended Budget:

	1989-90	1990-91
City of Albany	12,330	12,823
Bay Area Community Services-St. Joseph	15,600	16,224
City of Emeryville	15,620	16,245
Hayward Area Recreation District	15,843	16,477
City of Alameda (Mastick Ctr.)	16,497	17,157
YMCA-New Light Ctr.	5,200	5,408
City of Oakland	26,000	27,040
Spanish Speaking Unity Council	10,400	10,816
City of Berkeley-West Berkeley Ctr.	27,613	28,718
TOTAL	$145,103	$150,908

The 1990-91 recommendation includes 4% COLA of $5,805.

4. 350 - Additional Staff (to be reviewed prior to final budget hearings) $966,274 40.00

a. General Assistance: 24.00 FTEs:
 4.00 FTE clerical
 19.00 FTE Eligibility Technicians
 1.00 FTE Supervising Eligibility Technician

These positions are required to deal with the existing caseload as well as any growth.

b. Medi-Cal: 10.00 FTEs
  8.00 FTE Eligibility Technicians for Perinatal Outreach;
  1.00 FTE Perinatal Outreach Coordinator;
  1.00 FTE for growth of Medi-Cal caseload.

The eight Perinatal Outreach staff have been State-authorized to carry lower caseloads in order to provide an outreach function. The remaining 2.00 FTEs are needed for overall growth.

c. Food Stamps: 6.00 FTEs
Three of these positions are needed to process clients with immediate needs for assistance including but not limited to food stamps. The other three are floaters to deal with fluctuations in the caseload and are reimbursed 100% by the State.

5. 351 - Additional Staff (to be reviewed prior to final budget hearings) $974,800 21.50

Additional staff include 2.00 FTE clerical for Children's Placement Services, 5.00 FTEs clerical for In-Home Supportive Services, 0.58 FTE for a Child Abuse Coordinator, and 0.92 FTE for a Social Worker in the Emergency Response Unit. In addition, 13.00 FTEs have been added to the department from Snedigar Cottage: 6.00 FTEs are Transportation Workers who will be needed to transport children in the foster care system; 4.00 FTEs are clerical workers who are needed in the Emergency Response Unit and 3.00 FTEs will provide child care services.

6. 352 - Additional Positions (to be reviewed prior to final budget hearings) $274,766 9.00

This budget supports almost all the benefit and assistance programs of the Agency. Increasing caseloads and mandated timeframes for processing client applications and claims make additional staff necessary. Included are 6.25 FTEs for clerical staff. In addition, the Agency has experienced difficulty in recruiting and maintaining qualified staff leading to a large number of vacancies. In order to increase recruiting efforts and to build a more experienced staff, 1.75 FTEs for a Personnel Officer and 1.00 FTE for an Administrative Services Officer have been recommended for the Agency's Personnel Department.

Unmet Needs

1. Restoration of Funding $708,590 0.00

If additional funds become available, $708,590 would be needed to restore all contracts to their 1989-90 level and grant COLA's.

2. Voluntary Referrals to Family Maintenance $335,559 6.75

Services to families voluntarily participating in the Family Maintenance Program have been discontinued in the recommended budget. Rather than preventing injury and abuse prior to legal action, only the more serious cases referred to the courts will be handled.

3. Child Welfare Services $486,760 14.00

Already high caseload levels will increase as a result of the recommended budget. Mandated timeframes will be tested, children in need of specialized services will face longer delays in temporary facilities, and fewer families will receive the needed level of service to help them maintain their children.

4. County Share of State GAIN Allocation $0 0.00

On a proportional basis determined by its 4.82% share of the statewide AFDC caseload, Alameda County receives only 57.72% of its justified 1990-91 State allocations. The difference is a shortfall of $4,203,252 in program resources. There is no net county cost associated with this unmet need.

Position Change Summary

Classification	1989-90 Approved	1989-90 Adj. Bud.	Change App. Adj.	1990-91 Prelim.	Change Adj. Pre.
ADMIN SERVICES ASST	9.00	10.00	1.00	10.00	0.00
SENIOR DPRMNTL PERSONNEL OFFCR	1.00	1.00	0.00	1.00	0.00
SECRETARY I	5.41	5.00	(0.41)	1.00	(4.00)
ASST AGCY DIR, SOCIAL SVS AGCY	1.00	1.00	0.00	1.00	0.00
CLERK II	157.92	154.75	(3.17)	145.50	(9.25)
SPECIALIST CLERK	36.58	18.58	(18.00)	24.58	6.00
DATA INPUT CLERK	20.00	22.50	2.50	27.83	5.33
ELIGIBILITY SUPPORT CLERK	0.00	18.00	18.00	18.00	0.00
SUPRVSING CLERK I	3.00	2.00	(1.00)	4.08	2.08
SUPRVSING CLERK II	1.00	3.00	2.00	4.00	1.00
SECRETARY II	1.17	1.17	0.00	3.00	1.83
ACCOUNT CLERK I	13.00	13.00	0.00	11.00	(2.00)
ACCOUNT CLERK II	23.08	23.08	0.00	22.00	(1.08)
ELIGIBILITY TECH II	209.58	209.58	0.00	231.58	22.00
ELIGIBILITY TECH III	17.92	17.92	0.00	22.92	5.00
SUPRVSING ELIGIBILITY TECH	30.00	29.00	(1.00)	34.00	5.00
TRUST MANAGER	0.00	1.00	1.00	1.00	0.00
SECTION SUPERVISOR, S.S.A.	11.92	12.83	0.91	13.08	0.25
DIVISION DIRECTOR, S.S.A.	1.50	1.50	0.00	2.00	0.50
APPEALS OFFICER	1.00	1.00	0.00	1.00	0.00
PROGRAM DEVELOPMENT MANAGER	1.00	1.00	0.00	1.00	0.00
LEAD CLERK	3.00	3.00	0.00	4.00	1.00
STENOGRAPHER II	11.00	11.00	0.00	15.00	4.00
CHILD CARE WORKER (INTER)	5.72	5.72	0.00	0.50	(5.22)
CHILD CARE WORKER II	2.50	2.50	0.00	2.50	0.00
WELFARE SERVICES AIDE	1.75	1.75	0.00	0.75	(1.00)
SOCIAL WORKER II	19.67	18.67	(1.00)	13.17	(5.50)
SOCIAL WORKER III	23.25	23.00	(0.25)	17.17	(5.83)
SOCIAL WORK SUPERVISOR	5.16	5.16	0.00	5.00	(0.16)
CHILD WELFARE WORKER II	178.33	181.00	2.67	181.00	0.00
CHILD WELFARE SUPERVISOR	7.42	7.42	0.00	5.00	(2.42)
ADULT PROTECTIVE SVS WORKER II	7.00	7.00	0.00	5.00	(2.00)

CONSULTANT SOCIAL SERV AGENCY	2.18	2.17	(0.01)	2.73	0.56
TRANSPORTATION WORKER	5.00	5.00	0.00	5.00	0.00
SUPRVSING TRANSPORTATION WRKR	1.00	1.00	0.00	1.00	0.00
ACCOUNTANT I	1.00	1.00	0.00	1.00	0.00
SUPRVSING ACCOUNTANT I	1.00	1.00	0.00	1.00	0.00
ADMIN SERVICES OFFICER	1.00	1.00	0.00	1.00	0.00
PROGRAM SPECIALIST I	7.00	9.00	2.00	8.00	(1.00)
DEPARTMNTAL PERSONNEL OFFCR I	2.25	2.25	0.00	4.00	1.75
PAYROLL RECORDS CLERK	3.83	3.83	0.00	4.83	1.00
SUPRVSING CLERK III	1.00	0.00	(1.00)	0.00	0.00
TRANSCRIPTIONIST	4.00	4.00	0.00	8.00	4.00
SUPRVSING SECRETARY II	1.00	1.00	0.00	1.00	0.00
ACCOUNTING TECHNICIAN	3.00	3.00	0.00	3.00	0.00
QUALITY ASSURANCE TECHNICIAN	12.17	11.67	(0.50)	11.67	0.00
DATA ENTRY OPERATOR	6.00	6.00	0.00	0.00	(6.00)
DATA ENTRY SUPERVISOR	0.17	0.17	0.00	0.00	(0.17)
DIR, FINANCIAL SERVICES, SSA	1.00	1.00	0.00	1.00	0.00
SUPRVSING APPEALS OFFICER	2.00	1.00	(1.00)	1.00	0.00
CAREER DEVELOPMENT SPEC II	0.25	0.25	0.00	0.08	(0.17)
STAFF DEVELOPMENT SPECIALIST	5.00	4.00	(1.00)	4.00	0.00
NIGHT GROUP SUPERVISOR	2.75	2.75	0.00	0.00	(2.75)
SUPRVSING CHILD CARE WORKER	4.00	4.00	0.00	0.00	(4.00)
DIR, SNEDIGAR COTTAGE	1.00	1.00	0.00	0.00	(1.00)
STAFF SERVICES ASSISTANT	1.00	0.00	(1.00)	0.00	0.00
VOCATIONAL SVC SPECIALIST II	3.50	3.50	0.00	2.83	(0.67)
CAREER DEVELOPMENT SPEC I	0.92	0.92	0.00	2.00	1.08
PUBLIC INFORMATION SPEC	1.00	1.00	0.00	0.00	(1.00)
GAIN CASE COORDINATOR	28.00	28.00	0.00	31.17	3.17
GAIN CASE COORDINATOR SUPRVSR	5.17	5.17	0.00	3.67	(1.50)
PROPERTY MANAGER	0.00	0.00	0.00	1.00	1.00
COLLECTION ENFRCEMNT DEPTY II	51.00	51.00	0.00	57.00	6.00
COLLECTION SUPERVISOR II	1.00	1.00	0.00	2.00	1.00
INTERVIEWER	6.00	6.00	0.00	6.00	0.00
SUPRVSING INTERVIEWER	0.00	0.00	0.00	2.00	2.00
SUPPRT ENFORCEMNT COLLCTN OFF	5.00	5.00	0.00	2.00	(3.00)
PROGRAM SERVICES COORDINATOR	4.67	4.67	0.00	5.00	0.33
TOTAL	984.74	985.48	0.74	1,001.64	16.16

0895C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Health Care Services - (Excluding Enterprise Funds)

SUMMARY

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Appropriation:					
Salaries & Benefits	29,256,165	30,925,998	36,300,881	40,370,178	4,069,297
Services & Supplies	59,390,438	62,592,037	71,954,927	75,303,540	3,348,613
Other Charges	24,697,779	24,407,066	23,922,333	37,032,779	13,110,446
Fixed Assets	1,323,472	2,153,717	25,981,945	9,475,175	(16,506,770)
Intra-Fund Transfers	(5,246,090)	(4,663,490)	(4,751,991)	(8,653,618)	(3,901,627)
Other Financing Uses	31,513,543	40,647,758	41,134,114	40,107,713	(1,026,401)
Net Appropriation	140,935,307	156,063,086	194,542,209	193,635,767	(906,442)
Financing:					
Available Fund Balance	(16,078,180)	(18,338,831)	(23,549,409)	(8,515,747)	15,033,662
Revenue	(99,419,835)	(109,627,494)	(122,583,842)	(126,676,960)	(4,093,118)
Total Financing	(115,498,015)	(127,966,325)	(146,133,251)	(135,192,707)	10,940,544
Net County Cost	25,437,292	28,096,761	48,408,958	58,443,060	10,034,102
Full Time Equivalents	816.71	783.92	896.64	872.30	(24.34)
Authorized Positions	N/A	0.00	1,241.00	1,280.00	39.00

Major Departments Included

400 - Agency Administration
405 - Community Health Service Administration
410 - Community Health District Services
410 - Community Health Capital Projects
413 - Community Health Promotion and Protection
417 - Community Health Contracts
426 - Emergency Medical Services
430 - Environmental Health Services
440 - Mental Health Services
440 - Mental Health Capital Project
443 - Mental Health Contracts
444 - Alcohol & Drug Abuse Administration
445 - Alcoholism Services
446 - Drug Abuse Services
447 - Alcohol & Drug Contracts
451 - Criminal Justice - Medical Services
460 - AB 8 Health Program
465 - County Medical Services Plan
470 - Highland General Hospital-Capital Projects
471 - Fairmont Hospital Capital Projects
476 - Medical Care Financing

Program Description

The County's Health Program is administered by the Health Care Services Agency and includes the following areas: Community Health Services, Mental Health Services, Alcohol and Drug Services, Environmental Health Services, the County Medical Services Plan (CMSP) and California Health Care for the Indigent (CHIP) Programs, the AB 8 Program, the General Fund support for the two County Hospitals known as Medical Care Financing, and Highland and Fairmont Hospitals' capital project programs.

Financial Summary

The 1990-91 preliminary net county cost for the Health Care Services program is recommended to increase $10,034,102 from $48,408,958 to $58,443,060, or 20.7%

The Budget Balancing Plan for the Health Care Services Agency includes a reduction in net county cost of $17,805,699. This includes reductions of $2,430,035 in Salaries and Employee Benefits and 44.75 positions (33.42 filled positions and 11.33 vacant), reductions in Services and Supplies of $3,488,895 and in Fixed Assets of $62,800, increased Intra-Fund Transfers of $3,544,990, reduced General Fund subsidy of $8,102,325 in support of Highland and Fairmont Hospitals and a net increase in Revenue of $176,654. Refer to the Budget Balancing Plan Summary for a description of impacts.

Community Health

The Community Health program provides primary and preventive health care services. Services are provided by community-based organizations (CBOs) and at County facilities. Services include outpatient clinic services, outpatient dental services, field nursing services, communicable disease control, public health lab services and criminal justice medical services.

The net county cost for the Community Health Program is recommended to decrease $1,051,073, or 4.0% from $26,372,564 to $25,321,486. Net appropriations increase $740,234 largely reflecting salary and employee benefit increases for 1989-90 and known 1990-91 COLA's and increased Intra-Fund Transfers of California Health Care for the Indigent Program (CHIPS) funds totalling $1,452,990.

Revenue is recommended to increase $1,791,312, or 15% largely due to mid-year Board-approved adjustments and CHIPS revenue to reimburse uncompensated emergency, obstetric and pediatric care costs.

The number of full-time equivalent positions is recommended to decrease 16.44, or 3.3% from 499.76 to 483.32.

The recommended budget includes a budget balancing plan to meet the Agency's net funding cap as set forth in the Board's approved budget policy. This includes elimination of $1,635,780 for 27.42 filled positions and 4.83 vacant positions. The plan also includes a $1,572,305 reduction in Services and Supplies including reduced contract services for security and programming, elimination of expansion of perinatal and dental services, contracted services for dental planning, a proportional reduction in funding for 22 CBO contractors providing AIDs services, elimination of family planning funding restored by State, a proportional reduction in funding for

14 CBO contractors providing primary care services and a reduction in reimbursement rates to private hospitals. Fixed Asset purchases are reduced by $42,500. Intra-Fund Transfers reflect allocation of $1,023,228 of one-time only CHIPS funds to help offset the impact of required reductions.

Alcohol and Drug

The Alcohol and Drug Abuse Program provides prevention and intervention, detoxification, rehabilitation, outpatient and inpatient residential care, methadone maintenance, consultation, education and referral services to prevent and reduce alcohol and drug abuse.

The net county cost for the Alcohol and Drug program is recommended to decrease $159,972, or 4.7% from $3,395,249 to $3,235,277. Appropriations are recommended to increase $2,481,123, or 21.8% to reflect additional resources.

Revenue is recommended to increase $2,641,095 reflecting increased allocations of State and federal funding for drug and alcohol services and other net miscellaneous revenue adjustments.

The number of full-time equivalent positions is recommended to increase 3.00, or 13.0% from 23.00 to 26.00. This increase reflects positions previously approved as mid-year adjustments to monitor contracts.

The recommended budget includes a budget balancing plan to meet the Agency's net funding cap as set forth in the Board's approved budget policy. This includes a reduction in funding for special anti-drug events, and the decreased funding for Second Chance homeless shelter, West Oakland Health Center homeless supportive services, and methadone maintenance programs at West Oakland Health Center, Berkeley Addiction Treatment Services (BATS) and Humanistic Alternatives to Addiction Research and Treatment. Refer to the Budget Balancing Plan Summary for description of impacts.

Mental Health

The Mental Health program includes acute and transitional services, hospital-based services, criminal justice programs and emergency, transitional and placement services. Outpatient services are also provided including adult and children's services, elderly programs and day-treatment services. The program also includes funding for community-based organizations providing mental health services and funding for construction of a psychiatric inpatient facility scheduled to open at Fairmont Hospital in 1991-92.

The net county cost for the Mental Health program is recommended to increase $37,847, or 0.4% from $10,654,427 to $10,692,274. Appropriations are recommended to decrease $16,032,071, or 22% lower largely reflecting progress on the John George Mental Health Facility which decreased appropriations $15,991,921.

Revenue is recommended to decrease $1,316,422 based largely on a mid-year increase for the Patient Information System offset by decreases due to one-time savings for the capital project, budgeted in 1989-90.

The number of full-time equivalent positions is recommended to decrease 6.32, or 2.4% from 259.30 to 252.98.

The recommended budget includes a budget balancing plan to meet the Agency's net funding cap as set forth in the Board's approved budget policy. This includes elimination of funding of $374,504 for 6.0 filled and 1.5 vacant positions and Services and Supplies reductions of $1,239,373, including $859,325 for community-based contractors. Reductions include 6 community-based contractors providing day treatment, deaf translation services, closing of the Alameda Mental Health Clinic and reduction in funds reserved for operations costs for the new acute facility. One-time CHIPS funds were allocated to reduce the impact of reductions and additional revenue not previously identified was included.

Other Departments

Other Health Care Services Agency departments include: Agency Administration, Environmental Health, AB 8, County Medical Services Plan, Highland and Fairmont Capital Projects and Medical Care Financing.

Net county cost for these departments is recommended to increase in 1990-91 by $11,207,305. This increase is largely the result of the allocation of $10,159,067 in additional CHIPS revenue to other Health Care Services Agency departments, thereby reducing their net county cost by an equal amount. The increase in net cost also reflects a decrease in AB 8 Program revenue based upon the Governor's proposed budget of $2,257,580. Revenue in other Health Care Services departments is recommended to increase $696,987 in 1990-91.

Agency Administration, Environmental Health, County Medical Services Plan and Medical Care Financing all include budget balancing plans to meet the Agency's net funding cap as set forth in the Board's approved budget policy. To meet their budget cap, Agency Administration reduced 1.0 vacant position or $49,563 and $54,484 in services and supplies budgeted for the Oversight Committee on Infant Mortality. Environmental Health reduced 4.0 vacant positions resulting in a $370,181 reduction in Salaries and Employee Benefits, $46,951 in Services and Supplies and $20,300 in Fixed Assets. It also increased revenue by $104,100. Medical Care Financing is recommended to decrease the General Fund contribution to the Hospitals by $1,026,401 reflecting a one-time subsidy increase of $6.8 million offset by reductions required to meet the net county funding available to the Hospitals within the Health Care Services Agency net funding cap.

Highlights

			Amount	Positions
1.	1989-90 and known 1990-91 employee COLA's	S&EB	5,566,570	
2.	Mid-year adjustments previously approved by the Board of Supervisors	S&EB	808,731	13.14
		S&S	(75,286)	
		FA	(8,000)	
		IFT	35,050	
		Rev	(449,491)	
		Net	311,004	
3.	Net changes to Internal Service Fund departments	S&S	236,911	
4.	CBO stabilization in Mental Health $(790,087) and Community Health $(700,000)	S&S	1,490,087	

5.	Cost-of-living adjustments (4%) for CBO providers: Administration, $9,000; Community Health, $278,854; Alcohol and Drug, $369,217; Mental Health, $773,101	S&S	1,430,172
6.	Increase in services and supplies in the Department of Alcohol and Drug to reflect available resources	S&S	1,899,986
7.	Increases in Emergency Medical Services to reflect additional AB 75 revenues (CHIPS)	S&S	910,598
		Rev	(910,598)
		Net	0
8.	Increased Mental Health costs to reflect the establishment of budget #472 - Department of Psychiatry, HGH	S&S	1,213,982
9.	Adjustment to current Mental Health prior year final budget	S&S	(199,390)
10.	Net increase in Other Charges to reflect the distribution of CHIPS and CMSP revenue to Health Care Services Agency budgets and reduction in CMSP based upon Governor's proposed budget	OC	13,117,696
11.	Changes to reflect the construction progress for the John George Mental Health facility and reduced interest income	FA	(15,991,921)
		Rev	1,038,405
		AFB	15,033,662
		Net	80,146
12.	Reduction to reflect completion of Design Partnership Planning contract for development of Single Hospital concept	FA	(280,072)
13.	Increase to Alcohol and Drug reflecting available resources	Rev	(2,573,352)
14.	Net revenue in areas in Community Health Services to reflect current experience ($340,164) and transfer of funding for AID's Case Management from budget #413 ($374,855)	Rev	(715,019)
15.	Reduction in AB 8 revenue based upon Governor's proposed budget	Rev	2,257,580
16.	Net impact of full year CMSP and CHIPS revenues	Rev	(3,081,674)

17. Miscellaneous adjustments to reflect program needs and current year experience	S&EB	124,031	7.27
	S&S	(69,552)	
	OC	(7,250)	
	FA	(163,977)	
	IFT	(391,687)	
	Rev	517,685	
	Net	9,250	
18. Budget Balancing Adjustment	S&EB	(2,430,035)	(44.75)
	S&S	(3,488,895)	
	FA	(62,800)	
	IFT	(3,544,990)	
	OFU	(1,026,401)	
	Rev	(176,654)	
	Net	(10,729,775)	
TOTAL CHANGE IN NET COUNTY COST		10,034,102	(24.34)

Budget Balancing Plan Summary

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V		1990-91 Reduction in Net County Cost	Service Impact
MENTAL HEALTH:					
440-MENTAL HEALTH SERVICES					
Closing of Alameda Mental Health Clinic, reduction of 6 community based providers and elimination of new facility operations reserve. CBO's are Pacific Childrens Center, Center of Deafness, West Oakland Health Center, Gladman Day Treatment, Pacific Center for Human Growth, Native American Health Center.	(6.00)	(1.50)	S&EB S&S IFT Rev Net	(374,504) (1,239,373) (2,521,762) (72,654) (4,208,293)	• elimination of outpatient clinic services to Alameda • reduction of day treatment, deaf translation, outpatient, advocacy and outreach services available to clients • requirement to identify additional funds for operations at new acute care facility
440-CAPITAL PROJECTS					
No cap as expenditures are totally offset by revenue					

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
443-MENTAL HEALTH CONTRACTS No reductions as appropriations are being reallocated to mental health program budget				
TOTAL MENTAL HEALTH DEPARTMENT	(6.00)	(1.50)	(4,208,293)	
ALCOHOL AND DRUG DEPARTMENT:				
444-ALCOHOL & DRUG ABUSE ADMIN. Decrease in funding for special projects and elimination of funding for Second Chance shelter program			S&S (88,586)	• decrease in funds available for anti-drug special events • elimination of shelter beds for the homeless in Newark
445-ALCOHOLISM SERVICES Reduction in funding to West Oakland Health Center (WOHC) for supportive services to homeless			S&S (51,504)	• reduce availability of alcoholism services
446-DRUG ABUSE SERVICES Reduction in funding for methadone maintenance programs delivered through WOHC, BATS and HAART			S&S (423,541)	• only Medi-Cal eligible clients will be served
447-ALCOHOL & DRUG CONTRACTS No reductions as funds in this budget are being reallocated to program budgets				
TOTAL ALCOHOL & DRUG DEPARTMENT	0.00	0.00	(563,631)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V		1990-91 Reduction in Net County Cost	Service Impact
COMMUNITY HEALTH:					
405-SERVICE ADMINISTRATION					
Decrease in staffing and contracted security and programming services	(2.50)	(1.08)	S&EB S&S Net	(124,239) (54,163) (178,402)	• minimal impact on vital registration staffing • administrative workload would have to be redistributed • no security at HCSA administration building • reduced data processing applications
410-DISTRICT SERVICES					
Elimination of perinatal and dental expansions, reductions in field nursing, closure of Alameda Health Center and allocation of CHIP indigent health care funds	(16.32)	(0.75)	S&EB S&S FA IFT Net	(911,792) (256,000) (42,500) (1,023,228) (2,233,520)	• 20% decrease in field nursing services • Alameda clients would have to travel to Oakland for services • no expansion of perinatal and dental services • equipment purchases would be foregone
410-CAPITAL PROJECTS					
No reductions as budget is discontinued					
413-PROMOTION AND PROTECTION					
Elimination of administrative staff, reduction in health promotion staffing, data analysis and claims review, contracted dental service planning, and reduction in AIDs services provided by CBOs: AIDS Project of East Bay, Bay Area Consortium for Quality Health Care, LaClinica DeLaRaza, CA Prostitute Education Program, Catholic Charities, Asia Health Services, The	(5.26)	(3.00)	S&EB S&S Net	(461,343) (247,193) (708,536)	• reduction in health promotion activities • impairment of collection of statistical data • elimination of health promotion coordinator • elimination of ability to provide specialized program and data analysis • delay in claims review • elimination of dental service planning and technical assistance • reduction in AIDs community education and direct services

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost	Service Impact
Spiritual Resource Center, Filipinos for Affirmative Action, Richard Allen Institute, An Ark of Love, Tri-City Health.				
417-COMMUNITY HEALTH CONTRACTS Elimination of State restored family planning funding and proportional reduction in funding for 14 primary care clinics: Asian Health Services, Berkeley Women's Health Collective, Clinica DeLa Raza, Over-60 Health Clinic, Tiburcio Vasquez Health Center, Tri-Cities Clinics, Urban Indian Health Board, Valley Community Health Center W.Berkeley Health Center, W.Berkeley Health Council, Alameda Health Consortium, Agency for Infant Development, Children's Hospital Medical Center, Durham Transportation			S&S (913,431)	• no impact in family planning as State has restored funding • reduction of approximately 9,000 patient visits
426-EMERGENCY MEDICAL SERVICES No reduction as expenditures are totally offset by revenue				

AGENCY/DEPARTMENT	Positions F=Filled V=Vacant		1990-91 Reduction in Net County Cost		
Recommended Reductions	#F	#V	County Cost		Service Impact
451-CRIMINAL JUSTICE-MEDICAL SERVICES					
Work with Highland to control medical services charges and reduction in medical staffing and funding for outside medical services	(3.34)	0.00	S&EB	(138,413)	• jeopardize ability to provide 24-hour coverage • reduction in reimbursement rates to private hospitals
			S&S	(101,518)	
			Net	(239,931)	
TOTAL COMMUNITY HEALTH DEPARTMENT	(27.42)	(4.83)		(4,273,820)	
OTHER HCSA DEPARTMENTS:					
400-AGENCY ADMINISTRATION					
Reduction of Administrative Services Assistant and Oversight Committee on Infant Mortality funding		(1.00)	S&EB	(49,563)	• reduced Agency Administration support to other HCSA departments • reduced funding for the Oversight Committee on Infant Mortality
			S&S	(54,484)	
			Net	(104,047)	
430-ENVIRONMENTAL HEALTH					
Reduction of 1.0 Program Specialist, 1.0 Environmental Health Specialist; 1.0 Hazardous Materials Specialist; 1.0 Account Clerk, increased salary savings; decreased services and supplies, and increased revenue		(4.00)	S&EB	(370,181)	• dept. will conduct fewer inspections • workload will increase for remaining staff
			S&S	(46,951)	
			FA	(20,300)	
			Rev	(104,000)	
			Net	(541,432)	
465-COUNTY MEDICAL SERVICES PLAN					
Reduced contract data processing services for the Health Care Services Finance Unit			S&S	(12,151)	• reduced data processing programming to develop reimbursement documents for State and federal governments

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
476-MEDICAL CARE FINANCING				
Reduced General Fund subsidy to Highland and Fairmont Hospitals			OFU (8,102,325)	• reduction in available resources to Highland and Fairmont Hospitals • see Hospital Enterprise Fund summary for detail
TOTAL HCSA	(33.42)	(11.33)	(17,805,699)	

Major Assumptions

Other HCSA Departments

1. Passage of the Governor's Budget.
2. The County's 1989-90 and 1990-91 California Health Care for the Indigent Program (CHIPS) plan will be approved by the State.
3. $16,951,078 in California Medical Services Plan (CMSP) funding.
4. Assumes $14,071,591 in the CHIPS program funding (a decrease of $3,069,859 from the 1989-90 mid-year adjusted allocation).
5. Assumes $4,450,769 in State Legalization Impact Assistance Grants (SLIAG) backfill (the same as 1989-90).
6. Assumes $640,000 in Legalized Immigrant Medical Assistance (LIMA) revenues (a reduction of $2,114,686 from the estimated 1989-90 level).

Mental Health

1. Assumes the State will grant no COLA for Mental Health Services.

Alcohol and Drug

1. Assumes no State funded cost-of-living increase for alcohol or drug abuse services.

Fairmont Capital Projects

1. Completion of the Pharmacy relocation and remodeling.
2. Should final bids for the Pharmacy project indicate a need for additional funding, a transfer of AB 830 funds will be made from budget #471-14 (Fairmont Capital Projects).

Community Health Services

1. Highland Hospital will be able to control medical costs for Criminal Justice Medical Services.

Pending Factors

Mental Health

1. San Diego County Equity Lawsuit   Unknown   Unknown

San Diego has sued the State regarding the distribution of funding to California counties. The impact of resolution of this issue is unknown.

2. Available Fund Balance   Unknown   0.00

Final Available Fund Balance for the acute inpatient facility based on the Auditor's final accounting of expenditures.

Alcohol and Drug

1. Receipt of final Alcohol and Drug allocations   Unknown   0.00

Adjustments for final State and federal funding allocations are pending. Early information indicates the likelihood of funding increases.

2. Homeless Funding $0   0.00

Homeless funding received through Housing and Community Development (HCD), $76,120, is not included in the budget as the grant term has terminated. HCD is applying for an extension of the grant. Funds will be restored if approved.

Community Health Services

1. Mini-Household/Mini-Generator Hazardous Waste Collection Program   Unknown   Unknown

Finalization of proposal for County household/mini-generator hazardous waste collection program.

Other HCSA Departments

1. Governor's Budget   ($2,257,580)   0.00

Pending approval of the Governor's proposed budget which includes a reduction in the base allocation and no COLA for the AB 8 program.

Highland/Fairmont Capital Projects

1. Final Available Fund Balance   Unknown   0.00

Final determination of the Available Fund Balance by the Auditor-Controller as of July 1, 1990.

Funded Issues

Mental Health

1. Mental Health Overmatch $6,203,704 0.00

Your Board has previously approved augmentation of the Mental Health program with General Funds beyond mandated match requirement levels. The recommended budget includes a net county cost of $10,692,274. The mandated match is $4,501,625. The overmatch amount is $6,203,704. There is a positive cashflow variance of $13,055.

2. CBO COLA $773,101 0.00

An additional 4% COLA is included for community-based mental health providers; $738,068 for CBO's previously in this budget unit and $35,033 for those transferred from budget unit 443.

3. Stabilization of CBO Providers $790,087 0.00

Your Board adopted the implementation of a four and one-half year phase-in of $3,555,394 in additional funding to stabilize mental health community-based providers. The 1990-91 recommended budget adds $790,087 as the second installment of this policy.

Four and One-Half Year Mental Health CBO Stabilization Plan:

$395,044	1989-90 1st installment
790,087	1990-91 2nd installment
790,087	1991-92 3rd installment
790,088	1992-93 4th installment
790,088	1993-94 5th installment
$3,555,394	

4. Mental Health Capital Project $8,641,966 0.00

Your Board has previously approved implementation of a capital project to construct inpatient and outpatient Mental Health facilities on the Fairmont Hospital campus to replace and expand upon existing County facilities. In addition to this the Health Care Services Agency has proposed purchasing a 99 bed Skilled Nursing Facility to expand long-term care bed resources and potentially free up acute beds for more seriously ill acute patients. Operating costs for the facility have not yet been identified.

Funding for the Fairmont project and the proposed Skill Nursing Facility purchase is made available through the SB 900 contract with the State, which allows using State revenues and County matching funds in excess of program operating costs to fund capital projects. This funding mechanism was agreed to when the State was generally honoring its commitment to fund Mental Health services at adequate levels through funding annual COLAs. Since that time the State has pulled back on its funding commitment through not granting COLAs, among other things, and the County General Fund has been compelled to pay for a greater share of the Mental Health program beyond County mandated levels. The total revenue accumulated from implementation of this process, including interest, has been $26.9 million, however, overmatch totaling $14.0 million has had to be contributed to make up for lack of State mental health funding. The recommended 1990-91 budget includes an available fund balance of $8,641,966.

Alcohol and Drug

1. General Fund Overmatch $2,917,206 0.00

The County is required to provide a 10% match for State Alcohol and Drug Funds. Based on 1990-91 preliminary allocations, the 10% County match totals $327,447; $185,365 for Alcohol Programs and $142,082 for Drug Abuse Programs. The 1990-91 Recommended Budget includes $2,917,206 of overmatch.

The $2,917,206 General Fund overmatch includes the following:

Alcohol Programs	
- 1984-85 CBO COLA's	$ 87,481
- 1986-87 CBO COLA's	74,512
- 1987-88 CBO COLA's	105,829
- 1988-89 CBO COLA's	125,354
- 1989-90 CBO COLA's	141,435
- WOHC Alcohol Recovery	170,483
- Second Chance Homeless Shelter	40,000
- Revenue Sharing	166,131
Subtotal Prior Year	871,225
- 1990-91 CBO COLA's	156,878
- 1990-91 Rev. Sharing COLA's	6,645
- Second Chance Homeless Shelter	(40,000)
- CAO Recommend	(51,504)
TOTAL ALCOHOL PROGRAM	$ 983,244

Drug Abuse Programs	
- Continuation of optional County match for NIDA	$ 355,874
- 1981-82 CBO COLA's	67,255
- 1982-83 CBO COLA's	214,328
- 1983-84 CBO COLA's	114,772
- 1986-87 CBO COLA's	102,262
- 1987-88 CBO COLA's	135,209
- 1988-89 CBO COLA's	151,058
- 1989-90 CBO COLA's	167,126
- Mandella House	75,000
- Revenue Sharing	817,511
Subtotal Prior Year	$2,200,395
- 1990-91 CBO COLA's	172,993
- 1990-91 Revenue Sharing COLA's	32,701
- Methadone Maintenance	(147,543)
- Special Projects	(48,586)
- CAO Recommend	(275,998)
TOTAL DRUG PROGRAM	$1,933,962

2. CBO COLA's $369,217 0.00

An additional 4% is included for community-based providers; $329,871 for CBO's previously included in this budget and $39,346 for contracts transferred from budget unit 447.

3. Transfer of Alcoholism Contracts $166,131 0.00

Contracts once funded by Revenue Sharing funds are transferred to this budget unit and included as part of the alcohol program overmatch.

4. Transfer of Drug Abuse Contracts $817,511 0.00

Contracts once funded by Revenue Sharing funds are transferred to this budget unit and included as part of the drug abuse overmatch.

Community Health

1. CBO COLA's $278,954 0.00

An additional 4% COLA is included for primary care community-based providers.

2. County Health Clinic Restructuring $0 2.17

Your Board approved the Health Care Services Agency's plan to augment and restructure the County operated health clinics at a cost of $322,000 in 1988-89. It was agreed at that time that any additional augmentation would have to be offset by revenue generated by the restructuring. In 1989-90, an additional $191,000 offset by $116,000 in revenue was allocated. For 1990-91, an additional $78,050 is recommended which is totally offset by revenue. This completes the restructuring cost for Phase I.

3. Stabilization of CBO Providers $700,000 0.00

Your Board adopted the implementation of a four-year phase-in of $2,926,529 in additional funding to stabilize primary care community based providers. The 1990-91 recommended budget adds $700,000 as the third installment of this policy.

Four Year Primary Care CBO Stabilization Plan:

$ 750,000	1988-89 1st Installment
750,000	1989-90 2nd Installment
700,000	1990-91 3rd Installment
726,529	1991-92 4th Installment
$2,926,529	Total Cost

4. Continuation of County Funding in Excess of CMSP Program Revenue $1,138,813 0.00

The recommended budget includes the following County costs in excess of CMSP Program revenues:

$ 271,458	for unreimbursed clinic visits for CBO's approved for 1984-85
63,551	for cost-of-living increase approved for 1985-86
167,000	for unreimbursed clinic visits for CBO's approved for 1985-86
100,000	for primary care services for 1986-87
200,000	for urgent care/unreimbursed visits at community clinics for 1987-88
86,957	for cost-of-living increase for CBO's for 1987-88
90,434	for cost-of-living increase for CBO's for 1988-89
159,513	for cost-of-living increase for CBO's for 1989-90
$1,138,913	Total CMSP Net County Cost

6. Additional Nursing and Physician Hours $44,603 0.75

The recommended budget includes funding for 0.48 Clinical Nurse (Per Diem) to provide coverage for off days for existing staff; 0.25 Mid-Level Practitioners to provide for existing evaluations and treatment for detainees before transfer to placement units; and 0.02 Podiatrist positions as a cost effective alternative to transporting detainees to a medical office.

7. Infant Mortality Oversight Committee Program $569,516 0.00

In 1987-88 your Board approved $600,000 to fund the activities and programs of the Infant Mortality Oversight Committee. A cost-of-living increase of $24,000 and one-time carryover of $166,000 was included in the 1989-90 budget. No increases are recommended for 1990-91 due to countywide funding constraints. A budget balancing reduction of $54,484 is recommended for 1990-91.

8. CBO COLA $9,000 0.00

An additional 4% COLA is included for the East Oakland Community Project.

Unmet Needs

Alcohol and Drug

1. W.O.H.C. Cocaine Program $109,500 0.00

Your Board approved the funding of $109,500 as a mid-year augmentation for this program. Your Board requested this program be brought up for consideration as part of the 1990-91 budget process. The program is not fully functioning and therefore has not been recommended for continued funding.

Community Health

1. Additional Funding for Oversight Committee on Infant Mortality $307,000 0.00

The Oversight Committee on Infant Mortality requested an increase of $307,000 to fund the Committee's programs and activities. Additional funding is not recommended due to countywide funding constraints.

2. Additional Funding for Detention Facility Inspection Team $38,962 0.69

The Health Care Services Agency has requested additional hourly services as needed staff at a cost of $38,962 to carry out the required County detention facilities inspection program. Additional funding is not recommended due to funding constraints.

3. Additional Funding for Sexually Transmitted Diseases and Tuberculosis Controllers $12,993 0.15

The Health Care Services Agency has requested 286 hours of Physician II time to replace clinical time while assigned physicians provide required administrative support. Approximately 715 patient visits are not provided while physicians perform the controller function. Additional funding is not recommended due to funding constraints.

Position Change Summary

Classification	1989-90 Approved	1989-90 Adj. Bud.	Change App. Adj.	1990-91 Prelim.	Change Adj. Pre.
ADMIN SERVICES ASST	7.50	10.50	3.00	9.50	(1.00)
CHIEF, FISCAL SERVICES	1.00	0.00	(1.00)	0.00	0.00
HEALTH SERVICES OFFICER II	0.00	1.00	1.00	2.00	1.00
PROGRAM SPECIALIST I	8.32	7.74	(0.58)	5.66	(2.08)
PROGRAM SPECIALIST II	6.25	6.75	0.50	6.50	(0.25)
CLERK II	21.33	16.33	(5.00)	12.25	(4.08)
PAYROLL RECORDS CLERK	2.08	2.00	(0.08)	2.00	0.00
SPECIALIST CLERK	44.91	49.41	4.50	50.75	1.34
ACCOUNT CLERK I	3.58	4.00	0.42	5.00	1.00
ACCOUNTING TECHNICIAN	2.25	2.33	0.08	2.33	0.00
HEALTH SERVICES CONSULTANT	2.51	2.20	(0.31)	0.98	(1.22)
LEAD CLERK	1.00	1.00	0.00	1.00	0.00
MEDICAL CLERK	9.00	10.00	1.00	5.00	(5.00)
MEDICAL TRANSLATOR II	13.25	15.74	2.49	18.58	2.84
STENOGRAPHER II	6.00	3.75	(2.25)	3.00	(0.75)
PATIENT SERVICES TECH I	7.92	4.92	(3.00)	5.25	0.33
PATIENT SERVICES TECH II	6.50	9.58	3.08	9.58	0.00
COMMUNITY HEALTH SERV DIST DIR	0.00	0.00	0.00	1.00	1.00
PHYSICIAN II	3.49	3.37	(0.12)	2.78	(0.59)
PHYSICIAN V	1.00	1.00	0.00	1.00	0.00
CLINICAL NURSE II	69.49	68.76	(0.73)	56.58	(12.18)
CLINICAL NURSE IV	3.00	3.00	0.00	2.75	(0.25)
MID-LEVEL PRACTITIONER	8.79	8.79	0.00	7.41	(1.38)
LICENSED VOCATIONAL NURSE	6.67	6.67	0.00	4.67	(2.00)
SENIOR PUBLIC HEALTH NURSE	3.00	1.00	(2.00)	1.00	0.00
CLINICAL LAB TECHNOLOGIST II	4.26	4.26	0.00	3.94	(0.32)
PODIATRIST	0.01	0.00	(0.01)	0.02	0.02
PUBLIC HEALTH SOCIAL WORKER	1.00	1.00	0.00	1.50	0.50
HEALTH EDUCATOR II	3.16	3.16	0.00	3.58	0.42
NUTRITIONIST	6.92	6.92	0.00	6.92	0.00
MEDICAL SOCIAL WORKER II	6.17	6.17	0.00	3.50	(2.67)
MEDICAL SOCIAL WORK SUPRVSR	1.00	1.00	0.00	0.00	(1.00)
PROGRAM SERVICES COORDINATOR	3.00	3.00	0.00	3.00	0.00
STAFF SERVICES ASSISTANT	1.58	0.75	(0.83)	1.75	1.00
PROGRAM ADMINISTRATOR I	1.50	1.50	0.00	3.25	1.75
PROGRAM ADMINISTRATOR II	4.00	3.00	(1.00)	1.00	(2.00)
STATISTICAL TECHNICIAN	1.00	1.00	0.00	0.00	(1.00)
DATA INPUT CLERK	3.42	3.42	0.00	3.25	(0.17)
SUPRVSING CLERK I	2.00	2.00	0.00	1.00	(1.00)
SUPRVSING CLERK II	1.00	1.00	0.00	1.00	0.00
TRANSCRIPTIONIST	0.00	1.00	1.00	1.00	0.00
SECRETARY I	1.00	2.00	1.00	3.00	1.00
SECRETARY II	1.00	3.00	2.00	3.00	0.00
MEDICAL RECORDS TECHNICIAN	0.00	0.00	0.00	5.00	5.00
CALIF CHILDRENS SERVICES ADMIN	0.00	0.00	0.00	1.00	1.00
CLINICAL NURSE III	1.00	2.00	1.00	0.25	(1.75)

CLINICAL NURSE V	0.00	1.00	1.00	1.00	0.00
DIR,HLTH PROM & DIS DISAB PREV	1.00	1.00	0.00	0.00	(1.00)
MICROBIOLOGIST	1.50	1.50	0.00	1.50	0.00
SUPRVSING MICROBIOLOGIST	1.00	1.00	0.00	1.00	0.00
PUBLIC HEALTH INVESTIGATOR	1.00	1.00	0.00	1.00	0.00
SENIOR NUTRITIONIST	0.75	0.33	(0.42)	0.00	(0.33)
LABORATORY ASSISTANT III	1.00	1.00	0.00	1.00	0.00
HEALTH SERVICES OFFICER I	0.00	1.00	1.00	1.00	0.00
ACCOUNT CLERK II	2.00	2.58	0.58	1.00	(1.58)
HAZARDOUS MATERIALS SPECIALIST	10.67	10.67	0.00	10.00	(0.67)
SENIOR HAZARDOUS MAT.SPEC.	4.83	4.83	0.00	5.00	0.17
SUPRVSING HAZARDOUS MATRS SPEC	1.00	1.00	0.00	1.00	0.00
ENVIRONMENTAL HLTH SPECIALIST	28.00	28.00	0.00	27.00	(1.00)
VECTOR CONTROL OFFICER,TRAINEE	0.83	0.58	(0.25)	0.58	0.00
INFORMATION SYSTEMS ANALYST	0.00	0.00	0.00	1.00	1.00
MANAGEMENT SPECIALIST	0.00	0.00	0.00	1.00	1.00
ASST AGCY DIR, MENTAL HLTH SVC	0.25	0.17	(0.08)	0.17	0.00
ASSOCIATE DIR., MH OUTPNT SERV	1.00	0.00	(1.00)	0.00	0.00
DIR, CHILDRENS SERVICES	0.00	0.00	0.00	1.00	1.00
DIR,Q.A.& MGMNT SERVICES	0.00	1.00	1.00	1.00	0.00
PHYSICIAN IV	1.00	1.00	0.00	0.00	(1.00)
SENIOR CLINICAL PSYCHOLOGIST	0.50	0.50	0.00	0.50	0.00
MENTAL HEALTH SPECIALIST II	2.00	2.00	0.00	2.00	0.00
MENTAL HEALTH SPECIALIST III	5.83	5.92	0.09	0.92	(5.00)
PSYCHIATRIC SOCIAL WORKER II	18.00	18.33	0.33	16.00	(2.33)
SENIOR PSYCH SOCIAL WORKER	4.00	2.00	(2.00)	2.00	0.00
CHIEF PSYCH SOCIAL WORKER	0.00	1.00	1.00	1.00	0.00
REHABILITATION COUNSELOR I	1.00	1.00	0.00	0.00	(1.00)
REHABILITATION COUNSELOR II	0.83	1.83	1.00	1.83	0.00
SENIOR PROGRAM SPECIALIST	0.00	2.00	2.00	2.00	0.00
CLINICAL NURSE PER DIEM	0.00	0.00	0.00	0.48	0.48
TOTAL	369.85	378.26	8.41	345.51	(32.75)

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ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Public Ways & Facilities

SUMMARY

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Appropriation:					
Salaries & Benefits	108,726	145,237	180,158	214,457	34,299
Services & Supplies	18,769,188	19,859,531	34,139,771	29,569,635	(4,570,136)
Other Charges	1,614,734	2,999,870	3,607,249	4,016,570	409,321
Fixed Assets	490,369	320,890	1,908,800	9,137,200	7,228,400
Intra-Fund Transfers	(885,582)	(1,044,392)	(1,012,400)	(1,011,927)	473
Other Financing Uses	0	0	270,000	88,882	(181,118)
Net Appropriation	20,097,435	22,281,136	39,093,578	42,014,817	2,921,239
Financing:					
Available Fund Balance	(2,508,174)	(6,209,179)	(8,932,452)	(8,401,877)	530,575
Revenue	(23,709,639)	(24,294,363)	(30,295,526)	(33,753,364)	(3,457,838)
Total Financing	(26,217,813)	(30,503,542)	(39,227,978)	(42,155,241)	(2,927,263)
Net County Cost	(6,120,378)	(8,222,406)	(134,400)	(140,424)	(6,024)
Full Time Equivalents	4.25	5.75	5.75	6.25	0.50
Authorized Positions	N/A	0.00	7.00	7.00	0.00

MAJOR DEPARTMENTS INCLUDED

193 - Disaster Response - Roads
509 - Road Maintenance
512 - Transportation Measure B
513 - Caltrans Contracts
515 - Garage Operations
519 - Parking Facilities
525 - Paratransit Services
903 - Provision for Reserves - Roads

PROGRAM DESCRIPTION

The Public Ways and Facilities program provides for the construction and maintenance of County roads, signals, bikeways, and related structures in budget #509. Parking facilities fall within budget #519. During 1987-88, three new budgets were created within this program. Budget #525 was created to account for all other Measure B revenue allotted to the County. When the County entered into an agreement with Caltrans to assist in local traffic improvement projects, budget #513 was created to account for those transactions. Budget #513 is being closed out in 1990-91, as Caltrans has decided to discontinue its subcontracting relationship with the County. In 1989-90, budget #515 was created to account for the Niles corporation yard garage. For 1990-91, budget #193 has been created to account for road repairs needed due to the October 17, 1989 Loma Prieta earthquake.

FINANCIAL SUMMARY

For road maintenance, garage operations, Measure B transportation projects and for Caltrans projects (budget #s 509, 515, 512 and 513) there are no General Fund obligations. Parking Facilities and Paratransit Services (budget #519 and #525) are accounted for in the General Fund, but are fully offset by parking fees or Measure B sales tax revenue.

For 1990-91 it is recommended that the net county cost be decreased by $6,024, or 4.5% due to revenues exceeding net appropriations in Parking Facilities. It is recommended that total net appropriations be increased $2,921,239, or 7.5%. Salary and Employee Benefits are recommended to increase $34,299, or 19.0% for 1989-90 and known 1990-91 salary and employee benefit COLAs and an increase of 6 pay units, offset by revenue for Parking Facilities personnel. Services and Supplies are recommended to decrease by $4,570,136 due to increases in countywide support service charges, earthquake repairs to Mines Road and the closing out of budget #513, due to Caltrans discontinuing its subcontracting relationship with the County. Other Charges are recommended to increase by a net of $409,321 due to an increase in countywide indirect costs, revenue sharing with cities under the Mayor's formula and decreases in right-of-way purchases. There is a net increase in Fixed Assets of $7,228,400 due to capital construction projects in road maintenance, primarily the Corporation Yard at Santa Rita. There is a decrease in Intra-Fund Transfers from other departments to the garage of $473. Other Financing Uses is decreasing by a net of $181,118 due to earthquake recovery costs in budget #193, and a decrease in Reserve Funds in the Road Maintenance budget.

Total financing is expected to increase by $2,927,263 or 7.5%. Estimated available fund balance has a net decrease of $530,575 due to discontinuance of Caltrans contract, and current year revenue and expenditures. Revenues are estimated to increase a net of $3,457,838 due to anticipated FEMA/OES earthquake cost reimbursements, discontinuance of the Caltrans contract and anticipated receipt of bond funds to finance the Santa Rita Corporation Yard, and increases in revenue from fines, forfeits, interest, sales and use taxes, and parking rate increases.

HIGHLIGHTS

1.	Net increase in Internal Service Fund Charges	S&S	21,689	0.00
2.	1989-90 salary COLA and known 1990-91 salary and benefits COLA	S&EB	18,529	0.00

3.	Increase of six pay units for specialist clerk position in budget #519, parking facilities	S&EB	15,770	0.50
4.	Net increase in appropriations reflecting increased Program activity and work projects	S&S	2,162,083	0.00
5.	Increase appropriations for earthquake repair to Mines Road partially offset by anticipated FEMA/State OES reimbursements	S&S REV Net	400,000 (315,000) 85,000	0.00
6.	Decrease in appropriations and revenue due to discontinuance of Caltrans contract	S&S AFB REV Net	(5,813,759) (541,258) 6,355,017 0	0.00
7.	Decrease in Appropriations to reflect actual road contract services and signal work and capital construction work plan	S&S	(1,204,458)	0.00
8.	Decrease in Appropriations to reflect revised Measure B distribution program to cities	S&S	(135,691)	0.00
9.	Increase in Appropriations due to increased county indirect costs and miscellaneous expenses	OC	497,621	0.00
10.	Increase in Appropriations due to increased contribution to cities according to Mayor's formula	OC	550,000	0.00
11.	Decrease in Appropriations due to decreases in right of way purchases	OC	(638,300)	0.00
12.	Decrease in Fixed Assets due to decrease in equipment costs	FA	(366,600)	0.00
13.	Increase in Fixed Assets due to capital construction projects in Road Maintenance budget	FA	7,595,000	0.00
14.	Decrease in Intra-Fund Transfers	IFT	473	0.00
15.	Net decrease in Other Financing Uses due to earthquake recovery costs in budget #193, $88,882, offset by decrease in reserve funds in the Road Maintenance Budget, $270,000	OFU	(181,118)	0.00
16.	Net decrease in Available Fund Balance	AFB	1,071,833	0.00
17.	Increase in revenue due to anticipated receipt of bond funds to finance Santa Rita Corporation Yard	REV	(7,010,000)	0.00

18. Increase in revenue due to increases in fines and forfeits, interest, sales and use taxes and parking rate increases.	REV	(3,526,182)	0.00
19. Decrease in revenue due to charges outside the Road Fund and decrease in aid from government agencies	REV	1,038,327	0.00
TOTAL CHANGE IN NET COUNTY COST		(6,024)	0.50

BUDGET BALANCING PLAN SUMMARY

There is no Budget Balancing Plan for the Program as expenditures are fully offset by revenues.

MAJOR ASSUMPTIONS

1. Increase in number of transient parkers at ALCO Park is permanent due to the scarcity of downtown parking. High revenues will therefore continue.

2. The Amador Street Parking Lot will be partially closed for construction during the months of March, April, May and June, 1990.

3. Measure B sales tax revenue will approximate projections.

4. No additional earthquake damage from the October 17, 1989 Loma Prieta earthquake will be found.

PENDING FACTORS

1. Available Fund Balance	Unknown	0.00

Final determination of Available Fund Balance by Auditor-Controller as of July 1, 1990.

2. FEMA/State OES Reimbursement	Unknown	0.00

Full reimbursement of allowable earthquake costs.

FUNDED ISSUES

None

UNMET NEEDS

None

POSITION CHANGE SUMMARY

Classification	1989-90 Approved	1989-90 Adj. Bud.	Change App. Adj.	1990-91 Prelim.	Change Adj. Pre.
SPECIALIST CLERK	0.50	0.50	0.00	1.00	0.50
TOTAL	0.50	0.50	0.00	1.00	0.50

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Cultural, Recreation & Education

SUMMARY

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Appropriation:					
Salaries & Benefits	6,059,694	6,752,767	7,968,279	9,515,778	1,547,499
Services & Supplies	3,206,394	3,549,097	6,650,242	6,057,174	(593,068)
Other Charges	291,976	298,405	235,272	334,999	99,727
Fixed Assets	191,685	734,638	561,817	298,750	(263,067)
Intra-Fund Transfers	(60,783)	(42,850)	(22,189)	(18,444)	3,745
Net Appropriation	9,688,966	11,292,057	15,393,421	16,188,257	794,836
Financing:					
Property Tax	(4,300,125)	(5,074,930)	(5,280,750)	(6,058,581)	(777,831)
Available Fund Balance	(1,673,955)	(2,481,109)	(3,397,183)	(3,308,963)	88,220
Revenue	(5,796,043)	(6,628,441)	(6,256,533)	(6,339,166)	(82,633)
Total Financing	(11,770,123)	(14,184,480)	(14,934,466)	(15,706,710)	(772,244)
Net County Cost	(2,081,157)	(2,892,423)	458,955	481,547	22,592
Full Time Equivalents	227.30	237.46	270.40	292.88	22.48
Authorized Positions	N/A	0.00	402.00	437.00	35.00

MAJOR DEPARTMENTS INCLUDED

600 - Veterans Memorial Buildings
780 - County Library
781 - Cooperative Library System
785 - Library Special Taxing Zone
790 - Cooperative Extension

PROGRAM DESCRIPTION

The main component of the Cultural, Recreation and Education Program area is the County Library system. Veterans Buildings maintenance and management and the County's Cooperative Extension Program are also included within this program area.

FINANCIAL SUMMARY

The 1990-91 net county cost for the Cultural, Recreation & Education Program is recommended at $481,547. This is an increase of $22,592, or 4.9% above that approved for 1989-90.

Cultural, Recreation and Education departments' net appropriations are recommended to increase a total of $794,836, or 5.2%, primarily due to growth throughout the County Library system. The net county cost is recommended to increase a total of $22,592, or 4.9%., for the Veterans Buildings and Cooperative Extension Departments. There is no net county cost for the three budgets that make up the County Library system. Salaries and Benefits are recommended to increase a net of $1,547,499, or 19.4%. The major reasons for the increase are mid-year approved increases in the County Libraries to reflect expanded hours, improved services and additional staff positions; 1989-90 and 1990-91 cost-of-living adjustments; additional staff to meet the operating needs throughout the Library system; and, an increase for the Cooperative Extension Department of $12,151. Services and Supplies are recommended to decrease a net of $593,068, or 8.9%. This is based on actual experience and includes Internal Service Fund charges. Other Charges increase $99,727, or 42.4%, to reflect an increase in indirect costs within Library Departments based upon current year experience. Fixed Assets decrease $263,067, or 46.8%, to reflect anticipated needs in 1990-91. Intra-Fund Transfers decreased $3,745, or 16.9%.

Total Financing is recommended to increase a total of $772,244, or 5.2%. This reflects a projected increase in Revenues of $82,633, or 1.3%, and an increase in Property Taxes of $777,831, or 14.7%. The Available Fund Balance is recommended to decrease $88,220, or 2.6% below the prior year level.

The number of Full Time Equivalents is recommended to increase a net of 22.48. This represents 23.09 additional positions approved by the Board of Supervisors as mid-year adjustments to the County Library for expanded hours of service or to staff new Library grant funded programs. There is also a recommended decrease of 0.61 positions in the Cooperative Extension budget which was required in order to meet the department's net funding cap.

Budget Balancing Plans for the Cultural, Recreation & Education departments include a reduction in net funding for Cooperative Extension of $14,171 which includes a reduction in funding for two positions, a reduction in Services and Supplies and an increase in anticipated revenues. Veterans Memorial Buildings increased their revenues in order to meet their net funding cap. The County Library's expenditures are fully offset by revenues and represent no net county cost.

Veterans Memorial Buildings

The six County-owned Veterans Memorial Buildings are operated by the General Services Agency's Building Maintenance Department. A portion of the operating costs are recovered by rental fees paid by various outside groups. The net county cost is recommended to increase $11,185, or 4.8%, from $232,108 to $243,293. Net appropriations are recommended to increase $17,525 while revenues are recommended to increase $6,340, or 8.4% above the prior year level.

The recommended budget includes a budget balancing plan to meet the net funding cap of $243,293 as set forth in the Board's approved budget policy. The department was able to meet the budget cap primarily by increasing anticipated revenues based on actual experience.

County Library

The County Library provides library services to participating cities, unincorporated areas, and County institutions. The County Library has no net county cost since its expenditures are fully offset by revenues.

There is no budget balancing plan as expenditures are fully offset by revenues; therefore, there is no net funding cap.

Cooperative Extension

The Cooperative Extension Department is funded jointly by federal, State and county governments. The department provides information about plants and animals to agricultural producers and horticultural businesses, administers the Countywide 4-H programs and operates home economics and nutrition education programs. The recommended net county cost for the department will increase $11,407, or 5%, from $226,847 to $238,254. Net appropriations for the program are recommended to increase $12,907 while revenues are anticipated to increase $1,500.

The recommended budget includes a budget balancing plan to meet the net funding cap of $238,254 as set forth in the Board's approved budget policy. This includes elimination of funding of $13,578 for 0.61 filled positions. They are a Farm Advisor Assistant and a Clerk I Intermittent position. There is also an additional reduction of $2,093 in Services and Supplies accounts as well as an anticipated increase in revenues of $1,500. The staffing reduction will result in delays in completing necessary field and educational programs as well as delays in the overall operation of the department.

HIGHLIGHTS

		Amount	Positions
1. Mid-year approved increases in positions and appropriations for the County Library	S&EB	507,695	18.42
2. Increase in Library System staffing to meet operational needs	S&EB	99,023	4.67
3. Increase in Salaries & Employee Benefits to reflect approved and known 1989-90 and 1990-91 cost-of-living increases	S&EB	954,359	0.00
4. Net decrease in Services & Supplies offset by Internal Service Fund increases for the County Library, Veterans Bldgs. and Cooperative Extension	S&S	(590,975)	0.00
5. Decrease in Fixed Assets for County Library	FA	(263,067)	0.00
6. Increase in Other Charges for services to the County Library	OC	99,727	0.00

7. Net decrease in Intra-Fund Transfers to reflect change in accounting for income from other funds and projected costs for County Library	IFT	3,745	0.00
8. Increase in Property Tax for County Library	PT	(777,831)	0.00
9. Decrease in Library Available Fund Balances to reflect current year expenditures and financing	AFB	88,220	0.00
10. Net anticipated increase in revenue based upon current year experience for County Library	Rev	(81,133)	0.00
11. Budget Balancing Adjustments	S&EB	(13,578)	(0.61)
	S&S	(2,093)	
	Rev	(1,500)	0.00
	Net	(17,171)	
TOTAL CHANGE IN NET COUNTY COST		22,592	22.48

BUDGET BALANCING PLAN SUMMARY

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V		1990-91 Reduction in Net County Cost	Service Impact
600-VETERANS MEMORIAL BUILDING Within cap as expenditures are totally offset by increased revenue.					
790-COOPERATIVE EXTENSION					
	(0.61)	0.00	S&EB	(13,578)	• Less personnel to complete work
			S&S	(2,093)	• Less Service & Supplies to complete work
			Rev	(1,500)	• Increased revenue to meet budget cap
	(0.61)	0.00	Net	(17,171)	

MAJOR ASSUMPTIONS

None

PENDING FACTORS

1. Available Fund Balance Unknown 0.00

Final determination of the Available Fund Balance by the Auditor-Controller as of July 1, 1990.

UNMET NEEDS

None

FUNDED ISSUES

1. Increased Library System Staffing to Meet Operational Needs $0 4.67

The County Library has requested a net of 4.67 additional library positions to meet its increased system-wide operating needs: 1.00 Supervising Librarian I, 2.00 Clerk I/II's at Fremont, 0.50 Clerk I/II at Albany and 1.17 FTE (additional pay units for existing Book Mobile Drivers). These positions will be funded from projected growth in revenue and property taxes and are being recommended.

POSITION CHANGE SUMMARY

Classification	1989-90 Approved	1989-90 Adj. Bud.	Change App. Adj.	1990-91 Prelim.	Change Adj. Pre.
STAFF SERVICES ASSISTANT	2.00	3.50	1.50	4.00	0.50
PROGRAM SPECIALIST I	2.00	2.00	0.00	2.00	0.00
LIBRARY CLERK II	39.08	47.67	8.59	49.01	1.34
LIBRARY PAGE	31.41	33.65	2.24	36.42	2.77
CLERK II	45.17	40.67	(4.50)	43.00	2.33
PAYROLL RECORDS CLERK	1.75	2.08	0.33	2.33	0.25
SPECIALIST CLERK	3.42	4.42	1.00	4.42	0.00
LIBRARY ASSISTANT II	29.59	29.67	0.08	30.00	0.33
READING CENTER MANAGER	1.00	0.00	(1.00)	0.00	0.00
LIBRARIAN II	40.85	44.26	3.41	46.68	2.42
SUPERVISING LIBRARIAN I	8.00	9.42	1.42	10.33	0.91
DEPTY CTY LIBRARIAN ADMIN SVCS	1.00	0.00	(1.00)	0.00	0.00
DEPTY CTY LIBRARIAN, TECH SVCS	1.00	0.00	(1.00)	0.00	0.00
DEPTY COUNTY LIBRARIAN	1.00	2.00	1.00	2.00	0.00
BOOKMENDER	4.00	3.00	(1.00)	3.00	0.00
LIBRARY DRIVER-CLERK	1.00	0.00	(1.00)	0.00	0.00
BOOKMOBILE DRIVER CLERK	0.00	1.00	1.00	2.17	1.17
CLERK INTERMITTENT I	0.27	0.27	0.00	0.00	(0.27)
FARM ADVISOR FIELD ASSISTANT	0.67	0.67	0.00	0.33	(0.34)
TOTAL	213.21	224.28	11.07	235.69	11.41

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ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Internal Service Funds

SUMMARY

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Appropriation:					
Salaries & Benefits	17,396,971	18,661,177	22,946,944	25,867,622	2,920,678
Services & Supplies	22,867,656	28,084,745	34,870,251	38,547,536	3,677,285
Other Charges	23,091,701	25,477,703	23,807,463	24,960,363	1,152,900
Intra-Fund Transfers	(31,515)	7,648	0	0	0
Other Financing Uses	0	0	0	50,221	50,221
Net Appropriation	63,324,813	72,231,273	81,624,658	89,425,742	7,801,084
Revenue	(67,219,541)	(67,557,963)	(81,624,658)	(89,425,742)	(7,801,084)
Net County Cost	(3,894,728)	4,673,310	0	0	0
Fixed Assets	2,321,297	1,268,439	684,515	343,724	(340,791)
Full Time Equivalents	501.48	488.94	551.54	570.94	19.40
Authorized Positions	N/A	0.00	705.00	726.00	21.00

Major Departments Included

112 - Data Processing Department
118 - Reprographics
140 - Motor Pool
141 - Building Maintenance
143 - County Laundry
160 - Communications
171 - Worker's Compensation
173 - Risk Management
176 - Dental Insurance

Program Summary

The Internal Service Funds (ISF) provide supportive services to the County operating departments and agencies. All of the actual costs associated with providing the services are charged to the operating departments or agencies and are reflected in those budget units.

Financial Summary

The Internal Service Fund budgets have total recommended increases in expenses of $7,801,084 for 1990-91, representing a 9.6% increase over the 1989-90 level. Of this increase, $2,920,678 is recommended for Salaries and Employee Benefits to cover 1989-90 salary and benefit COLA's of $1,874,333, overtime increases of $113,649 mainly related to post staffing at Santa Rita, and the addition of 20.5 new positions of which 19.5 FTE are for the new Santa Rita jail at a cost of $847,841 and 1.0 FTE is for a Board approved Hospital Facilities Manager at a cost of $84,855.

Services and Supplies are recommended to increase $3,677,285 for 1990-91, representing a 10.5% increase over 1989-90 levels. The increase in this program is mainly due to salary and employee benefits contingency for 1990-91 increases, increased utility costs, increased rents and leases, increased insurance premiums and increases for equipment maintenance at Santa Rita. Other Charges are recommended to increase $1,152,900 or 4.8% from 1989-90 mainly due to increases in Worker's Compensation costs relating to new mandates, rate increases and anticipated volume increases.

Other Financing Uses are recommended to increase by $50,221 due to a change in accounting for pooled equipment purchases.

Income is recommended to increase by $7,801,084, which corresponds to the recommended increases in expenses.

Budget Balancing Plan

There is no Budget Balancing Plan for this program as adjustments will be made to reflect implementation of departmental reduction plans if appropriate.

Highlights

			Amount	Positions
1.	Salary and Employee Benefits cost-of-living increases including transfer from budgeted contingency for 1989-90 increases	S&EB	1,874,333	0.00
		S&S	(513,926)	
		Income	(1,360,407)	
		Net	0	
2.	Overtime increases for post staffing at Santa Rita and Salaries and Employee Benefits increases for 19.5 new positions at Santa Rita and 1.0 new positions for a Board approved Hospital Facilities Manager	S&EB	1,046,345	20.50
		Income	(1,046,345)	
		Net	0	
3.	Mid-year Board approved increases for new leases, telecommunications and communications equipment	S&S	215,265	0.00
		OC	89,642	
		Income	(304,907)	
		Net	0	
4.	Increase in cost of ISF's	S&S	146,338	0.00
		Income	(146,338)	
		Net	0	

5.	Salaries and Employee Benefits contingency for 1990-91 increases	S&S	1,014,330	0.00
		Income	(1,014,330)	
		Net	0	
6.	Increase in utilities based on 2-5% increase in gas and electric rates	S&S	409,657	0.00
		Income	(409,657)	
		Net	0	
7.	Increase in utilities for Santa Rita based on experience and 3 additional pods	S&S	424,175	0.00
		Income	(424,175)	
		Net	0	
8.	Increase in rents and leases assuming average 5% increase and full-year debt service on Lakeside Plaza	S&S	870,820	0.00
		Income	(870,820)	
		Net	0	
9.	Increases in professional services for equipment maintenance and security at Santa Rita	S&S	366,195	0.00
		Income	(366,195)	
		Net	0	
10.	Increase in services and supplies based on experience	S&S	156,754	0.00
		Income	(156,754)	
		Net	0	
11.	Increase in insurance premiums	S&S	360,382	0.00
		Income	(360,382)	
		Net	0	
12.	Net increase in professional services for claims administration and laundry management	S&S	237,295	0.00
		Income	(237,295)	
		Net	0	
13.	Decrease in equipment maintenance	S&S	(10,000)	0.00
		Income	10,000	
		Net	0	
14.	Decrease in County indirects	OC	(103,003)	0.00
		Income	103,003	
		Net	0	
15.	Increase in depreciation and transfers out for pooled financing	OC	9,274	0.00
		OFU.	50,221	
		Income	(59,495)	
		Net	0	
16.	Decrease in dental insurance charges	OC	(40,838)	0.00
		Income	40,838	
		Net	0	

17.	Net increase in Worker's Compensation costs for projected volume increases, rate increases and new mandates	OC	1,187,304	0.00
		Income	(1,187,304)	
		Net	0	
18.	Net increase in telephone charges	OC	10,521	0.00
		Income	(10,521)	
		Net	0	
19.	Miscellaneous adjustment due to Personnel classification action			(1.10)
TOTAL CHANGE IN NET COUNTY COST			0	19.40
20.	Decrease in fixed assets	FA	(340,791)	0.00

Major Assumptions

1. The County of Alameda will suffer no catastrophic claims or losses during 1990-91.

2. Claims caseload will increase. There will be no major injuries or catastrophic events.

3. Dental claim growth will continue to follow historical trend.

Pending Factors

1. Funding Level for Reserves — Unknown — 0.00

   An audit and an actuarial study will be completed by June 30, 1990. The results of these two studies will determine outstanding liabilities and the appropriate funding level for reserves.

2. Adjustments Based on Operations — $(1,583,115) — 0.00

   Adjustments in this Internal Service Fund will be made to reflect implementation of the North County Jail closure, the delay in opening last three housing units at Santa Rita, and reductions consistent with the budget balancing plans of other departments.

3. Mid-Year Adjustments — $140,000 — 0.00

   Historically, several departments have required mid-year transfers within their budgets to fund their reprographics requests. The reprographics budget has not been augmented to reflect these mid-year adjustments. Departments may have to fund additional reprographics charges from within their net funding cap if they do not reduce their demand for reprographics services or demands cannot be absorbed within the reprographics budgets.

4. New GAIN Office — Unknown — 0.00

   Increased telephone communications costs should a GAIN office be authorized to serve the South County area.

5. Adjustments Based on Operations — Unknown — 0.00

Adjustments in Internal Service Fund will be made to reflect implementation of the North County Jail closure.

6. Santa Rita Gas Station — Unknown — 0.00

The Preliminary Budget does not include any additional personnel, equipment, or operating costs for the planned service station at the Santa Rita Jail Facility.

7. Greater Increase in Volume Than Anticipated — $761,477 — 0.00

Current volume increase is estimated at 15% due to changes in the law; increases could be as high as 30%.

8. Claims Administration Contract Negotiations — Unknown — 0.00

Contract for claims administration services to be renegotiated effective February 1, 1991.

9. Potential Audits and Penalties — $15,108 — 0.00

Changes in the law require audits of claims which could result in additional penalities for not meeting requirements.

10. State Mandated Assessment — $42,405 — 0.00

Assessment would be levied only if the State General Fund appropriation for State Worker's Compensation administration exceeds $56,057,000 adjusted annually for changes in the cost of living and population as provided in Article XIIIB of the California Constitution (Labor Code Section 62.5).

11. Funding Level for Reserves — Unknown — 0.00

An audit and an actuarial study will be completed by June 30, 1990. The results of these two studies will determine outstanding liabilities and the appropriate funding level for reserves.

12. Equipment Needs — Unknown — 0.00

Possible purchase of new Central Processing Unit (CPU).

Unmet Needs

1. Architectural Project Coordinator II — $52,160 — 1.00

A full-time, experienced architectural coordinator whose efforts can be fully dedicated to Enterprise Projects is required to meet accreditation standards and maintain the level of service demanded by the hospitals' staff.

2. Boiler Room Operator - Fairmont Hospital $45,306 1.00

Proposition 13 eliminated one boiler room operator position, which has never been replaced. Over the years, stationary engineers have provided coverage for that position. As the workload has increased, however, it has become increasingly difficult to dedicate a stationary engineer to boiler watch. In order to meet the hospital's maintenance needs and requirements, one (1) boiler room operator's position must be created and funded to cover the watch and free up a stationary engineer for regular and emergency maintenance activities.

3. Painters - Highland Hospital (2), Fairmont Hospital (2) $199,737 4.00

Painting is an ongoing process at both hospitals. In fact, as hospital services increase, so do maintenance activities. As day-to-day wear increases, so does maintenance and general upkeep. At the current time, the General Services Agency's Building Maintenance Department (GSA-BMD) painting staff is not able to respond to the needs of the hospitals' staff in as timely a fashion as GSA-BMD would like to. Additionally, the painting staff is unable to keep up the painting and plastering throughout the hospital required by accreditation standards. Each hospital, Highland and Fairmont, requires a dedicated staff of two painters each to accomplish this. Therefore, four (4) funded positions are requested.

4. Asbestos Program Administrator $52,890 1.00

GSA-BMD is currently spending approximately $600,000/year for asbestos abatement which is done coincidentally with routine repairs and remodelling. Currently, asbestos is being addressed on a limited basis. The County should hire a full-time asbestos program administrator in order to allow GSA-BMD to reasonably manage asbestos abatement in County buildings in a coordinated, planned fashion. He/she could assess the extent of the problem, develop a plan of action, administrate the contracts involved and make certain the County and its abatement contractors are fulfilling their obligations and meeting legal requirements as safely and economically as possible.

5. Specialist Clerk - Hospitals Manager $30,317 1.00

The newly created position of Hospital's Manager must be provided with clerical support at the outset. Like Santa Rita, Fairmont and Highland General Hospitals must maintain strict standards set by the Joint Commission on the Accreditation of Hospitals to receive funding from the State of California. Compliance with these standards includes not only a continuous work effort and prompt resolution to problems, but also a strict adherence to the maintenance of necessary files and documentation. While it is the responsibility of the Hospitals Manager to plan, oversee and coordinate any maintenance effort between GSA-BMD and the hospitals' staff, maintaining the required files as well as preparing the appropriate documentation will be a clerical support function assigned to this position.

6. Specialist Clerk - Hazardous Materials/Energy Mgmt. $30,317 1.00

This position is required to assist two to three managers, including the Asbestos program Administrator, the Energy Program Coordinator and the Hazardous Materials Manager, and to maintain the documentation required by law relative to hazardous materials and asbestos abatement. This position will also be responsible for providing routine clerical support for these managers on a day-to-day basis.

7. Specialist Clerk - Deputy Director, GSA-BMD, 2 Building Managers $30,317 1.00

BMD is the largest department within GSA, both in relation to size and budget. It has grown rapidly in size over the years as additional responsibilities have been assigned. However, clerical staff has not been added to GSA-BMD except for Santa Rita Jail. Having management staff perform clerical duties is not a cost-effective use of resources. An additional Specialist Clerk will free managerial staff time for managerial tasks.

8. Rebuild Hy Pro Ironer $59,000 0.00

The ironer is critical to the 6-day processing of hospital linen. The ironer is the only machine without backup. Breakdowns stop the production line and maintenance must be done at night. This remains the limiting factor for expansion of future business.

POSITION CHANGE SUMMARY

Classification	1989-90 Approved	1989-90 Adj. Bud.	Change App. Adj.	1990-91 Prelim.	Change Adj. Pre.
SPECIALIST CLERK	1.00	1.00	0.00	2.00	1.00
ACCOUNT CLERK I	1.00	1.00	0.00	0.00	(1.00)
ARCHITECTURAL PROJ COORD II	2.00	2.00	0.00	1.00	(1.00)
ARCHITECTURAL PROJECT MANAGER	1.00	1.00	0.00	2.00	1.00
GARDENER II	3.00	3.00	0.00	7.00	4.00
JANITOR	59.13	58.42	(0.71)	61.42	3.00
JANITOR SUPERVISOR II	2.00	0.58	(1.42)	0.58	0.00
MANAGER JANITORIAL SERVICES	0.00	1.00	1.00	1.00	0.00
ELECTRICIAN	1.25	1.28	0.03	4.28	3.00
BUILDING EQUIP MAINT WORKER	8.00	8.00	0.00	17.50	9.50
PLANT MANAGER SANTA RITA JAIL	0.00	0.00	0.00	1.00	1.00
CLERK II	7.00	5.00	(2.00)	5.00	0.00
ACCOUNT CLERK II	0.00	2.00	2.00	2.00	0.00
TOTAL	85.38	84.28	(1.10)	104.78	20.50

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ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Hospitals - Enterprise Funds

Summary

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Expense:					
Salaries & Benefits	72,708,463	82,030,547	83,959,970	95,958,448	11,998,478
Services & Supplies	49,801,895	51,908,429	55,510,534	60,542,046	5,031,512
Other Charges	3,764,090	3,884,472	6,066,991	5,750,501	(316,490)
Other Financing Uses	0	1,062,499	0	0	0
Net Expense	126,274,448	138,885,947	145,537,495	162,250,995	16,713,500
Income	(126,302,640)	(139,581,469)	(104,403,381)	(122,143,282)	(17,739,901)
AB 8 Subsidy	12,457,704	13,115,465	13,728,384	12,522,579	(1,205,805)
Fixed Asset Subsidy	0	493,782	0	0	0
County Subsidy	16,987,661	21,172,820	27,405,730	27,585,134	179,404
Net County Cost	29,445,365	34,782,067	41,134,114	40,107,713	(1,026,401)
Fixed Assets	686,802	1,207,652	2,346,187	2,341,978	(4,209)
Full Time Equivalents	2,192.09	2,260.66	2,324.39	2,240.49	(83.90)
Authorized Positions	N/A	0.00	3,126.00	3,184.00	58.00

Major Departments Included

470 - Highland General Hospital
471 - Fairmont Hospital
472 - Department of Psychiatry, HGH

Program Description

Highland Hospital provides acute and intensive medical and surgical care, as well as a newborn nursery. Outpatient clinic and primary care services are also provided as part of the Hospital's overall medical program.

Fairmont Hospital is an acute care hospital with a skilled nursing facility. It also operates a comprehensive rehabilitation program and an outpatient clinic. Particular emphasis is placed on care to the physically disabled and the elderly.

It is recommended that the Department of Psychiatry, Highland Hospital be established in 1990-91 to prepare for the transition of psychiatric inpatient, outpatient and emergency services to the Fairmont campus in 1991-92.

Both Highland and Fairmont Hospitals are Enterprise Funds for accounting purposes. The Enterprise Fund accounting means that the total cost of operating the hospitals is not included in the General Fund; rather, the General Fund finances the difference between operating expenditures and revenues as a subsidy to the Hospitals. The General Fund subsidy for the Hospitals is shown in a separate budget #476 - Medical Care Financing.

Financial Summary

The 1990-91 recommended net county cost for the Hospitals - Enterprise Fund is $40,107,713. This is $1,026,401, or 2.5% lower than the 1989-90 Approved Budget.

Budget Balancing Plans for the Hospitals include the closure of 5-West Ward at Highland, the reduction of positions and services and supplies at Fairmont and revenue enhancements at both Hospitals. The result of these changes is a reduction of 131.58 FTEs, $5,799,912 in salaries and benefits, $1,928,572 in services and supplies and the loss of $2,240,000 in revenue due to the closure of 5-West at Highland Hospital. The revenue enhancement plan will raise $617,500 in additional revenue at Highland. Additionally, Highland will receive an increased allocation of Special District Augmentation Funds of $1,496,341 for trauma services through the Emergency Medical Services District and Fairmont will receive additional California Health Care for the Indigent Program (CHIP) revenue to assist them in meeting their net funding caps.

Highland Hospital

The recommended 1990-91 Highland Hospital budget will increase net county cost by $317,313, or 1%, increasing from $32,115,542 in 1989-90 to $32,432,855 in 1990-91.

Net appropriations increase $289,004. This includes net mid-year increases, Internal Service Fund increases, 1989-90 and known 1990-91 COLA's and adjustments to salary savings and differentials. These increases are offset by a decrease of $10.2 million due to the transfer of costs for the Department of Psychiatry to a new budget in anticipation of the opening of the John George Mental Health Facility in 1991-92.

Income is recommended at $74,547,016, approximately the same level as 1989-90 and reflects mid-year increases, additional CHIPS revenue and additional Medi-Cal and Medicare revenue. The net recommended increase in Income includes the transfer of $8.8 million to new budget #472, Department of Psychiatry - Highland Hospital. Income is reduced $1.4 million less than appropriations to reflect direct overhead costs of the Department of Psychiatry that remain budgeted in the Highland Hospital Enterprise budget #470-40. Highland Hospital is fully reimbursed for these through charges for services to the Department of Psychiatry.

The recommended Highland budget includes a net budget balancing cap of $32,432,855, including $6,843,611 in one-time additional subsidy to reflect one-time restricted revenue received late in 1989-90. This plan calls for the elimination of 112.02 FTEs, a reduction of $4,751,182 in salary and employee benefit costs, a $1,900,305 reduction in services and supplies costs, and the loss of $2,240,000 in income with the closure of 5-West Ward. Additionally, a revenue enhancement plan projects additional revenue and a one-time supplemental distribution of Special District Augmentation Funds (SDAF) by the Emergency Medical Services District. Refer to the Hospital Program Summary for a description of the impact of these reductions.

Fairmont Hospital

The recommended 1990-91 budget for Fairmont Hospital includes a net county cost of $7,674,858, a reduction of $1,343,714, or 14.9% from 1989-90.

Net appropriations increase $4,019,359 largely reflecting mid-year increases of $551,833 for additional staff for the new Intensive Care Unit and the Urgent Care and Pediatric Clinics, as well as 1989-90 and known 1990-91 cost-of-living adjustments of $3,742,879.

Income is projected to increase $5,363,073, or 18% in 1990-91. This increase results primarily from the abolishment of the Catastrophic Care Program of Medicare and the transition of patients to Medi-Cal. This will result in a net increase of $2.0 million for the Hospital. Additionally, recent patient volume and a plan for transferring patients from Highland to Fairmont will increase revenue.

The recommended budget includes a budget balancing plan to meet the net funding cap of $7,674,858 set for the Hospital. To reach this cap, a reduction of 19.56 positions and $1,048,730 in salaries and benefits and $13,267 in services and supplies is recommended. An additional $500,000 in CHIPS revenue has also been allocated to the Hospital. Refer to the Budget Balancing Plan Summary for a description of the impacts.

Department of Psychiatry, Highland Hospital

The recommended budget includes no net county cost for this new budget in 1990-91, indicating that the Mental Health Department will fully offset Highland for all costs of operation.

Net appropriations are recommended to be $12,405,137, including $8,218,709 in salary and employee benefit costs transferred from Highland. Services and Supplies are budgeted at $4,176,428 and Fixed Assets at $10,000.

Income is recommended at $12,405,137 which fully offsets all costs.

Highlights

			Amount	Positions
1.	1989-90 and known 1990-91 COLA's	S&EB	12,090,927	0.00
2.	Mid-year adjustments previously approved by the Board of Supervisors	S&EB	2,535,998	47.68
		S&S	(1,164,227)	
		Income	(1,516,802)	
		Net	(145,031)	
3.	Reduction in salary savings and increased differentials at Highland	S&EB	2,766,786	0.00
4.	Increased overtime at Fairmont based upon current experience	S&EB	176,791	0.00
5.	Miscellaneous increases at Highland and Fairmont	S&EB	227,888	0.00
		S&S	466,672	

6.	Changes in ISF charges: Data Processing (-$459,232); Communications ($95,306); Reprographics ($11,832); BMD ($708,972); Maintenance of Elect Equip ($97); Motor Vehicle ($2,568); Microfilming ($1,293); Laundry ($164,432).	S&S	525,268	0.00
7.	Increased costs of physician contracts including COLA's of $563,542	S&S	1,663,900	0.00
8.	Increased costs of other contract personnel including COLA's of $92,252	S&S	182,618	0.00
9.	Increased costs for contracted services	S&S	729,684	0.00
10.	Increased costs for outside medical services based upon current experience	S&S	231,174	0.00
11.	Increased cost of temporary help services at Highland Hospital	S&S	459,117	0.00
12.	Increased cost of nurse registry at Highland Hospital	S&S	501,962	0.00
13.	Increased costs of medical supplies based upon current experience	S&S	296,320	0.00
14.	Increased costs of the on-line patient record system at Highland and Fairmont Hospitals	S&S	875,000	0.00
15.	Net impact of the establishment of the new Department of Psychiatry - Highland Hospital, offset by revenues from the Mental Health Department	S&S Inc Net	2,192,596 (3,549,425) (1,356,829)	0.00
16.	Net decrease in other charges to reflect reduced indirect charges of $333,340 and miscellaneous increases of $16,850	OC	(316,490)	0.00
17.	Increased CHIPS income to Highland to recognize available resources	Inc	(5,415,417)	0.00
18.	Net impact of the abandonment of the Medicare Catastrophic Program	Inc	(2,000,000)	0.00
19.	Loss of one-time prior year cost settlement revenue at Fairmont	Inc	600,549	0.00
20.	Increased Medi-Cal and Medicare income to recognize projected patient volume	Inc	(4,354,965)	0.00

21.	Increased trauma subsidy to Highland from the Emergency Medical Services District	Inc	(1,130,000)	0.00
22.	Budget Balancing Adjustments	S&EB	(5,799,912)	(131.58)
		S&S	(1,928,572)	
		Income	626,159	
		Net	(7,102,325)	
	TOTAL CHANGE IN NET COUNTY COST		(1,026,401	(83.90)

Budget Balancing Plan Summary

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant		1990-91 Reduction in Net County Cost	Service Impact
	#F	#V		
470-HIGHLAND HOSPITAL				
The closure of Ward 5-West will result in the elimination of 112.02 positions, salary and benefit costs, services and	(72.53)	(39.49)	S&EB (4,751,182) S&S (1,900,305) Rev 2,240,000 Net (4,411,487)	• Severely limit the ability of the Hospital to function as a Level II trauma center • Result in decreased capacity to fulfill Co. responsibilities for indigent care per Section 17000 of the Welfare and Institutions Code • Place the Hospital in jeopardy of losing its accreditation with State and federal compliance agencies due to a reduced inpatient capacity
Net impact of reductions in services and supplies and increases in revenue including $300,000 from Central Collections			S&S (15,000) Rev (617,500) Net (632,500)	
Increased Trauma revenue from Emergency Medical Services (EMS) District			Rev (1,496,341)	
TOTAL HIGHLAND HOSPITAL	(72.53)	(39.49)	S&EB (4,751,182) S&S 1,915,305 Income 126,159 Net (6,540,328)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
471-FAIRMONT HOSPITAL					
Elimination of staff of Mobile Health Van, closure of dental clinic, reduction in management positions, services & supplies, increased revenue.	(4.0)	(15.56)	S&EB S&S Net	(1,048,730) (13,267) (1,061,997)	• Reduced quality assurance • Decreased Hospital support services • Reduction in dental services to poor • Reduction in services to seniors unable to travel to Fairmont
Additional CHIPS revenue			Rev	(500,000)	
TOTAL FAIRMONT HOSPITAL	(4.00)	(15.56)	S&EB S&S Inc Net	(1,048,730) (13,267) (500,000) (1,561,997)	
TOTAL HOSPITALS - ENTERPRISE FUND	(76.53)	(55.05)	S&EB S&S Inc Net	(5,799,912) (1,928,572) (373,841) (8,102,325)	

Major Assumptions

1. Highland Hospital

An estimated total average daily inpatient census of 221 and annual outpatient visits of 160,377.

2. Fairmont Hospital

Full year Medi-Cal funding for Medi-Cal patients.

a. Inpatient

Assumption: Average Daily Census of 127 Skilled Nursing Facility patients and 81 Acute patients. Assume the following patient mix and workload estimates for patient services provided by Fairmont Hospital:

Payor Source	Census	% of Volume	Estimated Revenues	Inpatient Revenue	% of Patient Care Revenue	% Total of
Medi-Cal						
Acute/Admin	55	26%	$16,161,000	54%	47%	
SNF	106	51%	7,091,860	24%	21%	
Total	161	78%	$23,252,860	78%	68%	
Medicare						
Acute	10	5%	$ 1,833,314	6%	5%	
SNF	16	8%	1,102,062	4%	3%	
Total	26	13%	$ 2,935,376	10%	8%	
Patient						
Acute	3	1%	$ 316,895	1%	2%	
SNF	2	1%	237,758	1%		
Total	5	2%	$ 554,653	2%		
Insurance						
Acute	3	1%	$ 688,921	4%	3%	
SNF	3	1%	455,324			
Total	6	2%	$ 1,144,245			
CMSP/CHIP	10	5%	$ 2,283,802	6%	7%	
Total	208	100%	$30,170,936	100%	88%	

b. Outpatient

Assumption: Assumes estimated total visits of 72,700. Ambulatory Care @ 50,700 and Preventative Health @ 22,000.

Payor Source	# of Visits	Percentage of Volume	Estimated Revenue	% of Outpatient Revenue	% of Patient Care Revenue
Medi-Cal	14,474	29%	$1,163,980	32%	3%
Medicare	2,730	5%	270,368	8%	1%
Patient	12,436	25%	223,252	6%	1%
Insurance	1,805	4%	230,176	6%	1%
Other County Depts.	2,524	5%	294,418	8%	1%
CMSP	16,731	32%	1,442,252	40%	4%
TOTAL	50,700	100%	$3,624,446	100%	11%
Preventive Health			$ 22,000		
Central Collections (Undifferentiated)			331,546		1%

TOTAL REVENUE FROM PATIENT CARE	$34,170,928	
OTHER REVENUE		1,020,201
TOTAL REVENUE		$35,191,129

Pending Factors

Highland Hospital

1.	Capital Improvements	$250,000,000	0.00
	Capital improvements as outlined in Master Plan.		
2.	Governor's budget and status of CHIPS/CMSP Program.	($2,300,000)	0.00
3.	Ancillary and Outpatient Charges	Unknown	Unknown
	Review of ancillary and outpatient charges.		
4.	Revenue Estimates	($350,000)	Unknown
	Final review and analysis of revenue estimates, in particular, insurance, PHS, Mental Health, and Criminal Justice.		
5.	State Victims of Crime Fund	($3,000,000)	Unknown
	Resolution of outstanding accounts receivable from State Victims of Crime fund.		
6.	HPI - Materials Management Contract	($150,000)	Unknown
	Renegotiation of HPI - Materials Management contract and clarification of current expenditures.		
7.	Central Collections Revenue	($300,000)	Unknown
	Actual realization of Central Collections revenue and cost reductions.		
8.	Medicare Cost Report Settlement	($381,000)	0.00
9.	Renegotiation of Medi-Cal Contract	Unknown	Unknown
	Negotiations to start in June, 1990.		
10.	Renegotiation of PHS contract	$100,000	Unknown
	Negotiations to start in June, 1990.		

Funded Issues

Fairmont Hospital

1.	Ashland Perinatal Services	($94,812)	2.25
	Official notice of the continued grant funding for Ashland Perinatal Services has not yet been received.		

2. Increased Medi-Cal Patient Volume ($1,221,717) 18.22

The Hospital is predicting an increase of 4 patients per day on this acute ward. A monthly review of patient census is necessary to determine if Medi-Cal patient volume resulting from the new transfer policy and Physician incentive-based contracts policy is working. If volume does not increase, further program reductions will be made.

3. Alzheimer Respite Ward ($190,000) 2.83

The Board of Supervisors established this ward on the basis that it would be self supportive. A monthly review of patient volume and revenue will be made to ensure it maintains its financial stability. If not, the program will be closed.

Unmet Needs

Highland Hospital Administration

1. Medical Translator II $80,654 3.00

Current translators are not able to meet the needs of our non-English speaking patients. Highland is not able to supply translators to cover all calls. These three positions will help alleviate this problem.

2. Patient Care Monitor System $25,000 0.00

This request includes the Patient Care Monitor System, Lotus 1-2-3 software, laser printer and workstations. This is basic equipment found in QA/Risk Management units throughout the country.

Ambulatory Care

3. Specialist Clerks $72,828 3.00

Addition of 3 Specialist Clerk positions to address the 46% increase of clinic physician visits in three years. Justification exists to support 7 additional registration clerks.

4. Medical Social Worker II $205,710 3.50

Addition of 3.50 full-time Medical Social Workers for coverage of OB/GYN/Nursery, Oncology/Hematology and Emergency Room/Sexual Assault.

5. Dental Drop-In Clinic Expansion $43,814 0.00

Add 8 hours of drop-in clinic per week: requires 16 hours of dentist and 32 hours of dental assistant per week. Value reflects net county cost. The additional revenue has been deducted from the additional cost.

6. Physician Assistants $153,307 5.00

Add 5 Physician Assistants as committed to in the Emergency Department contract. These positions will be phased in during the year.

Medical

7. Mid-Level Practitioner, OB Coverage, MCH $150,000 3.00

3 positions of mid-level practitioners in lieu of housestaff are needed.

Nursing

8. CNIII $98,856 2.00

Two additional FTEs, both in Maternal and Child Health. The need for these positions is caused by several factors: increases in normal and high-risk patients, many new programs to support patient activities, support for newly hired staff with little or no OB experience and nursery upgrade to provide intermediate care.

9. CNII $1,443,760 36.3

36.3 FTEs are requested in several areas: TCU (8.8), 5 East (5.0), Surgery (4.9), Maternal Child Health (10.0), Ambulatory Care (2.0), and Emergency Department (5.6). TCU and 5 East requests are to meet Joint Conference on Accreditation of Hospitals (JCAH) requirements for average daily census of 7. Ambulatory Care, Surgery MCH and Emergency Department requests are caused by increased patient load.

10. LVN $270,745 9.90

9.90 additional FTEs are requested: TCU (4.0), 5 East (4.2) and Ambulatory Care (1.7). TCU and 5 East requests are to meet JCAH requirements for average daily census of 7. Ambulatory Care request is caused by increased patient load.

11. Nursing Assistant $364,601 15.80

15.80 additional FTEs are requested: 4.0 for 5 East, 3.8 for Maternal Child Health and 8.0 for other inpatient units. The nurse assistants are used as nurse extenders relieving the professional nurses of non-nursing duties thereby allowing them to be more productive.

12. Surgical Attendant $62,404 2.30

2.30 additional FTEs would be used in Surgery and Recovery. These personnel would complete a team with nurses providing coverage Monday-Friday, 3 p.m. to 7 a.m.

13. Orthopedic Technician $23,342 1.00

One FTE would be divided between Ambulatory Care at .4 and inpatient units at .6. This position will cover otherwise uncovered time, providing experience with skills difficult to recruit in casting and traction application.

14. Staff Services Assistant $33,804 1.00

This position would be in Surgery and would perform a number of high level administrative tasks, such as coordinating the operating room schedule, prioritizing work loads, maintaining inventories, etc.

15. Clerk II $30,545 1.60

1.6 FTE would be assigned to nursing administration. Nursing Administration is required to provide clerical support to the laboratory for the purpose of posting lab slips. Estimated cost savings are $5,000.

16. Medical Clerk $185,702 7.80

7.80 FTEs are requested to staff positions in: Surgery (1.0), Maternal and Child Health (3.9) and inpatient units (2.9). Medical Clerks perform tasks such as answering the telephone, stock charts, file reports, order forms, etc. These positions would free up nurses to perform nursing duties and cover vacations and shifts not currently covered by medical clerks.

Operations

17. EKG Technician $47,753 1.00

The additional position is requested because of the steadily increased workload and the need for 24-hour technician coverage. The hospital is in jeopardy of being cited by the State for not having ECG reports in the chart or the poor quality of the ECGs.

18. Food Service Workers $189,803 9.00

9.00 FTEs are requested for cold food production, sandwich bar, transfer tray and nourishment passing from Nursing staff.

19. Hospital Maintenance Porter $183,768 8.00

8.00 FTEs are to provide an increased level of service to meet the needs of patient care areas, equipment maintenance and repairs, and expansion of hospital departments and terminal cleaning.

20. Increase clerical and technical staff hours $132,132 3.78

This request would increase the current clerical and technical staff hours from 7.5 to 8.0 hours/day.

21. Microscope $4,600 0.00

Microscope with polarizing $4,500 filter (replacement). The current equipment is over 15 years old.

22. Cell wash $3,570 0.00

A one-time cost for replacement of current equipment which is over 12 years old.

23. Medical Clerk $23,808 1.00

The Medical Clerk will provide the clerical support to the Accredited Record Technicians (or LVNs).

24. Computer and printer $4,000 0.00

This is needed for the correspondence/subpoena unit. A computer will allow for easy tracking of data and an easier method of information retrieval. Currently this is a manual system.

25. Omnifax machine $4,500 0.00

Needed to improve the receipt of medication orders in Pharmacy because the new machine will use regular paper, not thermal. Efforts to acquire this via a lease purchase were not successful. The old machine will be given to Admin.

26. Outpatient Pharmacy Computer System $80,000 0.00

This will increase efficiency, reduce waiting time 1-20% and provide a significant increase in quality of care. This will provide information which will soon be a federal requirement.

27. Chart Tracking system $40,000 0.00

This was originally planned to be included in the Shared Medical Systems Program (SMS). Lost charts result in lost or delayed revenues and poor patient care. Deficiency system is archaic and cumbersome.

28. Accredited Records Technicians $89,544 3.00

Three positions are needed to establish insurance unit in Medical Records department to prepare routine insurance.

29. Clerk IIs $82,472 2.70

The workload per clerk at Highland is the highest by far of any Bay Area hospital surveyed, many times more than at Fairmont. Additional staff will be assigned to discharge processing and files unit.

30. Physical Therapy Assistant $28,436 1.00

This position is requested due to the increased need in the outpatient area.

31. Increase Work Week $73,960 0.00

Increase the work week from 37.5 hours to 40 hours per week for pharmacists and pharmacy technicians. This will allow for smooth shift changes and enhance recruitment of staff.

32. Clerk II (File Room) $65,090 2.00

Two additional FTEs requested due to increased workload.

33. Supervising Clerk $23,837 1.00

This position is needed to supervise the file room, registration and billing areas of the department.

34. Respiratory Technicians $289,280 8.40

Expand staff to the Nursery Level II. Includes expanded coverage to E.R., service for AIDS clinic and to completion of all physician orders.

35. CN IV $54,331 1.00

A senior level nurse is needed to serve as assistance utilization review coordinator.

36. Medical Clerk $23,808 1.00

The workload in Utilization Review has become overwhelming due to increased admissions and regulatory changes.

37. Clerk II $30,545 1.00

This request is to staff the laboratory with nightly printer coverage 7 days/week to generate lab reports for patient's charts in a timely fashion.

38. EEG Technician $13,812 0.50

Increase the current .5 FTE position to 1.0 FTE. Currently, the EEG technician averages 7-10 hours of overtime per week to respond to inpatient requests.

39. Supervising Clerk I $26,124 0.80

No management staff is assigned to this department for day-to-day operations. The department needs 24 hour, 7 day/week supervisory coverage.

40. Data Input Clerk $22,632 1.00

A data entry clerk will be needed to complement the existing clerical staff and carry out all of the data entry functions.

41. Clinical Nurse II $47,028 1.00

The current Utilization Review Coordinator and the only CN II in the Utilization Review cannot complete their volume of tasks during the normal work day. This, plus the labor intensity of the computerized utilization review component of Shared Medical Systems (SMS), requires an additional CN II.

42. Medical Clerk $143,806 3.01

These positions are needed to assure timely and accurate completion of analysis and re-analysis of medical records.

43. Clerk Intermittent $9,302 0.37

This position is needed for the enormous amount of filing generated by payroll and personnel and to cover for vacation, sick leave, etc.

44. Departmental Personnel Officer I $47,448 1.00

The recruitment assistance provided by the County Personnel Department is valuable, but it is not sufficient to attract and fill the growing number of difficult-to-fill professional and technical positions.

45. Santa Rita Jail $216,409 6.00

Approximately 6 fulltime positions were transferred from Santa Rita in September, 1989, with no funding attached. It is requested that funding be provided for these positions.

Fairmont Hospital

1. MD Contract - Pediatrics $58,240 0.00

Fairmont has identified a need to expand the half-time Pediatrics Clinic to full-time. This action could better serve the needs of children and alleviate some of the pressures placed on Urgent Care.

2. Clinical Lab Tech II $99,585 2.00

The laboratory currently operates 16 hours per day. Expanding to a 24-hour operation could eliminate need to send statistical tests to other facilities during the night shift. Volumes are increasing due to increased numbers of patients in Urgent Care and acuity levels of inpatients.

3. Pharmacists $132,314 2.00

Recommendations from pharmacy consultants and increased workloads caused by outpatient volumes substantiate the need for additional staff in Pharmacy. This need may be addressed again when the outpatient pharmacy remodeling project is completed (anticipate Spring, 1991).

4. MD Contract and LVN - Medical Clinic $52,145 1.00

By expanding the Medical Clinic hours into the evening (Monday thru Friday), Fairmont feels that some of the increasing patient volume from Urgent Care can be redirected. Wait times can be reduced and patients may be "appointed" to a clinic for non-emergent conditions rather than further stressing Urgent Care.

5. Dentist and Dental Assistant $64,538 2.00

Fairmont provides the only dental services in South County for indigents and most Medi-Cal patients. The Clinic currently operates half-time which results in waiting lists for appointments and emergency cases referred to Highland. This increase would allow the clinic to be open full-time.

6. Physician Specialist $54,819 0.53

Fairmont has only a half-time radiologist budgeted for interpretation of radiology procedures. Volumes are increasing due to numbers of patients in ambulatory care and acuity of inpatients.

Position Change Summary

Classification	1989-90 Approved	1989-90 Adj. Bud.	Change App. Adj.	1990-91 Prelim.	Change Adj. Pre.
HEALTH SERVICES OFFICER II	2.00	2.00	0.00	1.00	(1.00)
ADMIN SERVICES ASSISTANT I	1.00	0.00	(1.00)	0.00	0.00
ADMIN SERVICES ASST	4.00	5.83	1.83	4.83	(1.00)
STAFF SERVICES ASSISTANT	1.00	3.00	2.00	2.75	(0.25)
PERSONNEL TECHNICIAN	1.00	0.00	(1.00)	0.00	0.00
COMMUNITY LIAISON SPECIALIST	2.00	1.25	(0.75)	1.25	0.00
MANAGEMENT SPECIALIST	1.00	0.00	(1.00)	0.00	0.00
CLERK II	68.29	61.50	(6.79)	55.17	(6.33)
LEAD CLERK	6.00	7.00	1.00	6.75	(0.25)
MEDICAL CLERK	73.53	71.52	(2.01)	65.02	(6.50)
PAYROLL RECORDS CLERK	8.75	8.75	0.00	7.75	(1.00)
SPECIALIST CLERK	79.34	88.59	9.25	86.18	(2.41)
SUPRVSING CLERK I	2.08	3.08	1.00	3.75	0.67
SUPRVSING CLERK II	3.75	3.00	(0.75)	3.00	0.00
MEDICAL TRANSLATOR II	9.50	10.50	1.00	9.50	(1.00)
STENOGRAPHER II	2.00	2.00	0.00	1.00	(1.00)
MEDICAL TRANSCRIPTIONIST	4.66	4.08	(0.58)	4.83	0.75
SECRETARY I	10.08	8.41	(1.67)	8.42	0.01
SECRETARY II	3.00	4.42	1.42	4.42	0.00
SUPRVSING SECRETARY II	2.00	1.00	(1.00)	1.00	0.00
CLERK INTERMITTENT I	0.27	1.23	0.96	1.23	0.00
ACCOUNT CLERK I	4.00	4.00	0.00	3.67	(0.33)
ACCOUNT CLERK II	2.00	2.00	0.00	1.75	(0.25)
ACCOUNTING TECHNICIAN	3.00	3.00	0.00	2.67	(0.33)
ACCREDITED RECORD TECHNICIAN	6.00	8.00	2.00	7.42	(0.58)
MEDICAL RECORDS TECHNICIAN	0.83	1.83	1.00	1.83	0.00
ASST CHIEF MED REC ADMIN	2.00	2.00	0.00	1.75	(0.25)

MEDICAL RECORDS DIRECTOR, HGH	0.00	1.00	1.00	1.00	0.00
ASST MANAGER, PATIENTS ACCTS	1.00	2.00	1.00	2.00	0.00
BILLING TECHNICIAN II	30.50	30.42	(0.08)	27.42	(3.00)
BILLING TECHNICIAN III	8.00	8.00	0.00	7.25	(0.75)
PATIENT SERVICES TECH III	5.00	5.00	0.00	4.50	(0.50)
PATIENT SERVICES TECH I	30.00	30.00	0.00	27.00	(3.00)
CENTRAL SUPPLY TECHNICIAN II	13.00	13.00	0.00	11.67	(1.33)
CENTRAL SUPPLY TECHNICIAN III	3.00	3.00	0.00	2.67	(0.33)
SUPPLY CLERK I	2.00	2.00	0.00	1.75	(0.25)
DATA ENTRY OPERATOR	1.50	0.50	(1.00)	0.50	0.00
DATA PROCESSING TECH II	9.00	9.00	0.00	8.25	(0.75)
ARCHITECTURAL PROJECT MANAGER	0.00	0.00	0.00	1.00	1.00
ASSOCIATE HOSPITAL ADMIN	1.00	1.00	0.00	0.75	(0.25)
ASST HOSPITAL ADMIN	2.00	2.00	0.00	1.75	(0.25)
RESIDENT PHYSICIAN I	40.00	40.00	0.00	36.00	(4.00)
RESIDENT PHYSICIAN II	26.00	24.00	(2.00)	21.50	(2.50)
RESIDENT PHYSICIAN III	24.17	26.17	2.00	23.67	(2.50)
RESIDENT PHYSICIAN IV	15.83	14.83	(1.00)	13.33	(1.50)
RESIDENT PHYSICIAN V	6.00	5.00	(1.00)	4.50	(0.50)
PHYSICIAN II	13.05	12.23	(0.82)	12.23	0.00
PHYSICIAN IV	1.00	1.00	0.00	1.00	0.00
CLINICAL NURSE PER DIEM	0.82	0.86	0.04	0.86	0.00
CLINICAL NURSE II	322.42	318.09	(4.33)	309.42	(8.67)
CLINICAL NURSE III	23.17	25.41	2.24	24.41	(1.00)
CLINICAL NURSE IV	9.83	10.49	0.66	9.16	(1.33)
CLINICAL NURSE V	15.00	15.00	0.00	9.67	(5.33)
CLINICAL NURSE SPECIALIST	3.17	7.09	3.92	7.09	0.00
NURSE ANESTHETIST	6.00	6.00	0.00	7.25	1.25
UTILIZATION REVIEW COORDINATOR	1.00	1.00	0.00	1.00	0.00
INFECTION CONTROL COORDINATOR	1.50	1.50	0.00	1.25	(0.25)
ASST DIR OF NURSING SERVICE	7.00	7.00	0.00	6.25	(0.75)
ASSOCIATE DIR OF NURSING SVC	1.00	1.00	0.00	1.00	0.00
CLINICAL INSTRUCTOR II	4.83	4.25	(0.58)	3.91	(0.34)
COORD OF IN-SERVICE EDUC, NURS	0.83	0.83	0.00	0.83	0.00
MID-LEVEL PRACTITIONER	4.08	4.66	0.58	3.58	(1.08)
CERTIFIED NURSE MIDWIFE	0.00	0.00	0.00	10.92	10.92
NURSING ASSISTANT	20.75	20.75	0.00	16.17	(4.58)
LICENSED VOCATIONAL NURSE	151.76	151.75	(0.01)	149.41	(2.34)
SURGICAL ATTENDANT	7.00	7.00	0.00	6.25	(0.75)
DIET CLERK	3.00	3.00	0.00	2.67	(0.33)
DIETETIC TECHNICIAN	3.00	3.00	0.00	2.67	(0.33)
DIETITIAN II	4.00	4.00	0.00	3.67	(0.33)
CLINICAL LAB TECHNOLOGIST II	31.08	30.07	(1.01)	26.97	(3.10)
CLINICAL LAB TECHNOLOGIST III	5.00	6.00	1.00	6.00	0.00
SUPRVSING CLIN LAB TECHNOLOGST	2.17	2.00	(0.17)	2.00	0.00
PHARMACIST	16.00	15.92	(0.08)	14.42	(1.50)
X-RAY TECHNICIAN II	29.37	29.30	(0.07)	26.70	(2.60)
SENIOR X RAY TECHNICIAN	3.00	3.00	0.00	2.67	(0.33)
SUPRVSING X-RAY TECHNICIAN	3.00	3.00	0.00	2.67	(0.33)
ELECTROENCEPHALOGRAPH TECH II	1.00	1.50	0.50	1.50	0.00

ELECTROENCEPHALOGRAPH TECH I	0.50	0.00	(0.50)	0.00	0.00
PSYCHIATRIC TECHNICIAN	2.40	2.40	0.00	2.40	0.00
PHARMACY TECHNICIAN	12.92	13.92	1.00	12.42	(1.50)
NUTRITIONIST	2.17	2.17	0.00	1.92	(0.25)
HEALTH SERVICES CONSULTANT	2.77	2.83	0.06	2.58	(0.25)
OCCUPATIONAL THERAPIST I	12.46	12.33	(0.13)	11.83	(0.50)
SENIOR RESPIRATORY CARE PRACT	3.00	3.00	0.00	2.75	(0.25)
RESPIRATORY CARE PRACT. II	20.00	20.00	0.00	16.83	(3.17)
INHALATION THERAPY AIDE	3.00	3.00	0.00	2.67	(0.33)
PHYSICAL THERAPIST I	3.00	3.00	0.00	2.67	(0.33)
SUPRVSING THERAPIST	1.00	1.00	0.00	1.00	0.00
RECREATION THERAPIST I	1.00	1.00	0.00	1.00	0.00
PUBLIC HEALTH NURSING ASST II	0.75	0.00	(0.75)	0.00	0.00
CLINICAL PSYCHOLOGIST	2.00	2.00	0.00	2.00	0.00
MEDICAL SOCIAL WORKER II	12.00	12.33	0.33	11.66	(0.67)
MEDICAL SOCIAL WORK SUPRVSR	2.00	2.00	0.00	1.75	(0.25)
MENTAL HEALTH SPECIALIST II	44.00	44.00	0.00	44.00	0.00
PSYCHIATRIC SOCIAL WORKER II	9.00	9.00	0.00	9.00	0.00
SENIOR PSYCH SOCIAL WORKER	1.00	1.00	0.00	1.00	0.00
REHABILITATION COUNSELOR II	1.00	1.00	0.00	1.00	0.00
FOOD SERVICE WORKER	67.00	67.00	0.00	62.42	(4.58)
SENIOR FOOD SERVICE WORKER	4.00	4.00	0.00	3.67	(0.33)
SUPRVSING FOOD SERVICE WORKER	3.00	3.00	0.00	2.67	(0.33)
COOK	5.00	6.00	1.00	5.25	(0.75)
HOUSEKEEPING WORKER	67.12	67.00	(0.12)	59.78	(7.22)
HOSPITAL MAINTENANCE PORTER	14.00	14.00	0.00	12.50	(1.50)
SENIOR HOSPITAL MAINT PORTER	3.00	3.00	0.00	2.67	(0.33)
HOUSEKEEPING SUPERVISOR	6.00	6.00	0.00	5.50	(0.50)
LABORATORY ASSISTANT II	17.00	17.00	0.00	15.25	(1.75)
PROGRAM ADMINISTRATOR I	1.00	0.00	(1.00)	0.00	0.00
PROGRAM ADMINISTRATOR II	0.00	1.00	1.00	1.00	0.00
PATIENT SERVICES TECH II	4.00	4.00	0.00	3.00	(1.00)
DENTAL ASSISTANT	0.50	0.50	0.00	0.00	(0.50)
DENTIST	0.64	0.64	0.00	0.00	(0.64)
ASST EXECUTIVE DIETITIAN	1.00	1.00	0.00	0.00	(1.00)
CARDIOLOGY TECHNICIAN	0.00	1.00	1.00	1.00	0.00
OCCUPATIONAL THERAPIST II	2.00	2.42	0.42	3.00	0.58
MAINTENANCE WORKER	0.00	0.00	0.00	1.00	1.00
TRUCK DRIVER	4.00	4.00	0.00	3.00	(1.00)
TOTAL	1,551.14	1,559.15	8.01	1,467.24	(91.91)

0851C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Fire Protection

SUMMARY

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Appropriation:					
Salaries & Benefits	7,058,646	7,270,319	8,457,605	8,660,390	202,785
Services & Supplies	761,429	992,400	1,479,524	1,492,710	13,186
Other Charges	60,049	63,649	64,222	76,562	12,340
Fixed Assets	594,507	474,474	814,825	1,168,361	353,536
Other Financing Uses	0	0	958,484	0	(958,484)
Net Appropriation	8,474,631	8,800,842	11,774,660	11,398,023	(376,637)
Financing:					
Property Tax	(1,922,582)	(2,211,805)	(2,259,323)	(2,544,272)	(284,949)
Available Fund Balance	(1,422,294)	(911,520)	(2,226,906)	(1,607,234)	619,672
Revenue	(6,048,259)	(7,890,279)	(7,288,431)	(7,246,517)	41,914
Total Financing	(9,393,135)	(11,013,604)	(11,774,660)	(11,398,023)	376,637
Net County Cost	(918,504)	(2,212,762)	0	0	0
Full Time Equivalents	118.00	118.00	118.00	118.00	0.00
Authorized Positions	N/A	0.00	118.00	118.00	0.00

Major Departments Included

501 - Castro Valley Fire Protection District
502 - Castro Valley Fire District - Zone 1
505 - Redwood Fire District
508 - County Service Area F-1964-1
510 - County Service Area F-1965-1 (Castlewood)
511 - County Service Area F-1965-2 (Happy Valley)
514 - Eden Consolidated Fire District

Program Description

Budgets in the Fire Protection program provide fire protection services in the unincorporated areas of the County. The Eden Consolidated Fire Protection District and the Castro Valley Fire Protection District maintain stations and personnel to provide services directly. A contract with East Bay Regional Park District provides services for the Redwood area and a contract with the City of Pleasanton provides for services in three adjacent County Service Areas. The districts are funded by a combination of property taxes, allocations from the Special District Augmentation Fund and miscellaneous revenues.

Financial Summary

There is no net county cost and there are no General Fund obligations in any of the seven budget units comprising the Fire Protection Program. For 1990-91, it is recommended that both net appropriations and revenues be decreased $376,637, or 3.2%. In the Castro Valley and Eden Consolidated Fire Protection Districts, it is recommended that Salaries and Employee Benefits be increased by $202,785, or 2.4% to reflect annualized increases for labor and management. Services and Supplies are recommended to decrease by $13,186, or 0.09% to reflect anticipated costs. Other Charges are recommended to increase by $12,340 due to decreased countywide indirect costs. There is an increase in Fixed Assets of $353,536 due to anticipated equipment purchases and renovations. Other Financing Uses has been decreased by $958,484 reflecting deletion of some departmental contingency funds.

Property Taxes will increase $284,949 based on projected growth. The projected Available Fund Balance will decrease $619,672 due to equipment purchases during 1989-90. Estimated revenues will decrease $41,914 due to decreased Special District Augmentation Funds based on need.

Highlights

			Amount	Positions
1.	Increased internal service funds charges	S&S	6,489	0.00
2.	Net increase in countywide indirect charges	OC	12,340	0.00
3.	Increase in Salaries and Benefits to reflect annualized increases and anticipated increases for management	S&EB	202,785	0.00
4.	Net increase due to costs of maintenance operations and contractual services	S&S	6,697	0.00
5.	Decrease in Departmental Contingency	OFU	(958,484)	0.00
6.	Increase in Fixed Assets due to anticipated equipment purchases and renovations	FA	353,536	0.00
7.	Adjustments for Auditor's Property Tax projections, anticipated revenue, and estimated Available Fund Balance	PT	(284,949)	
		AFB	619,672	
		Rev	41,914	
		Net	376,637	0.00
	TOTAL CHANGE IN NET COUNTY COST		0	0.00

Budget Balancing Plan

There is no Budget Balancing Plan for this program as expenditures are fully offset by revenues.

Major Assumptions

None

Pending Factors

1. Available Fund Balance	Unknown	0.00

Final determination of Available Fund Balance by Auditor-Controller as of July 1, 1990.

Unmet Needs

None

Funded Issues

None

Position Change Summary

Classification	1989-90 Approved	1989-90 Adj. Bud.	Change App. Adj.	1990-91 Prelim.	Change Adj. Pre.
FIREFIGHTER	26.00	25.00	(1.00)	24.00	(1.00)
FIRE CAPTAIN	15.00	15.00	0.00	16.00	1.00
BATTALION CHIEF	3.00	4.00	1.00	4.00	0.00
TOTAL	44.00	44.00	0.00	44.00	0.00

0855C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Flood Control

SUMMARY

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Appropriation:					
Salaries & Benefits	16,033,344	16,076,865	20,918,338	22,488,612	1,570,274
Services & Supplies	12,531,587	19,844,627	50,458,625	53,955,321	3,496,696
Other Charges	1,678,363	211,059	310,003	789,488	479,485
Fixed Assets	541,344	356,902	718,700	2,705,375	1,986,675
Other Financing Uses	0	0	0	43,939	43,939
Net Appropriation	30,784,638	36,489,453	72,405,666	79,982,735	7,577,069
Financing:					
Property Tax	(6,273,808)	(7,222,521)	(7,331,663)	(8,145,364)	(813,701)
Available Fund Balance	(16,867,172)	(23,427,265)	(26,743,500)	(29,481,159)	(2,737,659)
Revenue	(29,366,178)	(31,960,840)	(38,330,503)	(42,356,212)	(4,025,709)
Total Financing	(52,507,158)	(62,610,626)	(72,405,666)	(79,982,735)	(7,577,069)
Net County Cost	(21,722,520)	(26,121,173)	0	0	0
Full Time Equivalents	418.39	419.39	442.77	442.85	0.08
Authorized Positions	N/A	0.00	469.00	470.00	1.00

MAJOR DEPARTMENTS INCLUDED

194 - Disaster Response - Flood Control
533 - Countywide Flood Control Administration
534 - Flood Control Zone 2
535 - Flood Control Zone 2-A
536 - Flood Control Zone 3-A
537 - Flood Control Zone 4
538 - Flood Control Zone 5
539 - Flood Control Zone 6
544 - Flood Control Zone 9
548 - Flood Control Zone 12
549 - Flood Control Zone 13
903 - Provision for Reserves - Flood Control

PROGRAM DESCRIPTION

The principal purposes of the Flood Control Program are to control and conserve flood and storm waters; protect water courses, watershed, public highways, life and property from damage or destruction from such waters; prevention of waste or elimination of the water supply; and the development and importation of water for residential and commercial uses within the district's zones.

The Flood Control Program in Alameda County is divided into two separate components. The largest is made up of nine flood control zones: 2, 2-A, 3-A, 4, 5, 6, 9, 12, and 13 plus an administrative component, a reserve account and a newly established earthquake disaster account. These zones and the administrative operation are the responsibility of the Public Works Agency. Each zone has its own source of revenue and unique program and capital project requirements. Specific elements are detailed in the Flood Control Fund Five Year Plan of Revenues and Expenditures which is prepared by the Public Works Agency and submitted to the Board of Supervisors.

There is a new Budget Unit within Fund 50, Disaster Response - Flood Control, Number 194. This Budget Unit contains outstanding project(s) related to flood control repairs due to the October 17, 1989 Loma Prieta earthquake. Expenses charged to this budget are anticipated to be reimbursed by the Federal Emergency Management Agency (FEMA) but a portion of the revenue due the County is held by FEMA until completion of the final audit.

The smaller component of the Alameda County Flood Control Program is the Zone 7 District which is made up of Zones 7, 7-1, and the Water Facility Fund. This District provides separately for its own administration and funding of flood control and water services to the Livermore/Amador Valley area of Alameda County. Zone 7 has its own Board of Directors which is elected separately.

All fifteen budget units within the total Flood Control Program are capped. That is, total appropriations are limited by the amount of available financing. Accordingly, there is no net county cost in any of the Flood Control Program budgets.

FINANCIAL SUMMARY

There is no 1990-91 recommended net county cost for the Flood Control program area. This reflects the requirement that Property Taxes, Revenues and Available Fund Balance fully offset the expenditure requirements to the Flood Control District budget units.

Total Available Financing is recommended at $79,982,735. This represents an increase of $7,577,069, or 10.5% over the 1989-90 approved level.

Specifically, Property Taxes are projected to increase a net of $813,701, or 11.1% over the prior year budgeted level based upon anticipated future growth and experience. Revenues are estimated to increase a net of $4,025,709, or 10.5% above 1989-90. The primary reasons are an increase in charges for current services, $4,368,224; an increase in interest revenue, $35,103; an increase in Homeowner and other tax revenue, $30,595; an increase in revenue from the sale of land, $50,000; a net decrease in prior years' disaster reimbursements, $139,393; an increase in contributions from cities, $73,818; and a decrease in benefit assessment revenue, $392,638. The Available Fund Balance is recommended to increase $2,737,659, or 10.2% over 1989-90 to reflect actual expenditures and revenues from the prior year.

Total Appropriations are recommended at $79,982,735 to match available financing. This represents an increase of $7,577,069, or 10.5% above the 1989-90 level.

Salaries and Benefits are recommended to increase a net of $1,570,274, or 7.5% above the prior year level due to costs associated with position reclassifications as well as known and estimated employee cost-of-living adjustments for 1989-90 and 1990-91. Services and Supplies are recommended to increase a net of $3,496,696, or 6.9% over the 1989-90 approved level. The primary reasons for the increase are an adjustment to reflect an increase in the Available Fund Balance and anticipated current year project expenditures. Other Charges increase a net of $479,485, or 154.7% above the prior year level due to an increase in anticipated right of way expenditures. Fixed Assets increase a total of $1,986,675, or 276.4% over 1989-90 for anticipated costs associated with the Turner Court expansion project. Intra-Fund Transfers remain at $0. Other Financing Uses increase $43,939 due to earthquake recovery costs in Budget Unit 194.

The number of Full Time Equivalent positions is recommended to increase a net of 0.08 from 442.77 to 442.85. This is due to mid-year Board approved adjustments.

BUDGET BALANCING PLAN

Expenditures are fully offset by revenues; therefore, there is no net funding cap.

HIGHLIGHTS

		Amount	Positions
1. Increase in property tax revenues per Auditor-Controller	PT	(813,701)	0.00
2. Mid-Year Board approved personnel changes and other classification actions	S&EB	22,822	0.08
	S&S	(22,822)	
	Net	0	
3. Net increase in Internal Service Fund charges	S&S	20,250	0.00
4. 1989-90 and 1990-91 known salary and employee benefit cost-of-living adjustments	S&EB	1,547,452	0.00
5. Increase in charges for current services based upon experience	Rev	(4,368,224)	0.00
6. Increase in interest, homeowner and other tax revenues	Rev	(65,698)	0.00
7. Increase due to facility expansion at Turner Court	FA	1,986,675	0.00
8. Increase from sale of lands and equipment buy-out	Rev	(50,000)	0.00
9. Net decrease in prior years' disaster assistance reimbursements	Rev	139,393	0.00

			Amount	Positions
10.	Increase in contributions from cities	Rev	(73,818)	0.00
11.	Adjustments in Service and Supply accounts to match anticipated revenues	S&S	3,499,268	0.00
12.	Increase in Available Fund Balance to reflect estimated actual 1989-90 revenues and expenditures	AFB	(2,737,659)	0.00
13.	Decrease in benefit assessment revenue	Rev	392,638	0.00
14.	Increase in anticipated right of way expenditures	OC	479,485	0.00
15.	Increase due to earthquake recovery costs in Budget Unit 194	OFU	43,939	0.00
	TOTAL CHANGE IN NET COUNTY COST		0	0.00

MAJOR ASSUMPTIONS

None

PENDING FACTORS

		Amount	Positions
1.	Available Fund Balance	Unknown	0.00

The final determination of the Available Fund Balance amount by the Auditor-Controller as of July 1, 1990.

UNMET NEEDS

None

FUNDED ISSUES

None

POSITION CHANGE SUMMARY

Classification	1989-90 Approved	1989-90 Adj. Bud.	Change App. Adj.	1990-91 Prelim.	Change Adj. Pre.
ACCOUNT CLERK II	6.00	7.00	1.00	7.00	0.00
ACCOUNTING TECHNICIAN	1.00	0.00	(1.00)	0.00	0.00
CIVIL ENGINEERING TRAINEE	8.25	8.25	0.00	8.25	0.00
CIVIL ENGINEER III	2.00	0.00	(2.00)	0.00	0.00
SENIOR CIVIL ENGINEER	0.00	3.00	3.00	3.00	0.00
PRINCIPAL CIVIL ENGINEER	2.00	1.00	(1.00)	1.00	0.00
DEPTY DIR, PUBLIC WORKS	0.00	1.00	1.00	1.00	0.00
ENGINEER SCIENTIST III	2.00	1.00	(1.00)	1.00	0.00
ENGINEERING STAFF ASST I	4.08	7.08	3.00	7.08	0.00
ENGINEERING DRAFTING TECH I	3.00	0.00	(3.00)	0.00	0.00
ENGINEERING DRAFTING TECH II	7.00	6.00	(1.00)	7.00	1.00
FACILITIES INSPECTOR I	2.00	0.00	(2.00)	0.00	0.00
FACILITIES INSPECTOR II	2.00	4.00	2.00	4.00	0.00
SUPRVSING BUILDING INSPECTOR	1.00	1.00	0.00	1.00	0.00
BUILDING OFFICIAL	1.00	0.00	(1.00)	0.00	0.00
SUPRVSING CONSTRUCTION INSP.	0.00	1.00	1.00	1.00	0.00
PAINTER	2.00	0.00	(2.00)	0.00	0.00
LEAD HEAVY EQUIPMENT MECHANIC	0.50	0.58	0.08	0.58	0.00
FIELD SUPERVISOR I	9.00	10.00	1.00	10.00	0.00
FIELD SUPERVISOR II	1.00	0.00	(1.00)	0.00	0.00
BRIDGE MECHANIC	2.00	4.00	2.00	4.00	0.00
TOTAL	55.83	54.91	(0.92)	55.91	1.00

2764c

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Flood Control - Zone 7

SUMMARY

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Appropriation:					
Salaries & Benefits	2,307,707	2,515,162	2,797,247	3,176,622	379,375
Services & Supplies	4,386,932	4,545,744	11,715,928	14,070,335	2,354,407
Other Charges	96,197	86,167	84,651	105,209	20,558
Fixed Assets	140,682	68,106	310,000	400,000	90,000
Intra-Fund Transfers	(641,679)	(790,107)	(450,000)	(500,000)	(50,000)
Other Financing Uses	483,117	0	480,000	488,000	8,000
Net Appropriation	6,772,956	6,425,072	14,937,826	17,740,166	2,802,340
Financing:					
Property Tax	(1,892,599)	(2,634,689)	(2,761,579)	(2,787,035)	(25,456)
Available Fund Balance	(4,216,230)	(4,673,714)	(6,094,871)	(8,165,017)	(2,070,146)
Revenue	(6,191,375)	(6,616,989)	(6,081,376)	(6,788,114)	(706,738)
Total Financing	(12,300,204)	(13,925,392)	(14,937,826)	(17,740,166)	(2,802,340)
Net County Cost	(5,527,248)	(7,500,320)	0	0	0
Full Time Equivalents	49.50	50.42	53.42	56.42	3.00
Authorized Positions	N/A	0.00	65.00	68.00	3.00

MAJOR DEPARTMENTS INCLUDED

540 - Flood Control Zone 7
541 - Flood Control Zone 7-1
542 - Flood Control Zone 7 - Water Facilities Funds

PROGRAM DESCRIPTION

The principal purposes of the Flood Control Program are to control and conserve flood and storm waters; protect water courses, watershed, public highways, life and property from damage or destruction from such waters; prevention of waste or elimination of the water supply; and the development and importation of water for residential and commercial uses within the district's zones.

The Flood Control Program in Alameda County is divided into two separate components. The Zone 7 District is made up of Zones 7, 7-1, and the Water Facility Fund. This District provides separately for its own administration and funding of flood control and water services to the Livermore/Amador Valley area of Alameda County. Zone 7 has its own Board of Directors which is elected separately and works cooperatively with the Board of Supervisors. Budget Unit 542, the Water Facilities Fund, contains all the staff for the Zone 7 District.

The other, larger component of the Alameda County Flood Control Program, is made up of nine flood control zones: 2, 2-A, 3-A, 4, 5, 6, 9, 12, and 13 plus an administrative component, a reserve account and a newly established earthquake disaster account. These zones and the administrative operation are the responsibility of the Public Works Agency.

All fifteen budget units within the total Flood Control Program are capped. That is, total appropriations are limited by the amount of available financing. Accordingly, there is no net county cost in any of the Flood Control Program budgets.

FINANCIAL SUMMARY

There is no 1990-91 recommended net county cost for the Flood Control Zone 7 program area. This reflects the requirement that Property Taxes, Revenues and Available Fund Balance fully offset the expenditure requirements to the Flood Control District budget units.

Total Available Financing is recommended at $17,740,166. This represents an increase of $2,802,340, or 18.8% over the 1989-90 approved level.

Specifically, Property Taxes are projected to increase a net of $25,456, or 0.9% over the prior year budgeted level based upon growth experience in the Zone area and a decrease in charges for the debt payment to the State of California Water Project for the purchase of water. Revenues are estimated to increase a net of $706,738, or 11.6% above 1989-90. The primary reasons are an increase in charges for current services based upon anticipated water sales, $688,820; a decrease in Homeowner and other tax revenues, $67,434; and an increase in interest revenue, $85,352. The Available Fund Balance is recommended to increase $2,070,146, or 34.0% over 1989-90 to reflect actual expenditures and revenues from the prior year.

Total Appropriations are recommended at $17,740,166 to match available financing. This represents an increase of $2,802,340, or 18.8% above the 1989-90 level.

Salaries and Benefits are recommended to increase a net of $379,375, or 13.6% above the prior year level due to costs associated with position reclassifications as well as known and estimated employee cost-of-living adjustments for 1989-90 and 1990-91. Services and Supplies are recommended to increase a net of $2,354,407, or 20.1% over the 1989-90 approved level. The primary reasons for the increase are an adjustment to reflect an increase in the Available Fund Balance and anticipated current year project expenditures. Other Charges increase a total of $20,558, or 24.3% above the prior year level due to an increase in countywide indirect charges. Fixed Assets increase $90,000 based upon anticipated equipment purchases. Intra-Fund Transfers, credits from other Zone 7 funds, increase $50,000, or 11.1% over 1989-90 while Other Financing Uses increase $8,000 from the prior year level.

The number of Full Time Equivalent positions increases a total of 3.00 from 53.42 to 56.42. This is due to mid-year Board approved personnel increases.

BUDGET BALANCING PLAN

Expenditures are fully offset by revenues; therefore, there is no net funding cap.

HIGHLIGHTS

			Amount	Positions
1.	Net increase in property tax revenues per Auditor-Controller and decrease in charges for debt payment	PT	(25,456)	0.00
2.	Mid-Year Board approved personnel changes and other classification actions	S&EB	145,650	3.00
3.	Increase in anticipated equipment purchases	FA	90,000	0.00
4.	Increase in countywide indirect charges	OC	20,558	0.00
5.	1989-90 and 1990-91 known salary and employee benefit cost-of-living adjustments	S&EB	233,725	0.00
6.	Increase in charges for current services based upon experience	Rev	(688,820)	0.00
7.	Increase in interest revenue	Rev	(85,352)	0.00
8.	Decrease in homeowner and other tax revenues	Rev	67,434	0.00
9.	Increase in credits from other Zone 7 budgets	IFT	(50,000)	0.00
10.	Adjustments in Service and Supply accounts to match anticipated revenues	S&S	2,354,407	0.00
11.	Increase in trust fund disbursements	OFU	8,000	0.00
12.	Increase in Available Fund Balance to reflect estimated actual 1989-90 revenues and expenditures	AFB	(2,070,146)	0.00
	TOTAL CHANGE IN NET COUNTY COST		0	3.00

MAJOR ASSUMPTIONS

None

PENDING FACTORS

1. Available Fund Balance $ Unknown 0.00

Final determination of the Available Fund Balance by the Auditor-Controller as of July 1, 1990.

UNMET NEEDS

None

FUNDED ISSUES

None

POSITION CHANGE SUMMARY

Classification	1989-90 Approved	1989-90 Adj. Bud.	Change App. Adj.	1990-91 Prelim.	Change Adj. Pre.
CHEMIST II	0.00	1.00	1.00	1.00	0.00
PLANT MECHANIC	2.00	3.00	1.00	3.00	0.00
WATER PLANT OPERATOR III	15.00	15.00	0.00	16.00	1.00
TOTAL	17.00	19.00	2.00	20.00	1.00

2762c

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Other Public Ways & Facilities - Street Lighting/Road Maintenance/Sewer/Bridges

SUMMARY

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Appropriation:					
Services & Supplies	769,073	2,527,460	5,875,275	7,076,122	1,200,847
Fixed Assets	0	0	27,500	44,700	17,200
Net Appropriation	769,073	2,527,460	5,902,775	7,120,822	1,218,047
Financing:					
Property Tax	(15,064)	(16,711)	(16,781)	(19,316)	(2,535)
Available Fund Balance	(1,054,467)	(2,580,408)	(3,182,652)	(3,471,940)	(289,288)
Revenue	(2,279,213)	(3,112,993)	(2,703,342)	(3,629,566)	(926,224)
Total Financing	(3,348,744)	(5,710,112)	(5,902,775)	(7,120,822)	(1,218,047)
Net County Cost	(2,579,671)	(3,182,652)	0	0	0
Full Time Equivalents	0.00	0.00	0.00	0.00	0.00
Authorized Positions	N/A	0.00	0.00	0.00	0.00

Major Departments Included

578 - County Service Area S-1984-1 (Livermore-Amador Valley)
580 - County Service Area R-1967-1 (Castlewood)
581 - County Service Area R-1982-1 (Castle Homes)
582 - CSA R-1982-2 (Morva Drive/Morva Court)
586 - County Service Area SL-1970-1 (Marshall Street)
588 - County Service Area B-1988-1 (Estuary Bridges)

Program Description

The Street Lighting/Road Maintenance/Sewer/Bridges program provides services to six County Service Areas (CSA's) in the incorporated and unincorporated areas of the County. With the exception of S-1984-1 and B-1988-1, all CSA's in this program are at least partially funded by benefit assessments. CSA SL-1970-1 provides street lighting service for most of the unincorporated area in Castro Valley; CSA R-1967-1 provides road maintenance and drainage services for the Castlewood Country Club area; CSA R-1982-1 provides private road maintenance in the Castle Homes area; and CSA R-1982-2 provides road services for Morva Drive and Morva Court in San Lorenzo. CSA S-1984-1 was created by the Board of Supervisors in 1984-85 to provide for the study and initial funding of a proposed wastewater management project in the Livermore-Amador Valley Area and CSA B-1988-1 was created in 1988-89 to fund the operation and maintenance of five estuary bridges joining the cities of Alameda and Oakland.

Financial Summary

There is no net county cost and there are no General Fund obligations in the operation of any of the six budget units comprising this program. For 1990-91, it is recommended that appropriations be increased $1,218,047 or 20.6%. Services and Supplies will increase by a net of $1,200,847 primarily due to an increased appropriation for budget unit CSA-B-1988-1 (Estuary Bridges) of $1,069,845 to reflect actual work projects, offset by decreases in County support charges and miscellaneous Services and Supplies accounts of $853,491. There is an increase in Fixed Assets in budget unit CSA-B-1988-1 (Estuary Bridges) of $17,200 due to cost of equipment purchases. The remaining budgets in this program are recommended to increase $984,493 due to anticipated increases in work projects.

Estimated total financing for 1990-91 is expected to increase by $1,218,047, or 20.6% due to a $2,535 increase in property taxes, a $289,288 increase in Available Fund Balance, and a $926,224 increase in Revenue. The Revenue increase reflects funding for bridges from State and federal sources, and the Special District Augmentation Fund.

Budget Balancing Plan

There is no Budget Balancing Plan for this program as expenditures are fully offset by revenues.

Highlights

			Amount	Positions
1.	Internal Service Fund charges for bridge operations	S&S	(985)	0.00
2.	Decreased Appropriations due to decrease in miscellaneous Service & Supplies accounts and actual workload	S&S	(852,506)	0.00
3.	Increased Appropriations due to increases in services and supplies and equipment associated with bridge operations	S&S FA Net	1,069,845 17,200 1,087,045	0.00
4.	Increased Appropriations due to actual cost of workload projects	S&S	984,493	0.00
5.	Estimated increases in Property Tax, Available Fund Balance, and Revenues, $1,237,438, offset by decrease in revenue due to lower assessment fees and interest earnings, $19,391	PT AFB Rev 	(2,535) (289,288) (926,224) (1,218,047)	0.00
TOTAL CHANGE IN NET COUNTY COST			0	0.00

Major Assumptions

The Joint Powers Agreement will continue to serve as the vehicle for pursuing the Livermore-Amador Sewerage project.

Pending Factors

1.	Available Fund Balance	Unknown	0.00

Final determination of Available Fund Balance by Auditor Controller as of July 1, 1990.

Unmet Needs

None

Funded Issues

None

Position Change Summary

None

0860C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Health Care Benefit Assessment

SUMMARY

	1987-88 Actual	1988-89 Actual	1989-90 Budget	1990-91 Prelim.	Change Budget/ Prelim.
Appropriation:					
Salaries & Benefits	979,179	1,115,506	1,419,530	1,616,869	197,339
Services & Supplies	3,640,454	6,693,775	4,830,903	12,394,345	7,563,442
Other Charges	83,526	70,581	119,132	74,158	(44,974)
Fixed Assets	184,428	454,239	539,000	496,000	(43,000)
Other Financing Uses	0	0	110,000	1,278,700	1,168,700
Net Appropriation	4,887,587	8,334,101	7,018,565	15,860,072	8,841,507
Financing:					
Available Fund Balance	(1,296,187)	(2,031,071)	(1,538,188)	(1,611,378)	(73,190)
Revenue	(5,371,602)	(7,614,814)	(5,480,377)	(14,248,694)	(8,768,317)
Total Financing	(6,667,789)	(9,645,885)	(7,018,565)	(15,860,072)	(8,841,507)
Net County Cost	(1,780,202)	(1,311,784)	0	0	0
Full Time Equivalents	33.00	36.00	37.00	37.00	0.00
Authorized Positions	N/A	0.00	37.00	37.00	0.00

Major Departments Included

553 - County Service Area EM 1983-1 (Ala. Co. EMS District)
554 - County Service Area VC-1984-1

Program Description

County Service Area EM 1983-1 was established effective July 1, 1989. This service area includes all of Alameda County except the territory lying within the corporate limits of the City of Alameda. Funds derived from the special benefit assessment will support the County's emergency medical services program, which provides paramedic emergency ambulance services, coordination of pre-hospital emergency care, emergency medical technician training, emergency medical dispatch, trauma system support/coordination and administration coordination/medical direction of the County's emergency medical services program.

County Service Area VC-1984-1 was established effective July 1, 1984. This service area includes all of Alameda County except the territory lying within the corporate limits of the Cities of Dublin and Fremont. Emeryville is not included in the service area, but the city pays for services from its General Fund. The benefit assessments collected from the City of Berkeley are returned to the Berkeley Health Departmnet to staff and operate a vector control services program, which includes comprehensive service and waterfront poisoning of rats, bubonic plague surveillance activities, surveys and investigates for vectors such as rats, ground squirrels and flies, and responds to public requests for services concerning vectors and vector-borne diseases.

Financial Summary

The 1990-91 preliminary appropriation for the Health Care Benefit Assessment programs is recommended to increase $8,841,507 or 126.0% from $7,018,565 to $15,860,072.

Salaries and Employee Benefits are recommended to increase $197,339 due to annualization of 1989-90 cost-of-living adjustments and known 1990-91 adjustments. Services and Supplies are recommended to increase $7,563,442 due to mid-year Board approved adjustments, additional trauma contribution from the Special District Augmentation Fund and increased Internal Service Fund charges, offset by decreases in operating and indirect costs. Other Charges are recommended to decrease $44,974 due to decreased indirect charges. Fixed Assets are recommended to decrease $43,000 based on equipment purchase requirements. Other Financing Uses is recommended to increase $1,168,700 due to mid-year Board approved increase in contingency, as well as a recommended increase for the Emergency Medical Services (EMS) system improvements.

Revenue is recommended to increase $8,768,317 due to mid-year Board approved EMS assessment rate increases, requested Vector Control assessment rate increases and other revenue increases based on experience. The Available Fund Balance is recommended to increase a net of $73,190 based on projected year-end expenditures and revenue.

Highlights

1.	Mid-year Board approved EMS assessment rate adjustment for basic rate and trauma subsidy	S&S	6,103,249	0.00
		OFU	808,938	
		Rev	(6,912,187)	
		Net	0	
2.	Other Board approved mid-year adjustments	S&S	1,800	0.00
		Rev	(1,800)	
		Net	0	
3.	Increase in Internal Service Fund charges	S&S	20,461	0.00
4.	Increase to reflect annualization of 1989-90 COLA and known 1990-91 COLA	S&EB	197,339	0.00

5.	Increase to reflect additional trauma contribution from SDAF	S&S	1,496,341	0.00
		Rev	(1,496,341)	
		Net	0	
6.	Operating cost adjustments to reflect departments requirement	S&S	(58,409)	0.00
		FA	(43,000)	
		Net	(101,409)	
7.	Decreased indirect costs	OC	(44,974)	0.00
8.	Increased contingency to provide for EMS system improvements	OFU	359,762	0.00
9.	Increase in EMS revenue based on experience and vector control revenue based on assessment increase	Rev	(357,989)	0.00
10.	Net increase in Available Fund Balance based on projected year-end expenditures and revenues.	AFB	(73,190)	0.00
	TOTAL CHANGE IN NET COUNTY COST		0	0.00

Budget Balancing Plan

There is no Budget Balancing Plan for this program as expenditures are fully offset by revenues.

Major Assumptions

1. The assessment rate for EMS is computed at the current level of $15.54 per benefit unit with supplemental assessments for the cities of Fremont, Oakland, Albany, Berkeley and Piedmont. Final determination of assessment rates will be proposed in August at the required public hearing. The proposed rate will include impact of negotiations of the ambulance contract. Due to the significance of the unknown factors, no projection of the assessment rate is made.

2. The recommended increases in assessment rates for Vector Control will be adopted by the Board of Supervisors.

Pending Factors

1. Full Implementation of Recommendations of Fitch Study Unknown 0.00

Full implementation of recommendations for improvement of the EMS system as presented in the Fitch Study is in process. These may have some impact on assessment rates.

2. Ambulance Contract Unknown 0.00

Negotiations are in progress to develop the final contract with Regional Ambulance, the successful bidder for County ambulance services. This may impact assessment rates.

Unmet Needs

None

Funded Issues

None

Position Change Summary

Classification	1989-90 Approved	1989-90 Adj. Bud.	Change App. Adj.	1990-91 Prelim.	Change Adj. Pre.
PROGRAM SPECIALIST I	1.00	0.00	(1.00)	0.00	0.00
PROGRAM SPECIALIST II	0.00	1.00	1.00	1.00	0.00
TOTAL	1.00	1.00	0.00	1.00	0.00

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BUDGET SCHEDULES

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SUMMARY OF COUNTY BUDGET
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 1

	AVAILABLE FINANCING				FINANCING REQUIREMENTS		
COUNTY FUNDS	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1990	CANCELLATION OF PRIOR YEAR RESERVES	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL AVAILABLE FINANCING	ESTIMATED FINANCING USES	PROVISIONS FOR RESERVES AND/ OR DESIGNATS. (NEW OR INCR.)	TOTAL FINANCING REQUIREMENTS
GENERAL FUND	21,843,611	0	902,895,872	924,739,483	924,739,483	0	924,739,483
CAPITAL PROJECTS FUND	24,649,066	0	18,538,139	43,187,205	43,187,205	0	43,187,205
FISH AND GAME FUND	19,030	0	11,800	30,830	30,830	0	30,830
STRUCTURAL FIRE FUND	347,882	0	1,414,951	1,762,833	1,762,833	0	1,762,833
ROAD FUND	8,401,877	0	31,951,484	40,353,361	40,353,361	0	40,353,361
COUNTY FREE LIBRARY FUND	2,968,180	0	12,037,123	15,005,303	15,005,303	0	15,005,303
COUNTY FREE LIBRARY SPECIAL TAXING ZONE	340,783	0	277,624	618,407	618,407	0	618,407
ACCUMULATIVE CAPITAL OUTLAY FUND	196,698	0	69,302	266,000	266,000	0	266,000
TOTAL	58,767,127	0	967,196,295	1,025,963,422	1,025,963,422	0	1,025,963,422

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED
FOR FISCAL YEAR 1990-91

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY BUDGET FORM
SCHEDULE 2

COUNTY FUNDS	FUND BALANCE (PER AUDITOR) AS OF JUNE 30, 1990 ESTIMATED	LESS: FUND BALANCE-RESERVED/DESIGNATED AT JUNE 30			FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1990 ESTIMATED
		ENCUMBRANCES	GENERAL & OTHER RESERVES	DESIGNATIONS	
GENERAL FUND	63,714,025	26,888,048	14,982,366	0	21,843,611
CAPITAL PROJECTS FUND	65,917,120	20,953,458	20,314,596	0	24,649,066
FISH AND GAME FUND	19,030	0	0	0	19,030
STRUCTURAL FIRE FUND	479,154	109,756	21,516	0	347,882
ROAD FUND	16,743,661	6,018,801	2,322,983	0	8,401,877
COUNTY FREE LIBRARY FUND	4,115,676	1,038,596	108,900	0	2,968,180
COUNTY FREE LIBRARY SPECIAL TAXING ZONE	346,442	2,472	3,187	0	340,783
ACCUMULATIVE CAPITAL OUTLAY FUND	1,059,887	118,916	0	744,273	196,698
TOTAL	152,394,995	55,130,047	37,753,548	744,273	58,767,127

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS
FOR FISCAL YEAR 1990-91

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY BUDGET FORM
SCHEDULE 3

COUNTY FUNDS	RESERVES DESIGNATIONS BALANCE AS OF JUNE 30, 1990	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASE OR NEW RES./DESIG. TO BE PROVIDED IN BUDG. YR.		TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR	FUND
		RECOMMENDED	APPROVED/ ADOPTED BY BOARD OF SUP.	RECOMMENDED	APPROVED/ ADOPTED BY BOARD OF SUP.		
GENERAL RESERVE	9,081,557	0	0	0	0	9,081,557	GENERAL
GENERAL RESERVE MAJOR MAINTENANCE	2,100,000	0	0	0	0	2,100,000	GENERAL
GENERAL RESERVE MENTAL HLTH. CAP. PROJ	0	0	0	0	0	0	GENERAL
RESERVE FOR DEPT REVOLVING FUNDS	351,035	0	0	0	0	351,035	GENERAL
RESERVE FOR TRANSITIONAL PAY REC	676,164	0	0	0	0	676,164	GENERAL
RESERVE FOR AGENCY ACCOUNTS REC	307,185	0	0	0	0	307,185	GENERAL
RESERVE FOR TAX REFUNDS RECEIVABLE	1,076,627	0	0	0	0	1,076,627	GENERAL
RESERVE FOR INV OF EXPENDABLE SUPP	1,385,523	0	0	0	0	1,385,523	GENERAL
RESERVE FOR DEPOSIT WITH OTHERS	4,275	0	0	0	0	4,275	GENERAL
GENERAL RESERVE CAPITAL IMPROVEMENTS	16,714,596	0	0	0	0	16,714,596	CAPITAL PROJECT

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS
FOR FISCAL YEAR 1990-91

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY BUDGET FORM
SCHEDULE 3

COUNTY FUNDS	RESERVES DESIGNATIONS BALANCE AS OF JUNE 30, 1990	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASE OR NEW RES./DESIG. TO BE PROVIDED IN BUDG. YR.		TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR	FUND
		RECOMMENDED	APPROVED/ ADOPTED BY BOARD OF SUP.	RECOMMENDED	APPROVED/ ADOPTED BY BOARD OF SUP.		
GENERAL RESERVE CAPITAL IMPROVEMENTS	3,600,000	0	0	0	0	3,600,000	CAPITAL PROJECT
GENERAL RESERVE	21,516	0	0	0	0	21,516	STRUCTURAL FIRE
GENERAL RESERVE INSURANCE	1,000,000	0	0	0	0	1,000,000	ROAD
GENERAL RESERVE EQUIPMENT REPLACEMENT	955,000	0	0	0	0	955,000	ROAD
GENERAL RESERVE	367,983	0	0	0	0	367,983	ROAD
GENERAL RESERVE	108,000	0	0	0	0	108,000	LIBRARY
RESERVE FOR DEPT REVOLVING FUNDS	900	0	0	0	0	900	LIBRARY
GENERAL RESERVE	3,187	0	0	0	0	3,187	LIB. SPEC.
DESIGNATION REAL PROPERTY ASSETS	744,273	0	0	0	0	744,273	ACO
TOTAL	38,497,821	0	0	0	0	38,497,821	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)
FOR FISCAL YEAR 1990-91

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY BUDGET FORM
SCHEDULE 4

DESCRIPTION	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91
SUMMARIZATION BY SOURCE				
PROPERTY TAXES CURR SECURED	139,800,473.67	156,632,957.10	174,259,340.	198,103,232.
PROPERTY TAXES CURR UNSECURED	15,425,636.48	16,161,569.56	17,381,063.	17,398,929.
PROPERTY TAXES PRIOR SECURED	8,024,460.71	7,693,739.48	7,467,764.	5,637,300.
PROPERTY TAXES PRIOR UNSECURED	1,468,191.67	508,139.44	1,023,096.	1,021,500.
PENALTIES & COSTS ON DEL TAXES	3,004,595.48	2,545,171.92	2,500,000.	2,525,000.
SUPPLEMENTAL PROP TAXES CURR	7,541,413.90	15,000,524.95	8,825,474.	10,262,787.
SUPPLEMENTAL PROP TAXES PRIOR	596,057.00	753,446.77	350,603.	1,080,968.
SALES AND USE TAXES	9,669,236.19	9,534,851.66	10,200,000.	10,860,000.
OTHER TAXES	10,851,677.53	13,081,652.63	13,209,274.	13,670,472.
TOTAL TAXES	196,381,742.63	221,912,053.51	235,216,614.	260,560,188.

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 4

DESCRIPTION	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91
SUMMARIZATION BY SOURCE (CONT)				
LICENSES, PERMITS AND FRANCHISES	2,141,639.87	2,213,708.40	2,339,224.	2,727,246.
FINES, FORFEITURES AND PENALTIES	16,841,204.95	17,770,390.81	23,907,810.	21,159,008.
USE OF MONEY AND PROPERTY	25,219,672.26	30,704,933.72	25,487,388.	23,496,666.
INTERGOVERNMENTAL REVENUES				
STATE	316,349,986.90	331,430,109.86	397,715,920.	417,005,222.
FEDERAL	133,805,915.61	144,706,472.76	149,287,946.	160,378,716.
OTHER	288,530.00	240,947.40	1,027,000.	1,444,402.
CHARGES FOR CURRENT SERVICES	40,283,927.02	44,690,043.89	51,780,294.	55,048,965.
MISCELLANEOUS REVENUES	10,142,570.50	11,988,955.33	10,036,527.	11,408,933.
OTHER FINANCING SOURCES	1,491,704.00	1,999,389.40	14,093,058.	13,966,949.
RESIDUAL EQUITY TRANSFERS IN	.00	.00	0.	0.
TOTAL	742,946,893.74	807,657,005.08	910,891,781.	967,196,295.

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)
FOR FISCAL YEAR 1990-91

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY BUDGET FORM
SCHEDULE 4

DESCRIPTION	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91
SUMMARIZATION BY FUND				
GENERAL FUND	676,052,454.65	754,740,765.79	850,824,140.	902,895,872.
CAPITAL PROJECTS FUND	33,002,128.04	16,424,499.50	18,557,715.	18,538,139.
FISH AND GAME FUND	7,579.13	11,825.59	11,095.	11,800.
STRUCTURAL FIRE FUND	1,170,312.62	1,523,124.92	1,330,162.	1,414,951.
ROAD FUND	22,658,953.33	23,246,892.66	28,641,546.	31,951,484.
REVENUE SHARING FUND	.00	.00	0.	0.
LIBRARY FUND	9,777,961.98	11,357,782.68	11,207,293.	12,037,123.
LIBRARY SPECIAL TAXING ZONE FUND	197,885.91	258,863.68	254,830.	277,624.
ACCUMULATIVE CAPITAL OUTLAY FUND	79,618.08	93,250.26	65,000.	69,302.
TOTAL	742,946,893.74	807,657,005.08	910,891,781.	967,196,295.

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
TAXES						
PROPERTY TAXES CURR SECURED	1011	135,865,649.19	152,104,207.03	169,400,000.	192,600,000.	
PROPERTY TAXES CURR SECURED	1011	214,219.90	272,010.19	251,487.	262,842.	ST FIRE
PROPERTY TAXES CURR SECURED	1011	3,633,114.33	4,156,928.80	4,500,123.	5,119,239.	LIBRARY
PROPERTY TAXES CURR SECURED	1011	87,490.25	99,811.08	107,730.	121,151.	LIB STZ
PROPERTY TAXES CURR UNSECURED	1021	15,002,908.46	15,713,024.80	16,900,000.	16,900,000.	
PROPERTY TAXES CURR UNSECURED	1021	22,168.20	16,780.00	24,897.	23,829.	ST FIRE
PROPERTY TAXES CURR UNSECURED	1021	391,506.04	422,106.39	445,501.	464,117.	LIBRARY
PROPERTY TAXES CURR UNSECURED	1021	9,053.78	9,658.37	10,665.	10,983.	LIB STZ
PROPERTY TAXES SUPPLEMENTAL	1025	7,352,214.46	14,595,997.72	8,600,000.	10,000,000.	
PROPERTY TAXES SUPPLEMENTAL	1025	10,238.82	18,100.93	8,743.	10,529.	ST FIRE
PROPERTY TAXES SUPPLEMENTAL	1025	174,826.53	377,431.46	211,699.	246,392.	LIBRARY
PROPERTY TAXES SUPPLEMENTAL	1025	4,134.09	8,994.84	5,032.	5,866.	LIB STZ
PROPERTY TAXES PRIOR SECURED	1031	7,812,618.64	7,485,004.71	7,300,000.	5,500,000.	
PROPERTY TAXES PRIOR SECURED	1031	11,173.69	10,946.22	9,671.	10,000.	ST FIRE
PROPERTY TAXES PRIOR SECURED	1031	196,209.13	193,317.97	155,293.	125,400.	LIBRARY
PROPERTY TAXES PRIOR SECURED	1031	4,459.25	4,470.58	2,800.	1,900.	LIB STZ

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
TAXES						
PROPERTY TAXES PRIOR SA SEC	1033	578,795.19	653,534.86	350,000.	900,000.	
PROPERTY TAXES PRIOR SA SEC	1033	834.87	1,041.97	603.	603.	ST FIRE
PROPERTY TAXES PRIOR SA SEC	1033	14,660.60	16,934.07	0.	0.	LIBRARY
PROPERTY TAXES PRIOR SA SEC	1033	333.18	423.08	0.	0.	LIB STZ
PROPERTY TAXES PRIOR UNSECURED	1041	1,429,418.66	494,476.31	1,000,000.	1,000,000.	
PROPERTY TAXES PRIOR UNSECURED	1041	2,045.40	716.49	1,579.	1,000.	ST FIRE
PROPERTY TAXES PRIOR UNSECURED	1041	35,911.64	12,654.01	20,000.	20,000.	LIBRARY
PROPERTY TAXES PRIOR UNSECURED	1041	815.97	292.63	1,517.	500.	LIB STZ
PROPERTY TAXES PRIOR SA UNSEC	1043	1,433.16	80,827.77	0.	180,000.	
PROPERTY TAXES PRIOR SA UNSEC	1043	.00	36.24	0.	365.	ST FIRE
PROPERTY TAXES PRIOR SA UNSEC	1043	.00	634.21	0.	0.	LIBRARY
PROPERTY TAXES PRIOR SA UNSEC	1043	.00	14.57	0.	0.	LIB STZ
AB-8 AUGMENTATION	1051	14,034.00	.00	0.	0.	
AB-8 AUGMENTATION	1051	880,694.00	1,174,729.00	1,023,465.	1,074,638.	ST FIRE
AB-8 AUGMENTATION	1051	3,929,934.00	4,558,552.00	4,408,251.	4,628,664.	LIBRARY
AB-8 AUGMENTATION	1051	77,126.00	80,211.00	84,222.	88,433.	LIB STZ

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
TAXES						
PENALTIES & COSTS ON DEL TAXES	1211	3,004,595.48	2,545,171.92	2,500,000.	2,525,000.	
SALES AND USE TAXES	1311	9,669,236.19	9,534,851.66	10,200,000.	10,860,000.	
SALES AND USE TAX-ACTA	1312	354,276.66	217,038.74	885,000.	968,501.	
SALES AND USE TAX-ACTA	1312	693,941.00	735,686.00	786,000.	825,300.	ROAD
OTHER TAXES:						
PRO RATA	1911	6,016.09	835.71	2,000.	2,800.	
AIRCRAFT	1911	240,165.66	167,526.10	240,000.	300,000.	
PROPERTY TRANSFER TAX	1911	4,655,490.12	6,147,074.08	5,780,336.	5,780,336.	
RACE HORSES	1911	.00	.00	0.	1,800.	
TOTAL TAXES		196,381,742.63	221,912,053.51	235,216,614.	260,560,188.	
LICENSES, PERMITS AND FRANCHISES						
ANIMAL LICENSES (DOG LICENSES)	2011	38,022.00	28,873.00	35,000.	28,370.	
BUSINESS LICENSES	2111	136,344.75	41,826.05	41,400.	41,260.	
CONSTRUCTION PERMITS	2211	1,058,317.31	1,095,323.32	1,226,916.	1,292,158.	
ROAD PRIVILEGES AND PERMITS	2311	5,820.00	6,768.22	6,000.	6,600.	ROAD

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
LICENSES, PERMITS AND FRANCHISES						
ZONING PERMITS	2411	33,770.00	50,904.00	33,000.	40,000.	
FRANCHISES	2421	568,629.91	670,435.53	670,000.	915,000.	
OTHER LICENSES AND PERMITS:						
MARRIAGE LICENSES	2711	178,985.80	212,623.68	221,908.	299,858.	
BURIAL PERMITS	2811	19,100.10	21,564.60	15,000.	19,000.	
OTHER LICENSES AND PERMITS	2911	102,650.00	85,390.00	90,000.	85,000.	
TOTAL LICENSES, PERMITS & FRANCHISES		2,141,639.87	2,213,708.40	2,339,224.	2,727,246.	
FINES, FORFEITS, AND PENALTIES						
VEHICLE CODE FINES:						
MOTOR VEHICLE FINES & FORFEITS	3100	6,162,578.59	5,688,404.69	6,501,443.	5,683,367.	
MOTOR VEHICLE FINES & FORFEITS	3100	932,011.19	1,104,453.66	950,000.	1,045,000.	ROAD
OTHER COURT FINES:						
GENERAL FINES & FORFEITS	3200	9,061,843.84	10,093,962.32	15,368,122.	13,447,841.	
FISH & GAME CODE FINES & FORF	3231	7,168.45	11,139.20	10,695.	11,000.	F & G
FORFEITURES AND PENALTIES:						
FINES IMP AS COND OF PROBATION	3311	474,983.20	432,553.47	485,000.	360,400.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
FINES, FORFEITS, AND PENALTIES						
FORFEITED DEPOSITS	3411	535.00	10.00	0.	0.	
STATUTORY PENALTIES	3412	185,492.79	437,499.50	506,500.	505,300.	
AGRICULTURAL FINES	3600	7,038.84	6,982.97	6,050.	6,100.	
HAZARDOUS WASTE CLEAN-UP FINES	3700	9,553.05	(4,615.00)	80,000.	100,000.	
TOTAL FINES, FORFEITS, AND PENALTIES		16,841,204.95	17,770,390.81	23,907,810.	21,159,008.	
USE OF MONEY AND PROPERTY						
INTEREST:						
INTEREST ON INVESTMENTS	4021	13,218,558.61	16,149,777.83	17,000,000.	17,470,000.	
INTEREST ON INVESTMENTS	4021	9,648,279.64	11,603,760.50	6,307,773.	3,300,000.	CAP PRJ
INTEREST ON INVESTMENTS	4021	410.68	686.39	400.	800.	F & G
INTEREST ON INVESTMENTS	4021	3,321.20	20,235.03	3,890.	25,000.	ST FIRE
INTEREST ON INVESTMENTS	4021	729,753.25	1,204,644.62	604,000.	1,004,000.	ROAD
INTEREST ON INVESTMENTS	4021	263,594.67	279,734.31	171,337.	195,670.	LIBRARY
INTEREST ON INVESTMENTS	4021	11,221.29	17,948.49	14,580.	20,118.	LIB STZ
INTEREST ON INVESTMENTS	4021	79,618.08	93,250.26	65,000.	69,302.	ACO

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
USE OF MONEY AND PROPERTY						
INTEREST FROM OTHER SOURCES	4031	8,866.62	68,847.12	65,000.	85,629.	
RENTS AND CONCESSIONS:						
RENT OF LAND AND BUILDINGS	4111	915,482.93	976,797.86	937,408.	1,008,147.	
RENT OF LAND AND BUILDINGS	4111	121,587.43	121,324.94	118,000.	118,000.	ROAD
RENT OF EQUIPMENT	4121	218,977.86	167,926.37	200,000.	200,000.	ROAD
TOTAL USE OF MONEY AND PROPERTY		25,219,672.26	30,704,933.72	25,487,388.	23,496,666.	
AID FROM OTHER GOVERNMENTAL AGENCIES						
STATE ASSISTANCE						
HIGHWAY USERS' TAX	5007	11,978,989.43	12,221,165.96	12,850,000.	13,107,000.	ROAD
MOTOR VEHICLE IN LIEU TAX	5011	45,963,540.68	51,660,204.16	52,835,000.	56,750,000.	
TRAILER COACH IN LIEU TAX	5014	203,693.27	561,348.63	370,000.	378,000.	
OTHER IN LIEU TAXES	5017	.00	614,938.25	300,000.	315,000.	ROAD
AB 650 FUNDS	5018	4,246,952.00	.00	0.	0.	
STATE WELFARE ADMINISTRATION:						
MEDI-CAL ADMINISTRATION	5021	4,387,543.44	4,033,129.90	6,038,213.	7,163,829.	

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AID FROM OTHER GOVERNMENTAL AGENCIES						
GAIN PROGRAM	5023	122,961.51	2,272,467.78	6,240,376.	5,738,000.	
WELFARE ADMINISTRATION	5024	18,643,305.59	18,330,353.52	25,780,677.	26,810,000.	
CHILDREN'S AID - SED	5028	635,329.05	1,197,457.50	1,954,085.	2,161,735.	
INDOCHINESE RELIEF	5032	211,284.14	.00	0.	0.	
STATE FOR CHILDREN:						
CHILD HEALTH DISABILITY	5036	104,318.25	144,069.33	130,000.	230,000.	
CHILDREN	5037	80,508,418.01	90,337,309.90	102,954,011.	105,276,871.	
EMERGENCY ASSISTANCE - AFDC-UP	5039	24,337.16	(5,868.01)	25,983.	0.	
EMERGENCY ASSIST - FOSTER CARE	5040	72,530.78	18,777.90	89,012.	0.	
CHILDREN IN BRDNG HOMES & INST	5041	20,476,973.19	23,392,237.22	26,791,721.	29,049,271.	
CALIFORNIA CHILDREN'S SERVICES	5044	1,529,971.59	1,073,666.17	1,690,873.	1,832,572.	
CALIFORNIA CHILDREN'S ADMIN	5045	90,267.95	63,389.68	99,948.	99,948.	
CALIF CHILDREN'S SVCS-HIV PROG	5046	.00	10,571.48	35,000.	43,360.	
PUBLIC HEALTH ADMINISTRATION	5054	14,591.00	.00	14,592.	14,640.	
FAMILY PLANNING	5056	49,600.00	50,678.45	50,000.	76,713.	
MENTAL HEALTH	5061	28,053,883.60	29,690,916.68	28,820,233.	29,531,907.	

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AID FROM OTHER GOVERNMENTAL AGENCIES						
MENTAL HEALTH	5061	.00	4,061,543.00	0.	0.	CAP PRJ
OTHER STATE AID FOR HEALTH:						
REFUGEE DEMONSTRATION PROJECT	5064	1,103,229.22	1,345,189.47	0.	0.	
DRUG ABUSE	5065	1,614,383.00	1,657,954.70	1,598,160.	1,631,307.	
ALCOHOLISM	5067	1,838,590.00	1,778,934.80	1,667,008.	1,681,873.	
STATE FOR AGRICULTURE:						
AGRICULTURE DEPT SALARIES	5077	13,200.00	6,600.00	6,600.	6,600.	
RODENT CONTROL	5081	40,133.12	5,000.00	25,000.	33,000.	
CIVIL DEFENSE	5084	89,708.77	107,404.56	100,756.	105,990.	
DISASTER	5094	.00	.00	0.	4,200,153.	
DISASTER	5094	332,312.94	312,851.93	0.	315,000.	ROAD
ROAD CONSTRUCTION	5097	104,507.34	.00	0.	614,500.	ROAD
AB-8 HEALTH SUBVENTION	5119	23,316,971.00	24,547,157.00	25,694,934.	23,437,354.	
HOMEOWNERS' PROP TAX RELIEF	5121	5,394,219.12	5,636,048.75	5,450,000.	5,600,000.	
HOMEOWNERS' PROP TAX RELIEF	5121	7,964.58	6,112.96	5,827.	6,145.	ST FIRE
HOMEOWNERS' PROP TAX RELIEF	5121	140,648.95	151,197.32	146,581.	151,243.	LIBRARY

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AID FROM OTHER GOVERNMENTAL AGENCIES						
HOMEOWNERS' PROP TAX RELIEF	5121	3,251.85	3,461.04	3,354.	3,423.	LIB STZ
OPEN SPACE	5125	95,398.00	89,928.00	100,000.	95,000.	
MILK PROGRAM	5127	522,003.16	434,547.35	515,544.	531,976.	
CMSP REVENUE	5140	22,778,134.00	22,790,196.00	30,277,078.	21,401,847.	
TOBACCO TAX REVENUE	5141	.00	.00	0.	14,982,189.	
STATE - JAIL CONSTRUCTION	5142	21,387,504.00	.00	8,796,941.	15,238,139.	CAP PRJ
TRIAL COURT FUNDING	5144	.00	9,547,488.15	19,600,000.	20,580,000.	
STATE OTHER	5167	18,800,466.16	21,748,972.74	27,260,719.	27,382,537.	
STATE OTHER	5167	472,979.00	27,500.00	0.	0.	CAP PRJ
STATE OTHER	5167	431,100.00	969,066.69	8,925,717.	0.	ROAD
STATE OTHER	5167	544,792.05	536,140.90	471,977.	428,100.	LIBRARY
FEDERAL ASSISTANCE						
WELFARE ADMINISTRATION	5321	18,935,790.22	24,434,015.97	21,165,917.	21,946,540.	
FEDERAL REFUGEE ASSISTANCE	5352	3,466,931.37	2,483,011.42	6,950,564.	2,621,520.	
CHILDREN	5361	87,858,299.11	97,825,817.68	101,496,263.	114,003,497.	

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SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
AID FROM OTHER GOVERNMENTAL AGENCIES						
EMERGENCY ASSISTANCE - AFDC-UP	5362	23,254.03	(1,610.04)	29,128.	0.	
EMERGENCY ASSIST - FOSTER CARE	5363	69,229.89	(34,371.60)	87,671.	0.	
REFUGEE DEMONSTRATION PROJECT	5364	5,290,367.90	2,533,728.03	18,353.	0.	
CHILDREN IN BRDNG HOMES & INST	5371	5,576,316.33	6,864,483.60	7,336,151.	7,954,316.	
ROAD CONSTRUCTION	5411	4,190,972.66	1,259,419.37	1,745,000.	2,372,075.	ROAD
FEDERAL OTHER	5491	8,020,073.10	9,185,564.83	10,343,116.	11,468,128.	
FEDERAL OTHER	5491	.62	.00	0.	0.	ST FIRE
FEDERAL OTHER	5491	295,535.17	32,952.80	0.	0.	ROAD
FEDERAL OTHER	5491	79,144.96	123,460.70	115,783.	12,640.	LIBRARY
FEDERAL OTHER	5491	.25	.00	0.	0.	LIB STZ
OTHER IN LIEU TAXES:						
LOCAL HOUSING AUTHOR IN LIEU	5611	8,681.09	.00	9,000.	9,000.	
OTHER GOVERNMENT AGENCIES:						
CONTRIBUTIONS FROM CITIES	5721	.00	.00	0.	214,837.	

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CONTRIBUTIONS FROM CITIES	5721	.00	67,447.40	553,000.	0.	ROAD
CONTRIBUTIONS FROM OTHERS	5731	.00	.00	0.	140,565.	
CONTRIBUTIONS FROM OTHERS	5731	279,848.91	173,500.00	465,000.	1,080,000.	ROAD
TOTAL AID FROM OTHER GOVT AGENCIES		450,444,432.51	476,377,530.02	548,030,866.	578,828,340.	
CHARGES FOR CURRENT SERVICES						
ASSESSMENT & TAX COLL FEES	6011	1,406,851.48	1,668,160.85	2,129,198.	2,452,606.	
AUDITING AND ACCOUNTING FEES	6021	211,059.34	209,237.78	235,000.	290,247.	
COMMUNICATION SERVICES	6031	978,637.76	1,004,976.00	1,183,011.	1,291,253.	
ELECTION SERVICES	6041	386,212.47	871,456.09	430,000.	572,527.	
LEGAL SERVICES	6061	635,437.24	581,513.84	715,000.	1,035,889.	
PERSONNEL SERVICES	6071	50,030.00	52,124.00	116,189.	120,891.	
PLANNING & ENGINEERING SERVICE	6081	263,340.98	220,268.50	292,000.	448,500.	
PLANNING & ENGINEERING SERVICE	6081	31,698.18	37,628.38	30,000.	33,000.	ROAD
PLAN CHECKING FEES	6082	12,738.00	6,780.00	10,000.	10,000.	ROAD
IMPACT MITIGATION FEES	6091	.00	.00	0.	2,761,500.	ROAD
AGRICULTURAL SERVICES	6101	35,389.83	64,771.97	35,000.	39,000.	

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CHARGES FOR CURRENT SERVICES						
CIVIL PROCESS SERVICE	6111	710,161.32	912,186.42	760,000.	700,000.	
COURT FEES AND COSTS:						
COURT FILING FEES AND COSTS	6121	5,011,103.64	5,172,455.32	5,476,100.	4,917,371.	
BAIL FEES & ADMIN COSTS	6122	182,091.00	743,433.60	527,000.	797,401.	
UNINSURED MOTORIST - ADM COST	6123	.00	.00	706,928.	751,488.	
JURY, WITNESS & INTERP FEES	6131	190,720.07	165,483.01	195,350.	175,703.	
COURT REPORTER FEES	6141	665,662.53	661,506.58	709,500.	626,687.	
ESTATE FEES	6151	88,894.51	96,543.43	90,000.	90,000.	
GUARDIANSHIP FEES	6152	215,846.46	157,069.27	257,800.	355,000.	
HUMANE SERVICES	6161	177,692.43	183,972.64	180,000.	190,000.	
LAW ENFORCEMENT SERVICES	6171	2,506,412.11	2,492,047.63	5,726,640.	4,599,654.	
RECORDING FEES	6181	4,514,652.21	4,118,917.51	2,961,748.	3,484,323.	
RECORDING FEES - AB 1938	6183	.00	5,280.00	27,000.	32,000.	
STATE BAY FARM BRIDGE MAINT	6186	111,065.43	22,614.30	0.	0.	ROAD
ROAD AND STREET SERVICES	6191	42,404.23	9,967.81	28,700.	28,700.	ROAD

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CHARGES FOR CURRENT SERVICES						
HEALTH FEES AND SERVICES	6201	280,184.91	305,717.75	277,272.	418,100.	
ENVIRONMENTAL HEALTH SER FEES	6202	1,941,766.46	2,312,017.14	2,975,120.	3,233,441.	
PATIENT FEES	6211	393,854.19	411,048.28	515,000.	460,075.	
SUPPORT SERVICES-COUNTY DEPTS	6215	1,047,292.53	1,107,805.91	506,770.	520,205.	
SUPPORT SERVICES-COUNTY DEPTS	6215	708,598.18	2,137,939.06	1,055,129.	1,011,927.	ROAD
ADOPTION FEES	6231	16,120.00	13,880.00	14,000.	14,000.	
CALIFORNIA CHILDREN'S SERVICES	6241	35,717.67	26,490.82	32,000.	32,000.	
INSTITUTIONAL CARE AND SERVICES:						
INSURANCE	6251	274,372.11	379,773.09	277,000.	283,786.	
MEDI-CAL	6252	4,129,072.03	5,088,216.48	5,698,594.	5,882,960.	
MEDICARE	6253	1,113,116.75	1,244,180.55	1,078,000.	1,135,099.	
INMATES IN STATE INSTITUTIONS	6261	1,806.06	1,835.13	2,000.	2,000.	
CARE OF JUVENILE COURT WARDS	6281	177,447.40	170,074.52	175,400.	159,600.	
CARE OF STATUS OFFENDERS	6282	4,099.56	24,041.22	16,800.	20,000.	

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CHARGES FOR CURRENT SERVICES						
RECORD SEALING FEE	6283	1,000.00	1,338.00	1,100.	1,700.	
WORK FURLOUGHEE REIMBURSEMENTS	6284	395,807.10	448,850.88	500,000.	610,000.	
CITY AND FEDERAL PRISONERS	6291	584,522.74	525,765.94	530,000.	175,000.	
EDUCATIONAL SERVICES:						
PEACE OFFICER TRAINING	6331	588,371.93	484,650.08	476,526.	476,526.	
LIBRARY SERVICES	6361	18,822.62	18,832.27	17,000.	17,000.	LIBRARY
ATTORNEY FEES - CRIMINAL	6375	6,418.50	3,145.00	10,310.	4,750.	
OTHER CHARGES FOR CURRENT SERV	6381	9,813,920.70	10,207,135.96	14,302,431.	14,172,148.	
OTHER CHARGES FOR CURRENT SERV	6381	4,974.01	4,312.69	5,000.	5,000.	ROAD
OTHER CHARGES FOR CURRENT SERV	6381	318,540.35	281,020.19	467,748.	584,658.	LIBRARY
OTHER CHARGES FOR CURRENT SERV	6381	.00	33,578.00	24,930.	25,250.	LIB STZ
TOTAL CHARGES FOR CURRENT SERVICES		40,283,927.02	44,690,043.89	51,780,294.	55,048,965.	
OTHER REVENUE						

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SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
SALE OF FIXED ASSETS:						
SALE OF LAND STRUCTURES & IMPS	7001	.00	100.00	0.	0.	
SALE OF LAND STRUCTURES & IMPS	7001	1,335,300.00	2,020,000.00	0.	0.	ROAD
SALE OF EQUIPMENT	7051	9,938.26	30,204.14	16,000.	0.	
SALE OF EQUIPMENT	7051	8,573.74	.00	0.	0.	ROAD
OTHER SALES:						
SALE OF PERSONAL PROPERTY	7101	363,790.60	252,482.53	154,476.	125,342.	
SALE OF PERSONAL PROPERTY	7101	.00	594.18	0.	0.	ROAD
SALE OF PRODUCE	7151	21,988.32	8.00	21,000.	0.	
SALE OF MEALS	7201	2,249.85	2,360.00	3,000.	3,000.	

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OTHER REVENUE						
SALES-SERVICES	7214	.00	875.00	0.	0.	ROAD
OTHER:						
DISCOUNTS	7501	72,038.24	4,679.03	10,000.	2,000.	
DUPLICATE TAX PAYMENTS	7551	367,918.02	411,186.10	575,000.	10,000.	
GIFTS AND DONATIONS	7601	70,565.00	32,425.00	65,910.	40,000.	
GIFTS AND DONATIONS	7601	23,746.57	223,643.78	35,000.	35,000.	LIBRARY
GENERAL RELIEF REFUNDS	7651	39,637.88	31,487.77	20,418.	32,000.	
INSURANCE PROCEEDS	7701	.00	3,232.00	0.	0.	
UNCLAIMED MONEY & CASH OVERAGE	7801	640,429.85	716,271.20	350,000.	450,000.	
UNCLAIMED MONEY & CASH OVERAGE	7801	10.60	.00	0.	0.	ST FIRE
UNCLAIMED MONEY & CASH OVERAGE	7801	2,472.08	109.13	0.	0.	ROAD
UNCLAIMED MONEY & CASH OVERAGE	7801	1,370.28	1,048.59	0.	1,000.	LIBRARY
COUNTY OVERHEAD REIMBURSEMENT	7941	5,623,788.00	5,806,866.00	5,653,000.	5,514,309.	

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OTHER REVENUE	7951	1,442,539.51	2,430,893.38	3,081,723.	5,178,282.	
OTHER REVENUE	7951	1,661.40	2.00	0.	0.	CAP PRJ
OTHER REVENUE	7951	17,640.74	2,415.89	0.	0.	ST FIRE
OTHER REVENUE						
OTHER REVENUE	7951	85,772.30	13,925.90	10,000.	10,000.	ROAD
OTHER REVENUE	7951	11,139.26	4,145.71	41,000.	8,000.	LIBRARY
TOTAL OTHER REVENUE		10,142,570.50	11,988,955.33	10,036,527.	11,408,933.	
OTHER FINANCING SOURCES						
LOANS	8051	.00	.00	0.	7,000,000.	ROAD
OPERATING TRANSFERS - IN	8406	.00	299,692.40	630,900.	630,900.	
OPERATING TRANSFERS - IN	8406	1,491,704.00	731,694.00	0.	0.	CAP PRJ

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PROCEEDS FROM SALE OF BONDS	8651	.00	.00	6,541,657.	6,247,167.	
RESIDUAL EQUITY TRANSFERS - IN	8851	.00	968,003.00	3,467,500.	0.	
RESIDUAL EQUITY TRANSFERS - IN	8851	.00	.00	3,453,001.	0.	CAP PRJ
RESIDUAL EQUITY TRANSFERS - IN	8851	.00	.00	0.	88,882.	ROAD
TOTAL OTHER FINANCING SOURCES		1,491,704.00	1,999,389.40	14,093,058.	13,966,949.	
GRAND TOTAL REVENUE		742,946,893.74	807,657,005.08	910,891,781.	967,196,295.	

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BUDGET UNIT	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
GENERAL GOVERNMENT						
LEGISLATIVE AND ADMINISTRATIVE						
NON-PROGRAM REVENUE	100	257,733,694.41	295,135,279.16	299,867,000.	328,029,309.	
NON-PROGRAM REVENUE	100	18,509.69	.00	0.	0.	ACO
CLERK OF BOARD OF SUPERVISORS	103	2,127.04	3,896.09	2,500.	2,000.	
COUNTY ADMINISTRATOR	104	72,578.05	100,888.27	62,941.	69,910.	
TOTAL LEGISLATIVE AND ADMINISTRATIVE		257,826,909.19	295,240,063.52	299,932,441.	328,101,219.	
FINANCE						
AUDITOR-CONTROLLER	110	1,470,448.50	1,807,539.78	2,163,198.	2,572,663.	
ASSESSOR	111	697,503.55	722,798.10	633,000.	795,562.	
TREASURER-TAX COLLECTOR	114	1,727,254.07	1,591,410.37	1,661,661.	1,722,115.	
RETIREMENT	115	489,061.84	550,289.61	697,292.	808,679.	
PURCHASING AGENT	117	22,541.32	46,222.95	71,100.	132,229.	
COUNTY STORES	119	21,459.36	.00	0.	0.	
CENTRAL COLLECTIONS	120	1,233,097.40	1,302,654.51	1,368,530.	1,569,194.	
PROPERTY AND SALVAGE	121	70,955.59	72,743.68	68,900.	27,386.	

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BUDGET UNIT	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
GENERAL GOVERNMENT (CONTINUED)						
TOTAL FINANCE		5,732,321.63	6,093,659.00	6,663,681.	7,627,828.	
COUNSEL						
COUNTY COUNSEL	125	155,797.10	170,741.46	255,000.	385,000.	
TOTAL COUNSEL		155,797.10	170,741.46	255,000.	385,000.	
PERSONNEL						
PERSONNEL	131	50,750.89	52,978.45	116,189.	120,891.	
TOTAL PERSONNEL		50,750.89	52,978.45	116,189.	120,891.	
PROPERTY MANAGEMENT						
PUBLIC WORKS ADMINISTRATION	145	1,112,657.30	1,198,404.47	731,270.	738,705.	
GENERAL SERVICES AGENCY ADMIN	148	74,717.77	82,688.72	82,655.	97,972.	
TOTAL PROPERTY MANAGEMENT		1,187,375.07	1,281,093.19	813,925.	836,677.	
PLANT ACQUISITION						
PLANT ACQUISITION	146	3,965,422.67	7,648,888.12	22,901,798.	16,307,984.	
PLANT ACQUISITION	146	.00	.00	2,414,596.	0.	CAP PRJ

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GENERAL GOVERNMENT (CONTINUED)						
PLANT ACQUISITION	146	61,108.39	93,250.26	65,000.	69,302.	ACO
TOTAL PLANT ACQUISITION		4,026,531.06	7,742,138.38	25,381,394.	16,377,286.	
ELECTIONS						
REGISTRAR OF VOTERS	155	712,098.23	1,200,412.74	652,000.	797,527.	
TOTAL ELECTIONS		712,098.23	1,200,412.74	652,000.	797,527.	
COMMUNICATIONS						
CONSOLIDATED DISPATCHING SVCS	162	1,022,789.76	1,004,976.00	1,183,011.	1,291,253.	
TOTAL COMMUNICATIONS		1,022,789.76	1,004,976.00	1,183,011.	1,291,253.	
PROMOTION						
ADVERTISING COUNTY RESOURCES	165	29,466.00	47,125.00	52,910.	53,000.	
ECONOMIC DEVELOPMENT	167	.00	.00	0.	355,402.	
TOTAL PROMOTION		29,466.00	47,125.00	52,910.	408,402.	

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GENERAL GOVERNMENT (CONTINUED)						
OTHER GENERAL						
DISASTER RESPONSE	195	.00	.00	0.	4,200,153.	
MISCELLANEOUS EXPENSE	199	190,926.58	5,378.47	0.	0.	
TOTAL OTHER GENERAL		190,926.58	5,378.47	0.	4,200,153.	
TOTAL GENERAL GOVERNMENT		270,934,965.51	312,838,566.21	335,050,551.	360,146,236.	
PUBLIC PROTECTION						
JUDICIAL						
SUPERIOR COURT	200	2,934,896.78	4,129,951.90	2,950,012.	3,262,639.	
TRIAL COURT REVENUE	201	.00	.00	19,600,000.	20,580,000.	
COUNTY CLERK	202	3,902,711.72	3,894,090.98	4,200,635.	4,207,087.	
CORPUS	203	.00	.00	0.	104,319.	
DISTRICT ATTORNEY	205	2,095,570.32	3,310,187.89	2,929,438.	2,775,652.	
URBAN NARCOTICS TASK FORCE	206	1,319,351.00	.00	0.	0.	
PUBLIC DEFENDER	207	1,378,549.30	1,339,307.06	1,243,777.	1,406,356.	
GRAND JURY	209	70,679.00	69,888.00	73,417.	75,301.	

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PUBLIC PROTECTION (CONTINUED)						
ALAMEDA MUNICIPAL COURT	210	495,703.16	456,269.37	544,950.	609,106.	
BERKELEY-ALBANY MUNI COURT	211	1,636,549.97	1,633,886.36	2,137,000.	2,148,606.	
FREMONT-NEWARK-UNION CITY M C	212	2,101,808.06	1,813,079.15	2,205,000.	2,052,668.	
LIVERMORE-PLSNTON MUNI COURT	213	1,610,626.17	1,132,099.42	2,020,456.	1,927,827.	
OAKLAND-PIEDMONT MUNI COURT	214	4,793,576.92	4,561,486.38	5,501,050.	4,939,383.	
SAN LEANDRO-HAYWARD MUNI COURT	216	2,105,959.70	2,405,602.05	2,308,950.	2,724,987.	
OFFICE OF COURT SERVICES	218	55,455.32	212,398.50	250,985.	295,260.	
TOTAL JUDICIAL		24,501,437.42	24,958,247.06	45,965,670.	47,109,191.	
POLICE PROTECTION						
SHERIFF-ADMINISTRATION	220	904,011.89	731,140.27	841,823.	797,143.	
SHERIFF-COUNTYWIDE SERVICES	221	1,582,792.74	1,309,577.53	1,683,273.	1,634,224.	
SHERIFF-UNINCORP SERVICES	222	83,263.25	819,234.87	153,617.	1,791,985.	
SHERIFF-DUBLIN SERVICES	223	1,702,212.07	1,502,983.07	1,953,102.	2,379,504.	
SHERIFF-CIVIL DIVISION	225	716,045.08	914,642.98	765,000.	705,000.	
SHERIFF-CAL I.D.	226	58,114.90	253,627.58	2,780,036.	1,275,697.	

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BUDGET UNIT	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
PUBLIC PROTECTION (CONTINUED)						
CONSOL CRIMINAL RECORDS UNIT	227	.00	66,209.96	68,000.	69,800.	
TOTAL POLICE PROTECTION		5,046,439.93	5,597,416.26	8,244,851.	8,653,353.	
DETENTION AND CORRECTION						
SANTA RITA CAPITAL PROJECT	234	30,314,629.95	9,630,177.47	14,104,714.	17,738,139.	CAP PRJ
SANTA RITA JAIL	236	1,000,899.73	782,948.50	609,508.	198,508.	
WORK FURLOUGH	237	395,818.30	448,870.51	749,221.	773,000.	
PROBATION OFFICER	240	5,434.96	4,238.43	68,310.	39,883.	
JUVENILE HALL	242	670,540.04	610,966.47	647,972.	654,787.	
ADULT PROBATION DIVISION	243	1,122,599.29	928,471.52	1,266,340.	1,357,299.	
BOYS' CAMP	245	351,780.38	316,199.18	333,906.	333,976.	
LOS CERROS	246	466,253.96	470,701.28	497,567.	494,877.	
JUVENILE PROBATION DIVISION	248	322,119.28	307,540.14	465,301.	118,870.	
DIRECTOR JUV INSTITUTIONS DIV	249	4,752.30	5,255.96	6,944.	14,166.	
STC - TRAINING	250	225,292.89	148,140.64	256,000.	256,000.	
DE-INSTITUT STAT OFFENDERS	257	2,103,599.89	2,123,511.62	2,116,222.	2,119,422.	

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BUDGET UNIT	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
PUBLIC PROTECTION (CONTINUED)						
TOTAL DETENTION AND CORRECTION		36,983,720.97	15,777,021.72	21,122,005.	24,098,927.	
PROTECTIVE INSPECTION						
AGRICULTURAL COMMISSIONER	265	858,235.65	861,168.79	782,462.	919,081.	
BUILDING INSPECTION	266	1,122,440.76	1,109,621.63	1,241,916.	1,307,158.	
SEALER OF WEIGHTS & MEASURES	267	153,672.41	129,316.46	141,193.	144,056.	
TOTAL PROTECTIVE INSPECTION		2,134,348.82	2,100,106.88	2,165,571.	2,370,295.	
OTHER PROTECTION						
PUBLIC PROTECTION SERVICES	260	709.86	10,749.00	0.	0.	
EMERGENCY SERVICES	270	107,847.77	122,533.91	111,356.	125,990.	
CORONER-PUBLIC ADMINISTRATOR	271	347,899.18	299,297.71	135,737.	133,737.	
COMMUNITY DVLPMT - TITLE I	272	1,689,844.52	2,246,120.85	3,083,050.	3,251,380.	
PLANNING COMMISSION	273	290,557.04	262,775.91	318,000.	701,500.	
LOCAL AGENCY FORMATION COMM	274	28,690.00	44,415.00	68,750.	62,500.	
RECORDER	275	8,432,441.67	9,264,825.52	8,275,806.	8,420,619.	
FIELD SERVICES	280	20.00	.00	0.	0.	

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BUDGET UNIT	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
PUBLIC PROTECTION (CONTINUED)						
TOTAL DETENTION AND CORRECTION		36,983,720.97	15,777,021.72	21,122,005.	24,098,927.	
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OTHER PROTECTION						
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FIELD SERVICES	280	20.00	.00	0.	0.	

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PUBLIC PROTECTION (CONTINUED)						
FIELD SERVICES	280	1,170,312.62	1,523,124.92	1,330,162.	1,414,951.	ST FIRE
ANIMAL CONTROL	282	226,914.43	222,895.64	226,000.	237,030.	
ANIMAL CONTROL	282	7,579.13	11,825.59	11,095.	11,800.	F AND G
TOTAL OTHER PROTECTION		12,302,816.22	14,008,564.05	13,559,956.	14,359,507.	
TOTAL PUBLIC PROTECTION		80,968,763.36	62,441,355.97	91,058,053.	96,630,873.	
PUBLIC ASSISTANCE						
ADMINISTRATION						
SOC SVCS AGNCY OPERATIONS REV	345	37,699,708.92	44,192,902.97	55,928,698.	57,060,960.	
HUMAN SERVICES	351	.00	3,232.00	0.	0.	
PUBLIC GUARDIAN - CONSERVATOR	357	.00	.00	257,800.	355,000.	
FAMILY SUPPORT	358	7,778,238.99	8,332,748.11	9,147,470.	10,709,187.	
DEPARTMENT ON AGING	359	4,195,632.65	3,944,717.06	3,862,298.	3,862,298.	
COMMUNITY SERVICES	370	172.00	.00	0.	0.	
TOTAL ADMINISTRATION		49,673,752.56	56,473,600.14	69,196,266.	71,987,445.	

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PUBLIC ASSISTANCE (CONTINUED)						
AID PROGRAMS						
AGED BLIND DISAB-EMER PAY	363	3,448.36	(1,408.45)	0.	0.	
AGED BLIND DISAB-SPEC CIRC	365	34,316.64	24,900.00	39,096.	111,281.	
CHILDREN'S AID	366	175,127,719.37	192,040,509.58	208,370,835.	219,280,368.	
CHILDREN'S AID - BHI	367	27,412,881.73	32,301,463.67	36,342,374.	39,201,857.	
CHILDREN'S AID - SED	368	635,329.05	1,197,457.50	1,954,085.	2,161,735.	
INDIGENT AID	380	1,793,480.82	1,911,987.88	1,775,855.	1,832,000.	
REFUGEE AID	382	1,655,734.67	1,164,155.43	1,352,482.	1,296,422.	
TOTAL AID PROGRAMS		206,662,910.64	228,639,065.61	249,834,727.	263,883,663.	
CARE OF COURT WARDS						
CARE OF JUVENILE COURT WARDS	390	6,548.77	2,758.37	2,000.	0.	
TOTAL CARE OF COURT WARDS		6,548.77	2,758.37	2,000.	0.	
OTHER PUBLIC ASSISTANCE						
REFUGEE SERVICES	392	1,090,635.23	712,789.25	639,574.	883,098.	
SPECIAL WELFARE PROGRAMS	395	383,671.37	923,640.43	693,959.	876,509.	

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PUBLIC ASSISTANCE (CONTINUED)						
TOTAL OTHER PUBLIC ASSISTANCE		1,474,306.60	1,636,429.68	1,333,533.	1,759,607.	
TOTAL PUBLIC ASSISTANCE		257,817,518.57	286,751,853.80	320,366,526.	337,630,715.	
HEALTH AND SANITATION						
HEALTH						
HLTH CARE SER AGENCY ADMIN	400	636,352.00	951,695.04	1,396,375.	1,362,765.	
COMMUNITY HEALTH SVC ADMIN	405	477,274.79	492,516.91	420,249.	466,481.	
COMMUNITY HEALTH DISTRICT SVCS	410	1,634,020.54	1,975,671.23	2,160,571.	2,994,061.	
COMMUNITY HEALTH DISTRICT SVCS	410	84,000.00	.00	0.	0.	CAP PRJ
COMMUNITY HEALTH PROM & PROT	413	5,097,020.36	5,053,995.20	7,366,022.	7,367,102.	
EMS - GENERAL FD OPERATIONS	426	.00	33,000.00	2,000,000.	2,910,598.	
ENVIRONMENTAL HEALTH SERVICES	430	2,213,627.42	2,499,064.74	3,218,605.	3,503,291.	
MENTAL HEALTH SERVICES	440	34,449,314.77	36,666,891.66	37,114,897.	37,036,880.	
MENTAL HEALTH SERVICES	440	2,172,519.09	6,323,979.49	2,038,405.	800,000.	CAP PRJ
ALCOHOL & DRUG ABUSE SER ADMIN	444	6,044,678.14	7,036,709.84	8,013,061.	10,654,156.	
TOTAL HEALTH		52,808,807.11	61,033,524.11	63,728,185.	67,095,334.	

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HEALTH AND SANITATION (CONTINUED)						
HOSPITAL CARE						
CRIMINAL JUSTICE MEDICAL SERV	451	36,696.45	40,960.00	30,848.	30,834.	
AB-8 HEALTH PROGRAM	460	23,316,971.00	24,547,157.00	25,694,934.	23,437,354.	
COUNTY MEDICAL SERVICE PLAN	465	22,826,383.00	23,535,510.00	33,129,875.	36,113,438.	
HIGHLAND GENERAL HOSPITAL	470	400,000.00	260,022.11	0.	0.	CAP PRJ
FAIRMONT HOSPITAL	471	30,979.00	210,320.43	0.	0.	CAP PRJ
TOTAL HOSPITAL CARE		46,611,029.45	48,593,969.54	58,855,657.	59,581,626.	
TOTAL HEALTH AND SANITATION		99,419,836.56	109,627,493.65	122,583,842.	126,676,960.	
PUBLIC WAYS AND FACILITIES						
PUBLIC WAYS						
DISASTER RECOVERY - ROADS	193	.00	.00	0.	403,882.	ROAD
ROAD AND BRIDGE MAINTENANCE	509	21,957,782.89	21,550,019.48	20,441,400.	29,706,375.	ROAD
TRANSPORTATION MEASURE B	512	701,170.44	736,469.49	790,000.	829,300.	ROAD
CALTRANS CONTRACTS	513	.00	960,403.69	6,355,017.	0.	ROAD
GARAGE OPERATIONS - ROAD	515	.00	.00	1,055,129.	1,011,927.	ROAD

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PUBLIC WAYS AND FACILITIES (CONTINUED)						
TOTAL PUBLIC WAYS		22,658,953.33	23,246,892.66	28,641,546.	31,951,484.	
TRANSPORTATION SYSTEMS						
PARATRANSIT	525	354,276.66	255,681.74	885,000.	968,501.	
TOTAL TRANSPORTATION SYSTEMS		354,276.66	255,681.74	885,000.	968,501.	
PARKING FACILITIES						
PARKING FACILITIES	519	696,411.45	791,790.36	768,980.	833,379.	
TOTAL PARKING FACILITIES		696,411.45	791,790.36	768,980.	833,379.	
TOTAL PUBLIC WAYS AND FACILITIES		23,709,641.44	24,294,364.76	30,295,526.	33,753,364.	
RECREATION & CULTURAL SERVICES						
RECREATION FACILITIES						
VETERANS' MEMORIAL BUILDINGS	600	119,895.48	86,701.50	75,160.	81,500.	
TOTAL RECREATION FACILITIES		119,895.48	86,701.50	75,160.	81,500.	
TOTAL RECREATION AND CULTURAL SERVICES		119,895.48	86,701.50	75,160.	81,500.	

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EDUCATION						
LIBRARY SERVICES						
COUNTY LIBRARY	780	9,750,247.16	11,342,347.68	11,179,431.	12,013,463.	LIBRARY
COOPERATIVE LIBRARY SYSTEM	781	27,714.82	15,435.00	27,862.	23,660.	LIBRARY
CNTY LIBRARY SPEC TAXING ZONE	785	197,885.91	258,863.68	254,830.	277,624.	LIB STZ
TOTAL LIBRARY SERVICES		9,975,847.89	11,616,646.36	11,462,123.	12,314,747.	
AGRICULTURAL EDUCATION						
COOPERATIVE EXTENSION	790	424.93	22.83	0.	1,500.	
TOTAL AGRICULTURAL EDUCATION		424.93	22.83	0.	1,500.	
TOTAL EDUCATION		9,976,272.82	11,616,669.19	11,462,123.	12,316,247.	
GRAND TOTAL REVENUE		742,946,893.74	807,657,005.08	910,891,781.	967,196,295.	

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EDUCATION						
LIBRARY SERVICES						
COUNTY LIBRARY	780	9,750,247.16	11,342,347.68	11,179,431.	12,013,463.	LIBRARY
COOPERATIVE LIBRARY SYSTEM	781	27,714.82	15,435.00	27,862.	23,660.	LIBRARY
CNTY LIBRARY SPEC TAXING ZONE	785	197,885.91	258,863.68	254,830.	277,624.	LIB STZ
TOTAL LIBRARY SERVICES		9,975,847.89	11,616,646.36	11,462,123.	12,314,747.	
AGRICULTURAL EDUCATION						
COOPERATIVE EXTENSION	790	424.93	22.83	0.	1,500.	
TOTAL AGRICULTURAL EDUCATION		424.93	22.83	0.	1,500.	
TOTAL EDUCATION		9,976,272.82	11,616,669.19	11,462,123.	12,316,247.	
GRAND TOTAL REVENUE		742,946,893.74	807,657,005.08	910,891,781.	967,196,295.	

STATE CONTROLLER
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(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SUMMARY OF COUNTY FINANCING REQUIREMENTS BY FUNCTION AND FUND
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COUNTY BUDGET FORM
SCHEDULE 7

DESCRIPTION	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
RE-ANALYSIS BY FUNCTION:					
TOTAL GENERAL GOVERNMENT	60,730,989.35	58,611,032.10	92,051,703.	88,548,446.	
TOTAL PUBLIC PROTECTION	200,925,910.99	251,204,273.99	264,824,075.	267,616,471.	
TOTAL PUBLIC ASSISTANCE	321,190,796.33	335,264,309.18	376,121,439.	401,980,453.	
TOTAL HEALTH AND SANITATION	151,427,484.99	161,582,999.37	201,806,606.	203,551,298.	
TOTAL PUBLIC WAYS AND FACILITIES	21,870,217.52	22,281,136.14	38,823,578.	42,014,817.	
TOTAL RECREATION AND CULTURAL SERVICES	306,625.67	360,199.70	307,268.	324,793.	
TOTAL EDUCATION	12,966,398.19	10,948,803.14	15,086,153.	15,863,464.	
TOTAL SPECIFIC FINANCING USES/FUNCTION	769,418,423.04	840,252,753.62	989,020,822.	1,019,899,742.	
TOTAL APPROPRIATIONS FOR CONTINGENCIES	.00	.00	21,958,846.	6,063,680.	
TOTAL RESERVES AND DESIGNATIONS	.00	.00	17,084,596.	0.	
TOTAL FINANCING REQUIREMENTS	769,418,423.04	840,252,753.62	1,028,064,264.	1,025,963,422.	

COUNTY OF ALAMEDA
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COUNTY BUDGET ACT
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COUNTY BUDGET FORM
SCHEDULE 7

DESCRIPTION	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
RE-ANALYSIS BY FUND:					
GENERAL FUND	722,324,017.63	751,246,511.15	886,765,093.	924,739,483.	
CAPITAL PROJECTS FUND	11,866,899.98	55,482,086.87	86,762,967.	43,187,205.	CAP PRJ
FISH AND GAME FUND	5,851.61	5,478.94	23,790.	30,830.	F AND G
STRUCTURAL FIRE FUND	1,282,693.27	1,248,053.43	1,756,276.	1,762,833.	ST FIRE
ROAD FUND	20,911,344.77	21,381,972.89	37,573,998.	40,353,361.	ROAD
REVENUE SHARING FUND	.00	.00	0.	0.	REV SHR
LIBRARY FUND	12,592,867.76	10,518,961.29	14,340,825.	15,005,303.	LIBRARY
LIBRARY SPECIAL TAXING ZONE FUND	163,960.21	203,903.34	518,481.	618,407.	LIB STZ
ACCUMULATIVE CAPITAL OUTLAY FUND	270,787.81	165,785.71	322,834.	266,000.	ACO
TOTAL FINANCING REQUIREMENTS	769,418,423.04	840,252,753.62	1,028,064,264.	1,025,963,422.	

COUNTY OF ALAMEDA
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SUMMARY OF COUNTY FINANCING REQUIREMENTS BY FUNCTION AND FUND
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COUNTY BUDGET FORM
SCHEDULE 7

DESCRIPTION	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
RE-ANALYSIS BY GENERAL CLASSIFICATION:					
SALARIES AND EMPLOYEE BENEFITS	239,865,210.80	261,496,650.52	287,578,190.	312,871,376.	
SERVICES AND SUPPLIES	173,919,088.63	186,519,924.62	231,866,713.	244,057,557.	
OTHER CHARGES	271,011,347.51	304,859,649.43	335,672,652.	373,257,704.	
FIXED ASSETS	28,419,676.85	72,190,437.98	117,220,003.	83,504,902.	
INTRA FUND TRANSFERS	23,130,113.25	(25,840,208.30)	(26,950,424.)	(34,930,822.)	
OTHER FINANCING USES	33,072,986.00	41,026,299.37	43,633,688.	41,139,025.	
TOTAL OF SPECIFIC FINANCING USES	769,418,423.04	840,252,753.62	989,020,822.	1,019,899,742.	
APPROPRIATIONS FOR CONTINGENCIES	.00	.00	21,958,846.	6,063,680.	
GENERAL RESERVES AND DESIGNATIONS	.00	.00	17,084,596.	0.	
TOTAL FINANCING REQUIREMENTS	769,418,423.04	840,252,753.62	1,028,064,264.	1,025,963,422.	

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COUNTY OF ALAMEDA
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COUNTY BUDGET FORM
SCHEDULE 8

DESCRIPTION	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
TOTAL OF SPECIFIC FINANCING USES		769,418,423.04	840,252,753.62	989,020,822.	1,019,899,742.	
CONTINGENCIES, RESERVES & DESIGNATIONS						
APPROP FOR CONTINGENCIES	902	.00	.00	21,958,846.	6,063,680.	
TOTAL CONTINGENCIES		.00	.00	21,958,846.	6,063,680.	
TOTAL FINANCING USES		769,418,423.04	840,252,753.62	1,010,979,668.	1,025,963,422.	
GEN RESERVES & DESIGNATIONS	903	.00	.00	100,000.	0.	
GEN RESERVES & DESIGNATIONS	903	.00	.00	16,714,596.	0.	CAP PRJ
GEN RESERVES & DESIGNATIONS	903	.00	.00	270,000.	0.	ROAD
TOTAL RESERVES AND DESIGNATIONS		.00	.00	17,084,596.	0.	
TOTAL FINANCING REQUIREMENTS		769,418,423.04	840,252,753.62	1,028,064,264.	1,025,963,422.	

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STATE OF CALIFORNIA
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FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
GENERAL GOVERNMENT						
LEGISLATIVE AND ADMINISTRATIVE						
BOARD OF SUPERVISORS	101	1,273,202.40	1,405,930.61	1,623,881.	1,703,712.	
CLERK OF BOARD OF SUPERVISORS	103	475,620.99	529,162.07	527,612.	553,612.	
COUNTY ADMINISTRATOR	104	2,168,753.31	2,100,217.93	1,936,705.	1,985,045.	
TOTAL LEGISLATIVE AND ADMINISTRATIVE		3,917,576.70	4,035,310.61	4,088,198.	4,242,369.	
FINANCE						
AUDITOR-CONTROLLER	110	4,251,227.91	4,363,978.28	4,641,003.	5,180,188.	
ASSESSOR	111	8,773,304.95	8,743,301.78	8,946,181.	9,529,375.	
TREASURER-TAX COLLECTOR	114	4,221,899.10	3,707,033.42	3,767,927.	3,936,551.	
RETIREMENT	115	509,092.50	519,310.30	697,292.	808,679.	
PURCHASING AGENT	117	2,269,674.75	2,473,878.38	2,477,491.	2,612,649.	
CENTRAL COLLECTIONS	120	4,200,647.63	1,302,516.75	1,368,530.	1,569,194.	
PROPERTY AND SALVAGE	121	492,115.86	237,086.61	316,966.	287,946.	
TOTAL FINANCE		24,717,962.70	21,347,105.52	22,215,390.	23,924,582.	

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BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
GENERAL GOVERNMENT (CONTINUED)						
COUNSEL						
COUNTY COUNSEL	125	2,168,265.96	2,369,014.08	2,529,045.	2,775,339.	
TOTAL COUNSEL		2,168,265.96	2,369,014.08	2,529,045.	2,775,339.	
PERSONNEL						
PERSONNEL	131	1,909,018.30	1,896,143.41	3,196,424.	3,425,023.	
TOTAL PERSONNEL		1,909,018.30	1,896,143.41	3,196,424.	3,425,023.	
PROPERTY MANAGEMENT						
PUBLIC WORKS ADMINISTRATION	145	1,526,499.77	1,631,999.47	920,551.	934,467.	
PLANT MANAGEMENT	147	1,210,065.00	750,000.00	750,000.	750,000.	
GENERAL SERVICES AGENCY ADMIN	148	1,013,751.23	1,171,007.02	1,240,962.	1,364,887.	
TOTAL PROPERTY MANAGEMENT		3,750,316.00	3,553,006.49	2,911,513.	3,049,354.	
PLANT ACQUISITION						
PLANT ACQUISITION	146	9,243,778.85	13,428,006.10	42,756,288.	30,481,387.	
PLANT ACQUISITION	146	270,787.81	165,785.71	322,834.	266,000.	ACO

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BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
GENERAL GOVERNMENT (CONTINUED)						
TOTAL PLANT ACQUISITION		9,514,566.66	13,593,791.81	43,079,122.	30,747,387.	
ELECTIONS						
REGISTRAR OF VOTERS	155	2,969,016.23	2,818,976.25	3,136,132.	3,410,371.	
TOTAL ELECTIONS		2,969,016.23	2,818,976.25	3,136,132.	3,410,371.	
COMMUNICATIONS						
CONSOLIDATED DISPATCHING SVCS	162	2,896,771.15	928,229.52	1,056,803.	1,158,965.	
TOTAL COMMUNICATIONS		2,896,771.15	928,229.52	1,056,803.	1,158,965.	
PROMOTION						
ADVERTISING COUNTY RESOURCES	165	223,397.54	263,940.39	270,631.	281,209.	
ECONOMIC DEVELOPMENT	167	.00	.00	0.	502,054.	
TOTAL PROMOTION		223,397.54	263,940.39	270,631.	783,263.	
OTHER GENERAL						
OTHER INSURANCE & SURETY BONDS	174	4,938,928.00	3,023,873.00	3,031,667.	3,005,923.	
UNEMPLOYMENT/DISABILITY INS	175	678,269.42	677,787.09	514,445.	471,828.	

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COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
GENERAL GOVERNMENT (CONTINUED)						
DISASTER RESPONSE	195	.00	.00	0.	5,333,528.	
UNALLOCATED BUILDING COSTS	197	262,674.67	226,928.81	290,859.	304,870.	
MISCELLANEOUS EXPENSE	199	2,784,226.02	3,876,925.12	5,731,474.	5,915,644.	
TOTAL OTHER GENERAL		8,664,098.11	7,805,514.02	9,568,445.	15,031,793.	
TOTAL GENERAL GOVERNMENT		60,730,989.35	58,611,032.10	92,051,703.	88,548,446.	
PUBLIC PROTECTION						
JUDICIAL						
SUPERIOR COURT	200	11,051,686.84	11,426,254.78	12,660,174.	15,522,750.	
COUNTY CLERK	202	5,532,849.94	6,143,540.59	6,960,921.	8,544,044.	
CORPUS	203	1,348,257.61	1,062,923.40	1,133,032.	1,292,097.	
DISTRICT ATTORNEY	205	17,330,878.37	18,057,470.50	19,703,326.	20,408,299.	
URBAN NARCOTICS TASK FORCE	206	2,872,063.73	3,242,454.16	0.	0.	
PUBLIC DEFENDER	207	15,527,412.31	16,586,850.27	18,081,789.	19,408,907.	
GRAND JURY	209	300,026.29	267,321.76	273,094.	284,808.	
ALAMEDA MUNICIPAL COURT	210	1,026,922.11	1,135,305.58	1,252,001.	1,548,380.	

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COUNTY BUDGET FORM
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BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
PUBLIC PROTECTION (CONTINUED)						
BERKELEY-ALBANY MUNI COURT	211	2,365,994.69	2,352,771.01	2,729,459.	2,797,247.	
FREMONT-NEWARK-UNION CITY M C	212	3,083,499.26	3,298,626.06	3,867,986.	4,253,161.	
LIVERMORE-PLSNTON MUNI COURT	213	2,033,695.59	2,553,145.44	2,485,837.	2,752,729.	
OAKLAND-PIEDMONT MUNI COURT	214	8,584,968.71	8,418,153.46	10,886,513.	11,616,418.	
SAN LEANDRO-HAYWARD MUNI COURT	216	4,056,600.79	4,128,156.25	4,811,985.	5,393,697.	
OFFICE OF COURT SERVICES	218	294,214.54	581,122.54	587,037.	640,030.	
TOTAL JUDICIAL		75,409,070.78	79,254,095.80	85,433,154.	94,462,567.	
POLICE PROTECTION						
SHERIFF-ADMINISTRATION	220	4,763,866.79	7,558,981.16	3,996,358.	4,113,165.	
SHERIFF-COUNTYWIDE SERVICES	221	6,794,428.19	4,118,646.65	4,578,524.	4,676,494.	
SHERIFF-UNINCORP SERVICES	222	8,112,840.09	8,534,799.16	7,388,242.	9,403,282.	
SHERIFF-DUBLIN SERVICES	223	1,548,657.37	1,629,599.50	1,803,955.	2,197,750.	
SHERIFF-CIVIL DIVISION	225	8,467,816.77	9,082,088.55	3,821,287.	4,303,859.	
SHERIFF-CAL I.D.	226	58,114.90	274,491.94	2,780,036.	1,275,697.	
CONSOL CRIMINAL RECORDS UNIT	227	17,366.80	2,307,164.32	2,477,438.	2,601,550.	

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SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
PUBLIC PROTECTION (CONTINUED)						
SHERIFF - BAILIFFS	228	.00	.00	5,498,450.	6,513,410.	
TOTAL POLICE PROTECTION		29,763,090.91	33,505,771.28	32,344,290.	35,085,207.	
DETENTION AND CORRECTION						
SANTA RITA CAPITAL PROJECT	234	11,440,051.46	53,897,513.47	44,460,557.	33,871,458.	CAP PRJ
SHERIFF-MEDICAL SECURITY	235	1,092,357.14	1,081,558.10	1,085,618.	1,143,375.	
SANTA RITA JAIL	236	17,174,558.45	17,697,859.91	32,392,216.	37,054,295.	
WORK FURLOUGH	237	1,915,475.08	2,073,399.05	2,345,405.	2,452,817.	
NORTH COUNTY JAIL	238	11,514,495.88	12,301,725.65	11,392,140.	5,836,093.	
DETENTION & CORRECTIONS ADMIN	239	.00	.00	382,052.	360,471.	
PROBATION OFFICER	240	3,510,422.58	3,285,701.47	3,593,204.	3,863,720.	
JUVENILE HALL	242	8,311,840.96	9,074,108.22	9,574,462.	10,283,017.	
ADULT PROBATION DIVISION	243	8,953,146.76	9,860,804.03	11,134,379.	11,756,576.	
BOYS' CAMP	245	1,756,852.25	1,849,767.00	2,032,144.	2,165,703.	
LOS CERROS	246	1,726,993.22	1,819,331.90	2,325,092.	1,999,586.	
JUVENILE PROBATION DIVISION	248	6,849,402.32	7,509,811.28	7,652,802.	7,835,277.	

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BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
PUBLIC PROTECTION (CONTINUED)						
DIRECTOR JUV INSTITUTIONS DIV	249	2,927,880.25	256,783.82	248,959.	274,321.	
STC - TRAINING	250	218,655.23	172,324.45	256,000.	256,000.	
DE-INSTITUT STAT OFFENDERS	257	1,668,362.03	1,677,531.24	1,824,409.	2,319,596.	
TOTAL DETENTION AND CORRECTION		79,060,493.61	122,558,219.59	130,699,439.	121,472,305.	
PROTECTIVE INSPECTION						
AGRICULTURAL COMMISSIONER	265	1,493,657.25	1,424,749.15	1,626,572.	1,787,971.	
BUILDING INSPECTION	266	1,066,677.73	1,163,650.25	1,251,113.	1,315,604.	
SEALER OF WEIGHTS & MEASURES	267	698,308.85	628,512.11	682,242.	712,783.	
TOTAL PROTECTIVE INSPECTION		3,258,643.83	3,216,911.51	3,559,927.	3,816,358.	
OTHER PROTECTION						
PUBLIC PROTECTION SERVICES	260	1,235,648.73	1,259,885.00	1,305,965.	353,788.	
EMERGENCY SERVICES	270	647,755.68	537,318.25	688,165.	724,416.	
CORONER-PUBLIC ADMINISTRATOR	271	3,097,643.52	2,460,496.94	1,866,018.	2,012,282.	
COMMUNITY DVLPMT - TITLE I	272	2,200,740.27	2,720,133.54	3,178,050.	3,350,956.	
PLANNING COMMISSION	273	1,269,417.91	1,333,022.85	1,545,174.	1,955,483.	

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COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
PUBLIC PROTECTION (CONTINUED)						
LOCAL AGENCY FORMATION COMM	274	104,696.33	133,513.32	141,736.	139,002.	
RECORDER	275	3,060,214.98	2,449,053.38	1,745,856.	1,890,669.	
FIELD SERVICES	280	1,282,693.27	1,248,053.43	1,756,276.	1,762,833.	ST FIRE
ANIMAL CONTROL	282	529,949.56	522,320.16	536,235.	559,775.	
ANIMAL CONTROL	282	5,851.61	5,478.94	23,790.	30,830.	F AND G
TOTAL OTHER PROTECTION		13,434,611.86	12,669,275.81	12,787,265.	12,780,034.	
TOTAL PUBLIC PROTECTION		200,925,910.99	251,204,273.99	264,824,075.	267,616,471.	
PUBLIC ASSISTANCE						
ADMINISTRATION						
SOCIAL SERVICES AGENCY	349	476,248.97	559,815.38	552,311.	340,228.	
ECONOMIC BENEFITS	350	20,104,786.34	20,344,377.13	23,570,895.	24,208,989.	
HUMAN SERVICES	351	15,330,559.33	17,685,423.19	21,223,932.	19,264,742.	
MANAGEMENT SERVICES	352	10,886,515.70	13,005,081.87	13,659,396.	22,210,789.	
SNEDIGAR COTTAGE	353	1,427,634.31	1,421,245.53	1,293,070.	0.	
FINANCIAL SERVICES	354	1,981,816.36	1,892,038.06	1,840,792.	0.	

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BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
PUBLIC ASSISTANCE (CONTINUED)						
PUBLIC GUARDIAN - CONSERVATOR	357	.00	771.28	853,478.	945,608.	
FAMILY SUPPORT	358	7,725,482.30	8,510,278.49	9,147,470.	10,709,187.	
DEPARTMENT ON AGING	359	4,132,267.06	4,226,717.37	4,340,091.	4,051,201.	
COMMUNITY SERVICES	370	1,628,588.00	1,670,950.00	1,787,515.	1,424,386.	
TOTAL ADMINISTRATION		63,693,898.37	69,316,698.30	78,268,950.	83,155,130.	
AID PROGRAMS						
MAINT OF EFFORT - SUPP AID	361	139,592.00	139,592.00	139,592.	139,592.	
AGED BLIND DISAB-EMER PAY	363	3,878.22	(1,578.30)	0.	0.	
AGED BLIND DISAB-SPEC CIRC	365	33,441.28	41,300.00	39,096.	111,281.	
CHILDREN'S AID	366	203,063,493.59	202,249,723.46	220,119,239.	231,846,528.	
CHILDREN'S AID - BHI	367	32,070,379.17	33,110,507.69	37,804,412.	40,754,809.	
CHILDREN'S AID - SED	368	674,322.00	1,276,528.00	2,056,932.	2,265,970.	
INDIGENT AID	380	15,013,682.94	20,405,969.71	26,046,547.	32,157,020.	
REFUGEE AID	382	1,835,071.64	1,281,717.53	1,352,482.	1,296,422.	
TOTAL AID PROGRAMS		252,833,860.84	258,503,760.09	287,558,300.	308,571,622.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
PUBLIC ASSISTANCE (CONTINUED)						
CARE OF COURT WARDS						
CARE OF JUVENILE COURT WARDS	390	374,811.97	332,518.85	350,000.	659,985.	
TOTAL CARE OF COURT WARDS		374,811.97	332,518.85	350,000.	659,985.	
OTHER PUBLIC ASSISTANCE						
EMPLOYMENT PROGRAMS	355	1,313,057.46	1,281,202.42	1,029,677.	1,010,213.	
GAIN PROGRAM	356	453,044.81	3,149,230.98	6,265,484.	6,100,984.	
REFUGEE SERVICES	392	976,919.78	961,573.90	643,000.	883,098.	
SPECIAL WELFARE PROGRAMS	395	1,545,203.10	1,719,324.64	2,006,028.	1,599,421.	
TOTAL OTHER PUBLIC ASSISTANCE		4,288,225.15	7,111,331.94	9,944,189.	9,593,716.	
TOTAL PUBLIC ASSISTANCE		321,190,796.33	335,264,309.18	376,121,439.	401,980,453.	
HEALTH AND SANITATION						
HEALTH						
HLTH CARE SER AGENCY ADMIN	400	1,055,549.09	1,896,617.28	2,474,549.	2,313,908.	
COMMUNITY HEALTH SVC ADMIN	405	6,990,599.78	1,979,324.97	2,300,143.	2,441,523.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
HEALTH AND SANITATION (CONTINUED)						
COMMUNITY HEALTH DISTRICT SVCS	410	11,274,216.91	10,239,254.51	11,667,155.	11,721,660.	
COMMUNITY HEALTH DISTRICT SVCS	410	9,375.34	74,550.97	74.	0.	CAP PRJ
COMMUNITY HEALTH PROM & PROT	413	8,959,675.46	11,439,097.06	14,066,093.	13,764,848.	
PUBLIC HEALTH CONTRACTS	417	2,314,460.00	4,610,038.66	5,808,909.	5,840,990.	
EMS - GENERAL FD OPERATIONS	426	.00	74,958.00	2,000,000.	2,910,598.	
ENVIRONMENTAL HEALTH SERVICES	430	3,339,708.24	3,755,103.11	4,847,036.	5,075,812.	
MENTAL HEALTH SERVICES	440	42,021,865.60	42,705,376.81	46,893,565.	47,729,154.	
MENTAL HEALTH SERVICES	440	151,067.29	833,148.16	24,633,887.	8,641,966.	CAP PRJ
MENTAL HEALTH CONTRACTS	443	779,856.00	818,773.00	875,759.	0.	
ALCOHOL & DRUG ABUSE SER ADMIN	444	1,136,286.53	1,305,729.62	1,504,601.	2,111,000.	
ALCOHOLISM PROGRAM	445	3,028,022.24	3,806,214.15	4,101,148.	4,447,107.	
DRUG ABUSE PROGRAM	446	4,226,266.99	4,176,600.71	4,818,939.	7,331,326.	
ALCOHOL & DRUG CONTRACTS	447	909,516.00	945,896.00	983,642.	0.	
TOTAL HEALTH		86,196,465.47	88,660,683.01	126,975,500.	114,329,892.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
HEALTH AND SANITATION (CONTINUED)						
HOSPITAL CARE						
CRIMINAL JUSTICE MEDICAL SERV	451	9,804,881.61	3,145,651.95	2,507,954.	2,410,943.	
ADULT DETENTION MED SERVICES	455	.00	5,519,912.09	7,264,377.	9,915,531.	
COUNTY MEDICAL SERVICE PLAN	465	23,688,189.02	23,582,159.68	22,970,808.	36,113,438.	
HIGHLAND GENERAL HOSPITAL	470	266,405.89	676,874.27	712,554.	525,862.	CAP PRJ
FAIRMONT HOSPITAL	471	.00	.00	241,299.	147,919.	CAP PRJ
MEDICAL CARE FINANCING	476	31,471,543.00	39,997,718.37	41,134,114.	40,107,713.	
TOTAL HOSPITAL CARE		65,231,019.52	72,922,316.36	74,831,106.	89,221,406.	
TOTAL HEALTH AND SANITATION		151,427,484.99	161,582,999.37	201,806,606.	203,551,298.	
PUBLIC WAYS AND FACILITIES						
PUBLIC WAYS						
DISASTER RECOVERY - ROADS	193	.00	.00	0.	400,000.	ROAD
ROAD AND BRIDGE MAINTENANCE	509	20,821,327.76	19,109,194.32	29,068,604.	38,068,602.	ROAD
TRANSPORTATION MEASURE B	512	75,000.00	766,108.06	1,386,532.	872,832.	ROAD
CALTRANS CONTRACTS	513	15,017.01	1,486,644.72	5,813,759.	0.	ROAD

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
PUBLIC WAYS AND FACILITIES (CONTINUED)						
GARAGE OPERATIONS - ROAD	515	.00	20,025.79	1,035,103.	1,011,927.	ROAD
TOTAL PUBLIC WAYS		20,911,344.77	21,381,972.89	37,303,998.	40,353,361.	
TRANSPORTATION SYSTEMS						
PARATRANSIT	525	354,276.66	258,364.61	885,000.	968,501.	
TOTAL TRANSPORTATION SYSTEMS		354,276.66	258,364.61	885,000.	968,501.	
PARKING FACILITIES						
PARKING FACILITIES	519	604,596.09	640,798.64	634,580.	692,955.	
TOTAL PARKING FACILITIES		604,596.09	640,798.64	634,580.	692,955.	
TOTAL PUBLIC WAYS AND FACILITIES		21,870,217.52	22,281,136.14	38,823,578.	42,014,817.	
RECREATION & CULTURAL SERVICES						
RECREATION FACILITIES						
VETERANS' MEMORIAL BUILDINGS	600	306,625.67	360,199.70	307,268.	324,793.	
TOTAL RECREATION FACILITIES		306,625.67	360,199.70	307,268.	324,793.	
TOTAL RECREATION AND CULTURAL SERVICES		306,625.67	360,199.70	307,268.	324,793.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER COUNTY BUDGET ACT (1985)	SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY FOR FISCAL YEAR 1990-91	COUNTY BUDGET FORM SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1987-88	ACTUAL 1988-89	BUDGET 1989-90	RECOMMENDED 1990-91	FUND (GENERAL UNLESS INDICATED)
EDUCATION						
LIBRARY SERVICES						
COUNTY LIBRARY	780	9,040,320.92	10,477,463.39	14,310,049.	14,976,747.	LIBRARY
COOPERATIVE LIBRARY SYSTEM	781	90,057.14	24,547.89	30,776.	28,556.	LIBRARY
LIBRARY SPECIAL PROJECTS	782	3,462,489.70	16,950.01	0.	0.	LIBRARY
CNTY LIBRARY SPEC TAXING ZONE	785	163,960.21	203,903.34	518,481.	618,407.	LIB STZ
TOTAL LIBRARY SERVICES		12,756,827.97	10,722,864.63	14,859,306.	15,623,710.	
AGRICULTURAL EDUCATION						
COOPERATIVE EXTENSION	790	209,570.22	225,938.51	226,847.	239,754.	
TOTAL AGRICULTURAL EDUCATION		209,570.22	225,938.51	226,847.	239,754.	
TOTAL EDUCATION		12,966,398.19	10,948,803.14	15,086,153.	15,863,464.	
TOTAL OF SPECIFIC FINANCING USES		769,418,423.04	840,252,753.62	989,020,822.	1,019,899,742.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SUMMARY OF SPECIAL DISTRICT BUDGETS
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 13
GOVERNING BOARD:
BOARD OF SUPERVISORS

DISTRICT AND FUND	AVAILABLE FINANCING				FINANCING REQUIREMENTS		
	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1990	CANCELLATION OF PRIOR YEAR RESERVES	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL AVAILABLE FINANCING	ESTIMATED FINANCING USES	PROVISIONS FOR RESERVES AND/ OR DESIGNATS. (NEW OR INCR.)	TOTAL FINANCING REQUIREMENTS
CASTRO VALLEY COUNTY FIRE PROTECTION DIST.	787,871	0	4,732,106	5,519,977	5,519,977	0	5,519,977
CASTRO VALLEY COUNTY FIRE PROTECTION DIST. ZONE NO. 1	208,659	0	86,161	294,820	294,820	0	294,820
REDWOOD COUNTY FIRE PROTECTION DIST	702	0	25,090	25,792	25,792	0	25,792
COUNTY SERVICE AREA F-1964-1	52	0	5,098	5,150	5,150	0	5,150
COUNTY SERVICE AREA F-1965-1	3,629	0	71,995	75,624	75,624	0	75,624
COUNTY SERVICE AREA F-1965-2	125	0	54,169	54,294	54,294	0	54,294
EDEN CONSOLIDATED FIRE PROTECTION DIST	606,196	0	4,816,170	5,422,366	5,422,366	0	5,422,366
ALAMEDA COUNTY FLOOD CONTROL & WATER DISTS COUNTYWIDE	1,576,669	0	30,290,284	31,866,953	31,866,953	0	31,866,953
ZONE 2	5,798,844	0	5,817,923	11,616,767	11,616,767	0	11,616,767

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SUMMARY OF SPECIAL DISTRICT BUDGETS
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 13
GOVERNING BOARD:
BOARD OF SUPERVISORS

DISTRICT AND FUND	AVAILABLE FINANCING				FINANCING REQUIREMENTS		
	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1990	CANCELLATION OF PRIOR YEAR RESERVES	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL AVAILABLE FINANCING	ESTIMATED FINANCING USES	PROVISIONS FOR RESERVES AND/ OR DESIGNATS. (NEW OR INCR.)	TOTAL FINANCING REQUIREMENTS
ZONE 2-A	101,947	0	80,906	182,853	182,853	0	182,853
ZONE 3-A	3,856,895	0	1,656,552	5,513,447	5,513,447	0	5,513,447
ZONE 4	376,533	0	569,229	945,762	945,762	0	945,762
ZONE 5	3,650,540	0	3,603,776	7,254,316	7,254,316	0	7,254,316
ZONE 6	1,681,013	0	2,746,214	4,427,227	4,427,227	0	4,427,227
ZONE 7	3,815,380	0	1,682,271	5,497,651	5,497,651	0	5,497,651
ZONE 7-1	1,236,974	0	1,604,000	2,840,974	2,840,974	0	2,840,974
ZONE 7-WF	3,112,663	0	6,288,878	9,401,541	9,401,541	0	9,401,541
ZONE 9	228,688	0	271,963	500,651	500,651	0	500,651
ZONE 12	10,848,049	0	4,952,177	15,800,226	15,800,226	0	15,800,226
ZONE 13	1,374,045	0	350,488	1,724,533	1,724,533	0	1,724,533
COUNTY SERVICE AREA S-1984-1	2,226,019	0	407,552	2,633,571	2,633,571	0	2,633,571
COUNTY SERVICE AREA EM-1983-1	1,358,398	0	12,671,253	14,029,651	14,029,651	0	14,029,651

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SUMMARY OF SPECIAL DISTRICT BUDGETS
FOR FISCAL YEAR 1990-91

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY BUDGET FORM
SCHEDULE 13
GOVERNING BOARD:
BOARD OF SUPERVISORS

DISTRICT AND FUND	AVAILABLE FINANCING				FINANCING REQUIREMENTS		
	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1990	CANCELLATION OF PRIOR YEAR RESERVES	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL AVAILABLE FINANCING	ESTIMATED FINANCING USES	PROVISIONS FOR RESERVES AND/ OR DESIGNATS. (NEW OR INCR.)	TOTAL FINANCING REQUIREMENTS
COUNTY SERVICE AREA VC-1984-1	252,980	0	1,577,441	1,830,421	1,830,421	0	1,830,421
COUNTY SERVICE AREA R-1967-1	157,455	0	172,514	329,969	329,969	0	329,969
COUNTY SERVICE AREA R-1982-1	67,566	0	12,740	80,306	80,306	0	80,306
COUNTY SERVICE AREA R-1982-2	3,653	0	211	3,864	3,864	0	3,864
COUNTY SERVICE AREA SL-1970-1	565,287	0	658,865	1,224,152	1,224,152	0	1,224,152
COUNTY SERVICE AREA B 1988-1 ESTUARY BRDGS	451,960	0	2,397,000	2,848,960	2,848,960	0	2,848,960
COUNTY SERVICE AREA L-1973-1	73,259	0	89,989	163,248	163,248	0	163,248
DEBT SERVICE BOND INTEREST & REDEMPTION	381,088	494,555	1,267,015	2,142,658	1,701,013	441,645	2,142,658
TOTAL	44,803,139	494,555	88,960,030	134,257,724	133,816,079	441,645	134,257,724

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SPECIAL DISTRICT
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED
FOR FISCAL YEAR 1990-91

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY BUDGET FORM
SCHEDULE 14
GOVERNING BOARD:
BOARD OF SUPERVISORS

DISTRICT AND FUND	FUND BALANCE (PER AUDITOR) AS OF JUNE 30, 1990 ESTIMATED	LESS: FUND BALANCE-RESERVED/DESIGNATED AT JUNE 30			FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1990 ESTIMATED
		ENCUMBRANCES	GENERAL & OTHER RESERVES	DESIGNATIONS	
CASTRO VALLEY COUNTY FIRE PROTECTION DIST.	1,276,852	488,781	200	0	787,871
CASTRO VALLEY COUNTY FIRE PROTECTION DIST. ZONE NO. 1	208,659	0	0	0	208,659
REDWOOD COUNTY FIRE PROTECTION DIST	702	0	0	0	702
COUNTY SERVICE AREA F-1964-1	52	0	0	0	52
COUNTY SERVICE AREA F-1965-1	3,629	0	0	0	3,629
COUNTY SERVICE AREA F-1965-2	125	0	0	0	125
EDEN CONSOLIDATED FIRE PROTECTION DIST	820,978	162,783	1,999	50,000	606,196
ALAMEDA COUNTY FLOOD CONTROL & WATER DISTS					
COUNTYWIDE	6,693,817	2,717,243	2,399,905	0	1,576,669
ZONE 2	6,380,864	582,020	0	0	5,798,844

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SPECIAL DISTRICT
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 14
GOVERNING BOARD:
BOARD OF SUPERVISORS

DISTRICT AND FUND	FUND BALANCE (PER AUDITOR) AS OF JUNE 30, 1990 ESTIMATED	LESS: FUND BALANCE-RESERVED/DESIGNATED AT JUNE 30 ENCUMBRANCES	GENERAL & OTHER RESERVES	DESIGNATIONS	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1990 ESTIMATED
ZONE 2-A	127,166	25,219	0	0	101,947
ZONE 3-A	3,914,085	47,941	9,249	0	3,856,895
ZONE 4	380,358	0	3,825	0	376,533
ZONE 5	5,164,679	1,514,139	0	0	3,650,540
ZONE 6	2,308,793	627,780	0	0	1,681,013
ZONE 7	3,845,950	5,057	25,513	0	3,815,380
ZONE 7-1	1,236,974	0	0	0	1,236,974
ZONE 7-WF	3,486,963	374,300	0	0	3,112,663
ZONE 9	229,790	0	1,102	0	228,688
ZONE 12	12,873,618	2,010,263	15,306	0	10,848,049
ZONE 13	1,374,045	0	0	0	1,374,045
COUNTY SERVICE AREA S-1984-1	2,226,019	0	0	0	2,226,019
COUNTY SERVICE AREA EM-1983-1	2,352,651	994,253	0	0	1,358,398

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SPECIAL DISTRICT
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED
FOR FISCAL YEAR 1990-91

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY BUDGET FORM
SCHEDULE 14
GOVERNING BOARD:
BOARD OF SUPERVISORS

DISTRICT AND FUND	FUND BALANCE (PER AUDITOR) AS OF JUNE 30, 1990 ESTIMATED	LESS: FUND BALANCE-RESERVED/DESIGNATED AT JUNE 30			FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1990 ESTIMATED
		ENCUMBRANCES	GENERAL & OTHER RESERVES	DESIGNATIONS	
COUNTY SERVICE AREA VC-1984-1	337,214	84,234	0	0	252,980
COUNTY SERVICE AREA R-1967-1	157,455	0	0	0	157,455
COUNTY SERVICE AREA R-1982-1	177,376	109,810	0	0	67,566
COUNTY SERVICE AREA R-1982-2	3,653	0	0	0	3,653
COUNTY SERVICE AREA SL-1970-1	565,287	0	0	0	565,287
COUNTY SERVICE AREA B 1988-1 ESTUARY BRDGS	451,960	0	0	0	451,960
COUNTY SERVICE AREA L-1973-1	73,353	94	0	0	73,259
DEBT SERVICE BOND INTEREST & REDEMPTION	1,442,605	0	1,061,517	0	381,088
TOTAL	58,115,672	9,743,917	3,518,616	50,000	44,803,139

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 15
GOVERNING BOARD:
BOARD OF SUPERVISORS

DISTRICT AND FUND	RESERVES DESIGNATIONS BALANCE AS OF JUNE 30, 1990	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASE OR NEW RES./DESIG. TO BE PROVIDED IN BUDG. YR.		TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR	FUND
		RECOMMENDED	APPROVED/ ADOPTED BY BOARD OF SUP.	RECOMMENDED	APPROVED/ ADOPTED BY BOARD OF SUP.		
RESERVE FOR DEPARTMENT REVOLVING FUNDS	200	0	0	0	0	200	CVC FIRE PROT DIST
DESIGNATION- CAPITAL IMPROVEMENTS	0	0	0	0	0	0	CVC FIRE PROT. DIST.
RESERVE FOR DEPARTMENT REVOLVING FUNDS	300	0	0	0	0	300	EDEN CONSOLIDATED
GENERAL RESERVE	1,699	0	0	0	0	1,699	EDEN CONSOLIDATED
DESIGNATION- CAPITAL IMPROVEMENTS	50,000	0	0	0	0	50,000	EDEN CONSOLIDATED
GENERAL RESERVE	14,905	0	0	0	0	14,905	FLOOD COUNTYWIDE
GENERAL RESERVE- EQUIPMENT REPLACEMENT	1,385,000	0	0	0	0	1,385,000	FLOOD COUNTYWIDE
GENERAL RESERVE- INSURANCE	1,000,000	0	0	0	0	1,000,000	FLOOD COUNTYWIDE
GENERAL RESERVE	9,249	0	0	0	0	9,249	FLOOD ZONE 3-A
GENERAL RESERVE	3,825	0	0	0	0	3,825	FLOOD ZONE 4

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 15
GOVERNING BOARD:
BOARD OF SUPERVISORS

DISTRICT AND FUND	RESERVES DESIGNATIONS BALANCE AS OF JUNE 30, 1990	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASE OR NEW RES./DESIG. TO BE PROVIDED IN BUDG. YR.		TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR	FUND
		RECOMMENDED	APPROVED/ ADOPTED BY BOARD OF SUP.	RECOMMENDED	APPROVED/ ADOPTED BY BOARD OF SUP.		
RESERVE FOR DEPARTMENT REVOLVING FUNDS	250	0	0	0	0	250	FLOOD ZONE 7
GENERAL RESERVE	25,263	0	0	0	0	25,263	FLOOD ZONE 7
GENERAL RESERVE	1,102	0	0	0	0	1,102	FLOOD ZONE 9
GENERAL RESERVE	15,306	0	0	0	0	15,306	FLOOD ZONE 12
DEBT SERVICE RESERVE							
FLOOD ZONE 2	72,431	72,431	72,431	41,212	41,212	41,212	DEBT SERVICE
FLOOD ZONE 3-A	1,187	1,187	1,187	506	506	506	
FLOOD ZONE 4	85,001	85,001	85,001	82,294	82,294	82,294	
FLOOD ZONE 5	55,353	55,353	55,353	49,501	49,501	49,501	
FLOOD ZONE 6	65,477	65,477	65,477	61,681	61,681	61,681	
FLOOD ZONE 7	648,202	130,577	130,577	125,805	125,805	643,430	
FLOOD ZONE 9	48,605	48,605	48,605	47,136	47,136	47,136	
CHERRYLAND WATER	0	0	0	0	0	0	
CNTY SERV L-1973-1	85,261	35,924	35,924	33,510	33,510	82,847	
TOTAL	3,568,616	494,555	494,555	441,645	441,645	3,515,706	

GLOSSARY OF TERMS

GLOSSARY OF BUDGET TERMS

ACCOUNT:	A classification of expenditure or revenue. Example: "Office Expense" is an account in the category of "Services & Supplies."
ACCUMULATED CAPITAL OUTLAY FUND (ACO):	Used to account for expenditures on buildings, construction, and land acquisition.
ACTIVITY:	A component of a budget unit which performs a specific identifiable service. Example: Juvenile Supervision is an activity within the budget unit of Juvenile Probation. Sometimes an entire budget unit consists of only one activity and sometimes an activity appears in a number of different budget units.
AGENCY:	A combination of several goal-related departments or other units under a single administrative organization.
APPROPRIATION:	An authorization granted by the Board to make expenditures and to incur obligations for specific purposes. An appropriation usually is time limited and must be expended before that deadline.
ASSESSED VALUATION:	A valuation set upon real estate or other property by a government as a basis for levying taxes.
AUTHORIZED POSITIONS:	Positions approved by Board of Supervisors which may or may not have funding (see Budgeted Positions).
AVAILABLE FINANCING:	All the means of financing a budget (fund balance, miscellaneous revenues) except for encumbered reserves, general reserves, and current property taxes.
AVAILABLE FUND BALANCE:	The portion of the fund balance which is free and unencumbered for financing the program of expenditures and other requirements of the budget year to which it is being applied.
BUDGET:	The planning and controlling document for financial operation with estimates of proposed expenditures and revenues for a given period of time, usually one year. A department or agency may have one or more budget units.
BUDGET BALANCING PLAN:	A reduction plan for each agency/department to meet its net funding cap.
BUDGET UNIT:	The lowest entity in the budget hierarchy including all accounts for which a legal appropriation is approved by the Board of Supervisors. A department or agency may have one or more budget units assigned to it. Each budget unit is a collection of account numbers necessary to fund a certain division or set of goal-related functions.
BUDGETED POSITIONS: (FULL TIME EQUIVALENT)	The number of full-time equivalent positions to be funded in the budget (12 months, 261 days, and 1958 hours all equal 1.0 budgeted positions). Budgeted positions should not be confused with "authorized" positions which are positions which may or may not be funded in the budget.
CAPITAL PROJECT:	A program itemizing the County's acquisitions, additions, and improvements to fixed assets, e.g., buildings, building improvements, and land purchases.

CBO:	Community Based Organization
COLA:	Cost-of-living adjustment
CONTINGENCY:	An amount, not to exceed 15 percent of the fund in which it is allocated, appropriated for unforeseen expenditure requirements.
COST CENTER:	Specific function within budget unit identifies staff and funding.
COUNTY-WIDE FUNDS:	The main operating funds of the County accounting for expenditures and revenues for County-wide activities. These include the General Fund, the Road Fund, the Accumulated Capital Outlay Fund, Revenue Sharing, and the Fish & Game Fund.
DEPARTMENT:	An organizational device used by County management to group programs of a like nature.
ENCUMBRANCE:	Funds not yet expended but which are delegated or set aside in anticipation of an expenditure in the form of a purchase order, contract, or other commitment which is chargeable to an appropriation. These funds cease to be an encumbrance when paid.
ENTERPRISE FUND:	Established to finance an account for the operation and maintenance of facilities and services which are predominantly self-supporting by user charges. The two hospitals are Alameda County's only Enterprise Funds.
EXPENDITURE:	Designates the cost of goods delivered or services rendered whether paid or unpaid.
EXPENSE:	Represents the total cost of operations during a period regardless of the timing of related expenditures.
FINAL BUDGET:	Approved legal spending plan for a fiscal year. The Board of Supervisors is responsible for approving a final budget by August 30 each year unless legislation extends the deadline.
FISCAL YEAR:	Twelve-month period for which a budget is prepared. Alameda County's fiscal year is July 1 to June 30 of each year.
FISH & GAME FUND:	Accounts for all the fish and game fines collected by the courts. Expenditures from this fund are for game and wildlife propagation.
FIXED ASSET:	An asset of a long-term character such as land, buildings, furniture, and other equipment above $500.
FUNCTION:	A group of related budget units aimed at accomplishing a major service for which a governmental unit is responsible. These designations are specified by the State Controller. Example: "Public Protection" is a function.
FUND:	Independent fiscal and accounting entity, e.g., Library, General.

FUND BALANCE:	The excess of assets and estimated revenues of a fund over its liabilities, reserves, and appropriations. A portion of this balance may be available to finance the succeeding year's budget.
FUNDED ISSUES:	An item for which funding is included by the County Administrator which is presented for discussion to the Board of Supervisors due to the policy implications of funding the item.
GENERAL FUND:	The main operating fund to provide general County services.
GENERAL OBLIGATION BOND:	A bond whose repayment is guaranteed by pledging all the assets and revenues of a governmental agency.
GENERAL PURPOSE REVENUE:	Property taxes and non-program revenues.
GRANT:	A contribution from one governmental unit to another, usually made for a specific purpose and time period.
HEALTH CARE/BENEFIT ASSESSMENTS:	Voter approved assessments for the purpose of financing county-wide services such as Emergency Medical Services and Vector Control Services.
INCOME:	A term used in proprietary fund type accounting to represent revenues or the excess of revenues over expenses (eg. internal service funds or enterprise funds).
INTERNAL SERVICE FUND (ISF):	Consists of organizations created to perform specified services for other County departments on a cost for service basis. The services performed are charged to the using department. Example: Data Processing Department.
INTRA FUND TRANSFER:	A reimbursement budgeted in a budget unit which provides a service to other County departments within the same fund. An intra fund transfer is not considered a revenue; it reduces the gross appropriation.
LIBRARY FUND:	Accounts for revenues to and expenditures by the Libraries in the unincorporated areas of the County. It is financed by a separate property tax rate.
MAJOR ASSUMPTIONS:	Factors on which the recommended budget is based.
MAJOR OBJECT CATEGORY:	Unique identification number and title for an expenditure category (ie. Salaries & Employee Benefits, Services & Supplies).
NET FUNDING CAP:	An agency's/department's share of General Purpose Revenue including Available Fund Balance and Reserve Cancellation.
OTHER CHARGES:	A payment to an agency, institution, or person outside the County Government. Example: "Medi-Cal contributions."
PENDING FACTOR:	Pending items which may have a financial or programmatic impact on a budget.

PRELIMINARY BUDGET:	After review and revision by Board of Supervisors designated county officials, the budget document recommended to that Board to serve as the basis for public hearings prior to determination of the adopted budget.
PROPOSED BUDGET:	The working document for the fiscal year under discussion. Approval of this document does not allow expenditures for new programs or fixed assets. The Board of Supervisors adopts a roll-over of the prior year Board-approved budget in June.
PURCHASE ORDER:	Authorizes the delivery of specific goods or services, and incurrence of debt for them. (Processed through Purchasing.)
REAL PROPERTY:	Land and the structures attached to it.
REIMBURSEMENT:	Payment received for services/supplies expended for another institution, agency, or person.
RESERVE:	An amount in a fund used to meet cash requirements before the proceeds of taxes are available or to meet emergency expenditure. A reserve is not an appropriation, and there is no limitation on the amount of reserve that can be established.
RESTRICTED REVENUE:	Funds restricted by legal or contractual requirements for specific uses.
REVENUE:	Funds received from various sources and treated as income to the County which is used to finance expenditures. Examples: property taxes and sales taxes.
REVENUE SHARING:	Funds received from the Federal Government under the State and Local Assistance Act of 1976.
ROAD FUND:	Accounts for expenditures on road, street, and bridge construction and improvement.
SALARIES AND EMPLOYEE BENEFITS:	Accounts which establish all expenditures for employee-related costs.
SALARY SAVINGS:	That percentage or dollar amount of salaries which can be expected to be saved due to vacancies and employees receiving less than the top step pay of the classification.
SECURED TAXES:	Taxes levied on real properties in the County which are "secured" by lien on the properties.
SERVICES & SUPPLIES:	Accounts which establish expenditures for the operating expenses of County departments and programs.
SPECIAL DISTRICT:	Independent unit of local government generally organized to perform a single function. Examples: streetlighting, flood control and fire departments.

SUBVENTION:	Costs which originate in the County but are paid for by an outside agency.
TAX LEVY:	Amount of tax dollars raised by the imposition of the tax rate on the assessed valuation of property.
TAX RATE:	The rate per one hundred dollars of the assessed valuation base necessary to produce the tax levy.
UNINCORPORATED AREA:	The areas of the County outside city limits.
UNMET NEEDS:	An item for which funding is not included by the County Administrator which the Department Head would like to discuss with the Board of Supervisors. Funds are not included due to financial limitations, not because the request lacks merit. The Board may act to include them in the final budget, which may require reordering of budget priorities. The unmet needs do not include the budget balancing reductions.
UNRESTRICTED REVENUE:	Funds not restricted by legal or contractual requirements for specific uses.
UNSECURED TAX:	A tax on properties such as office furniture, equipment, and boats which are not located on property owned by the assessee.

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OPERATING BUDGET: The operating allowance for the fiscal year under discussion. Approval of this [illegible] Board of Supervisors adopts a full year [illegible] budget in June.

[illegible]: Authorizes the delivery of specific goods or services, and incurrence of [illegible]

[illegible]

RESERVE: An amount in a fund used to meet cash requirements [illegible] Appropriations, and funds from the "limitation on the amount of revenue that can [illegible]

RESTRICTED REVENUE: Funds restricted by legal or contractual requirements for specific uses.

REVENUE: Funds received from various sources and treated as income to the County and which is used to finance expenditures. Examples: property taxes and other taxes.

REVENUE SHARING: Funds received from the Federal Government under the State and Local Assistance Act of 1972.

ROAD FUND: Accounts for expenditures on roads, street, and bridge construction and maintenance.

SALARIES AND EMPLOYEE BENEFITS: Accounts which establish all expenditures for employee-related costs.

SALARY SAVINGS: That percentage or dollar amount of salaries which can be expected to be saved due to vacancies and employee turnover [illegible] the classifications.

SECURED TAXES: Taxes levied on real properties in the County which are "secured" by liens on the properties.

SERVICES & SUPPLIES: Accounts which establish expenditures for the operating expenses of County departments and programs.

SPECIAL DISTRICTS: Independent unit of local government generally organized to perform a single function. Examples: streetlighting, flood control and fire protection.

County Credo

- Service is built on commitment, responsibility and accountability.

- Excellence in performance requires courage and a willingness to take risks.

- Good management is professional, efficient and fiscally responsible. People should be treated with respect, dignity and fairness.

- Opportunity for its workforce is fostered by affirmative action based on merit.

- Common good is achieved by open communication, teamwork and the involvement of diverse community voices.

- Independence for those in need is developed by programs which foster self-sufficiency.

- Integrity and honesty enable mutual trust.